PROMISING PRACTICES IN SCALE-UP MONITORING, LEARNING & EVALUATION

A COMPENDIUM OF RESOURCES





INSTITUTE FOR REPRODUCTIVE HEALTH GEORGETOWN UNIVERSITY WWW.IRH.ORG

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This <u>compendium</u> and the <u>Fertility Awareness-Based Methods (FAM) Project</u> were made possible through support provided by the United States Agency for International Development (USAID) under the terms of the Cooperative Agreement No. GPO-A-00-07-00003-00. The contents of this document do not necessarily reflect the views or policies of USAID or Georgetown University.

Through partnership with international and local organizations, the Institute for Reproductive Health (IRH) at Georgetown University strives to: expand family planning choices to meet the needs of women and men worldwide; advance gender equality by helping women and men across the lifecycle learn about and take charge of their reproductive health; and involve communities in reproductive health interventions that improve their wellbeing.

The FAM Project

Institute for Reproductive Health Georgetown University 4301 Connecticut Avenue, N.W., Suite 310 Washington, D.C. 20008 USA

irhinfo@georgetown.edu www.irh.org

INTRODUCTION

Although a wealth of tested, practical methods, tools, and guidelines exist for planning, monitoring, and evaluating project-based sexual and reproductive health (SRH) interventions, there is less guidance for best practices to support scale-up efforts. While donors and governments are increasingly demanding the scale-up of evidence-based practices, products, and approaches, the reality is that many interventions that have been taken to scale do not sustain their effects once project funding ends. There is growing realization that inadequate attention has been paid to systems issues that support successful and sustainable scale-up. Organizations undertaking systems-oriented approaches to scale-up will find few tested, practical tools and guidelines to monitor and evaluate scale-up of an innovation within a complex health system. In the context of FP2020, which strives to reach 120 million women with lifesaving family planning (FP) information, services, and supplies in by 2020, a more complete road map for learning from monitoring and evaluating the introduction *and* scale-up of new FP methods and approaches is critical.

Georgetown University's Institute for Reproductive Health (IRH), through its global FAM Project (Fertility Awareness-based Methods Project, 2007-2013), worked with partners in five countries to design and guide scale-up of a new FP method – the Standard Days Method ® (SDM) - into FP programs and health systems and to use rigorous Monitoring, Learning, and Evaluation (MLE) to guide scale-up, from the design phase through implementation and evaluation phases. Guided and informed by the systems-oriented approach espoused in the ExpandNet scale-up framework, this compendium represents a distillation of knowledge and tools for scale-up MLE developed and used by IRH to provide stakeholders timely monitoring information to inform scale-up decisions, learn throughout the process, and evaluate achievements. We have developed this compendium to share our experiences and contribute to the growing evidence base on MLE of the scale-up process.

COMPENDIUM AIM AND AUDIENCE

The compendium is intended to 1) link the scale-up theory discussed in the <u>briefing paper</u>¹ to fieldbased practice; 2) provide tools, ideas, and guidance for designing and implementing robust systems for monitoring processes and evaluating outcomes of scaling up innovations in an accessible, practical format; and 3) share IRH lessons learned on what worked well and not so well in the process. Where feasible, generic data collection tools are presented which can be adapted for use with other SRH innovations. Key references to additional materials and resources are also included. As such, we hope this compendium will be useful to program planners, researchers and evaluators, and practitioners who support scale-up efforts.

SCALE-UP MLE PLANNING & IMPLEMENTATION: SUGGESTED STEPS

MLE of scale-up provides more than an assessment of whether scale-up is achieved in terms of outcomes and/or impact. It also provides data to guide a scale-up process that is occurring at multiple

¹ Download at http://irh.org/wp-content/uploads/2013/09/ME_Scale_Up_Briefing_Paper_Final.pdf

levels (central, district, facility, community) with diverse partners (MOH, INGOs, NGOs) over several years. If information is not shared regularly, stakeholders can lose sight of the big picture and fail to address critical issues. Regular sharing of M&E information with partners maintains stakeholder momentum and accountability in a complex environment and fosters learning.

The steps outlined below lay out a process for planning a scale-up MLE system that is participatory in engagement of scale-up partners and thoughtful in defining goals and indicators to monitor processes and evaluate scale-up. This process serves as a reminder not to forget critical steps that are unique to scale-up MLE.

Suggested steps for designing and implementing MLE of scale-up with helpful tips as applicable:

DEFINE THE INNOVATION: Take time to articulate the essential innovation and system elements needed to support expansion rather than rushing to scale-up without adequate definition of the practice.

LOOK INWARD FIRST: Build the capacity of staff to plan, monitor, learn from, and evaluate scale-up efforts with a "scale-up" rather than "project" mind set.

<u>Tip:</u> Develop and use simple, flexible monitoring systems with user-friendly tools to engage stakeholders, guide scale-up processes, and aid in developing better practices to meet the multidimensional challenges of achieving universal coverage of a new practice.

BEGIN MLE DISCUSSIONS WITH THE END IN MIND: Work with stakeholders to define the process and outcomes of scale-up and establish benchmarks (knowing that these may change over time). Identify, negotiate, and select evaluative criteria and standards of performance, establish a learning agenda for the innovation, and decide what will constitute credible evidence of performance for key stakeholders.

<u>Tip:</u> Formulate project and evaluation goals that reflect the scale-up vision of stakeholders and contribute to shared understanding between policy makers, program managers, staff and other participants.

OPERATIONALIZE SCALE-UP INDICATORS: Define and contextualize indicators. Contextualization helps create a roadmap of the scale-up process. For example, the following indicators, when operationalized, clarify progress goals and performance benchmarks.

- 'Innovation is included in all key normative policies' (which policies, exactly?)
- 'Percent of coverage' (of health zones or service delivery points?)
- 'Extent innovation is implemented with fidelity during scale-up' (focus on service quality? values? training of service providers?)

SYSTEMATICALLY TAKE INTO ACCOUNT THE ENVIRONMENT: Track contextual factors including those external to the immediate program that is scaling up the innovation. For example, presidential elections and MOH health systems finance policies may greatly influence a scale-up process. Align scale-up indicators and reporting with national HMIS; this will allow use of existing MOH data (eg. new FP users) for scale-up monitoring and can increase harmonization (joint attribution) and sharing of MLE results more broadly.

<u>Tips:</u>

- Reflect on the political and economic factors that play important roles in facilitating or inhibiting the scale-up processes.
- Consider the politics of scale-up and manage the competing interests of donors, partners, and other stakeholders to understand or facilitate discussion of the costs of unfavorable results during monitoring and evaluation.

CHOOSE MLE DESIGNS AND METHODS: Align existing data sources and necessary, additional data sources with timing of implementation. Some data are needed during planning, others during implementation, and yet others for evaluation. Consider potential designs and methods that will provide critical and credible scale-up systems information.

PROCESS MONITORING: Systematically track and document the inputs and processes of the innovation to assure processes are in accordance with the innovation's design and expansion goals.

<u>Tip:</u> Conduct periodic systems assessments to maintain accountability and build systems evaluation capacity.

QUALITY ASSURANCE MONITORING: Measure indicators of adherence to fidelity standards during scale-up, e.g. quality of the service, correct use, and satisfaction by end-users.

VALUES MONITORING: Integrate and measure gender and other values indicators inherent to the innovation to ensure they remain once the innovation is offered at scale. Policy-makers, managers, providers, and users all ascribe value to an innovation. Understand and monitor such values, as they can influence the ultimate success of scale-up.

<u>Tip</u>: Integrate gender equity reflections in the MLE process and use gender/social analysis and formative research to identify *actionable* gender-equity practices and outreach strategies and messages for women and for men.

CONTINUE TO SHARE MLE INFORMATION REGULARLY WITH SCALE-UP STAKEHOLDERS, KEEPING

THE END IN MIND: Maintain regular formal and informal contact with key stakeholders throughout the scale-up process to share progress and use data for decision making.

COMPENDIUM ORGANIZATION: THE TOOLS

Tools highlighted in the compendium are organized into three sections according to their primary use planning, monitoring and supervision, and evaluation. Accompanying each tool is a description of its purpose, how it was developed and used, whether/how the tool was used to collect information on values of the innovation, and lessons learned about what worked and what IRH would do differently going forward.

SECTION 1: PLANNING TOOLS

This section contains tools that assist in planning the MLE of scale-up with key partners involved in scaleup. Planning leads to a clear definition of the innovation -- it is not just the product, practice or approach -- and the set of interventions that will support the scale-up process and expected end results. An important planning activity is assessing the scalability of an innovation and making needed adjustments to maximize success going to scale.

SECTION 2: MONITORING & SUPERVISION TOOLS

This section provides samples of tools used for scale-up monitoring. Several tools assess quality in order to monitor whether the innovation is offered correctly by providers as it is going to scale and to assess whether users are correctly using the innovation and are satisfied with it. The key events timeline serves to collect information on factors outside of the immediate program that may be influencing the scale-up process, such as changes in policies or laws, political leadership, and/or donor project focus.

SECTION 3: EVALUATION TOOLS

This section contains evaluation tools and reinforces the importance of using mixed methods for evaluation of scale-up. Most of the tools will be familiar to MLE experts, yet the way in which these tools are used in scale-up MLE changes. For example, household surveys are usually applied at base and endline to measure changes in community awareness and attitudes towards an innovation. For scale-up evaluation, though, a more important impact measure endline may be how well an innovation is known relative to a similar product, practice, or approach (in IRH's case, comparing community awareness and attitudes towards SDM to another FP method), since by the end of scale-up a new innovation has to be as well-known as others to increase its probability of being sustained. In addition, household surveys may need to be applied more frequently to provide timely information that allows decision-makers to take remedial actions if needed. Open-ended tools that allow collection of unexpected results can provide critical information not collected in other tools. IRH used the Most Significant Change methodology, but other evaluation methodologies exist that are designed to capture unexpected results or perceptions by those offering or using the innovation or value of the innovation offered at scale. The tool selection and use of findings reinforce the importance of evaluation tools that serve program decision-makers, implementers and participants equally well.

LOGIC MODEL FOR SCALE-UP

PURPOSE

The logic model describes the theory of change leading to the innovation being offered at scale—to the point where the innovation becomes part of routine service delivery—and depicts the causal relationships of inputs, processes (activities and participation), outputs, outcomes and impact. It serves as a guide to achieving project objectives for core resource organization staff and the network of incountry partners who are collectively responsible and accountable for scale-up success as the innovation moves from pilot to being offered at scale. It may also be used as a resource during monitoring and evaluation.

HOW IT WAS DEVELOPED AND USED

IRH developed a global project logic model through a series of consultations among headquarters and field staff and partners. The global logic model, which uses a standard logical framework (log frame) format with impact defined as increased availability of SDM, was designed to be broad enough to guide all five country scale-up programs. Consultations involved targeted input from USAID and other stakeholders, discussions about what IRH expected to change due to widespread expansion of method choice once Standard Days Method® (SDM) was incorporated, and consideration of the activities that would be needed to make SDM services broadly available and sustainable.

The logic model was derived from a temporal and systems-oriented relational framework of SDM integration, which outlined the project's theory of change. More closely tied to the ExpandNet model of building evidence before considering going to scale, it defines impact as contributing to Millennium Development Goals. We share both the logic model and the relational framework in the compendium but focus discussion in this section on the more traditional logic model that was used to guide country-level efforts.

The logic model was used in discussions with stakeholders in the early stages of scale-up and served as a reference in subsequent years. During the initial scale-up phase it was used to guide key decisions relating to the range of activities on which to focus and identification of partners critical to ensure SDM integration into the method mix of FP programs.

ATTENTION TO VALUES

The global logic model that was first developed did not explicitly lay out the values embedded in the SDM package of interventions or in a scale-up process. Classic log frames are not designed to incorporate values, as they detail activities that can be monitored. They can be adapted to measure values-oriented results, such as 'favorable attitudes to SDM by policymakers.' Additionally, due to the systemsoriented focus of this framework, end-users were not included in the global log frame. The second, in-country log frame did include a more explicit focus on values and users.

LESSONS LEARNED

 Practically, the participatory approach used to develop the log frame yielded better understanding of scale up processes by all partners, specifically, the breakdown of the process section into activities and participation—that is, listing individuals,

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groups, types of organizations that would be reached with interventions.

- Overlay of causal relationships with specific types of monitoring, learning, and evaluation in the same graphic worked well.
- Conceptually, this log frame did not incorporate a developmental, non-linear process such as scaling up within complex systems. Other model types might be more useful, such as logical frameworks from the practice of Developmental Evaluation, which are designed to be adaptable over time and to reflect the non-linear nature of scaling up within complex health systems.

KEY REFERENCES & RESOURCES

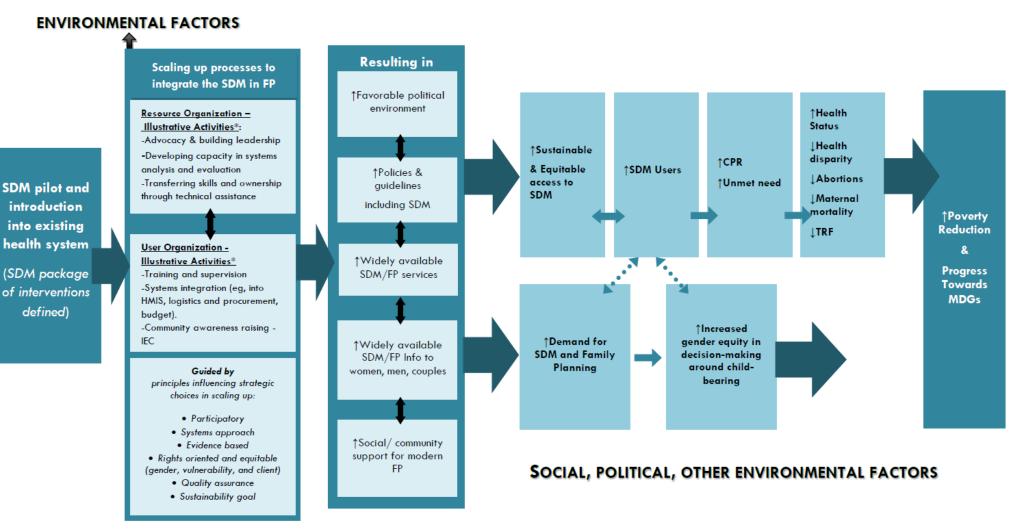
USAID Project Starter Logical Framework: http://usaidsite.carana.com/content/logicalframework-lf

DFID, How To Note - Guidance on using the revised Logical Framework, January 2011. http://www.dfid.gov.uk/Documents/publication s1/how-to-guid-rev-log-fmwk.pdf

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RELATIONAL FRAMEWORK OF SDM INTEGRATION INTO NATIONAL FP/DEVELOPMENT PROGRAMS



*The ExpandNet terms for scale-up are used for this framework. The arrow between the user and resource organization shows the fluidity between the two; organizations may move from user to resource or activities may switch around between user and resource organization, especially as countries go further along in the process of scale-up. Likewise, various results influence each other and shift throughout the scaling up process. MONITORING &

LOGIC MODEL FOR MONITORING PERFORMANCE AND EVALUATING FAM SCALE-UP AT THE COUNTRY LEVEL

In-Country Program Perspective: What IRH and its network of in-country partners are collectively responsible and accountable for **Objective**: Reduce unmet need by increasing FAM use

INPUTS		OCESS		OUTPUTS/OUTCOMES		
	Activities	Participation				
What we invest	What the program	Who is reached		Short-term changes	Medium term	Long-term
 Staff (IRH and partners) Trainers Supervisors Time Financial resources IRH Others Research Findings In-country FAM resource organizations Partners (global and in-country) Policy Guidelines and procedures FAM resources Training materials IEC materials Supplies (ie, CycleBeads and client instructions) 	does Provide technical assistance Advocate for integration of FAM into service delivery Develop/adapt /disseminate IEC materials Create awareness in potential users (dissemination of IEC messages) Provide FAM support services (MIS, procurement, etc.) Train providers Supervise service delivery Training of trainers	 Potential FAM clients Other FAM stakeholders Community members Policy makers Training Institutions Students (medical, nursing, etc.) FP providers: Community health workers Private FP practitioners Commercial outlets Program and clinic managers 		 Increased awareness of fertility and FAM FAM integrated into existing FP programs (national, sub- national organizations): Policies and norms, IEC, MIS/reporting, national surveys, procurement, training programs, supervision systems Trained providers Service delivery systems (public, private practitioners and commercial outlets) provide FAM 	changes • Improved attitudes towards FAM (among policy makers, providers, donors and clients) • Increased demand for FAM • FAM services sustainably included in RH systems • Increased provider competence • Increased fertility knowledge • Increased use of FAM	changes • Reduced unmet need
Input/Resource Monitoring						onitoring
Evaluation on process, systems strengthening, and outcomes						

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VALUATION

LOGIC MODEL FOR MONITORING PERFORMANCE AND EVALUATING FAM SCALE-UP AT THE GLOBAL LEVEL

Global Project Perspective: What IRH and its technical partners are responsible and accountable for

Objective: Expand family planning choices by making FAM available

INPUTS	PRO	CESS			
	Activities	Participation			
What we invest • Staff: • Technical • Management • Support • Technical Partners • Time • Financial Resources • USAID/W • USAID/Missions	Activities What the project does • Conduct and disseminate research • Advocate for FAM Integration(MIS, Policy, Procurement, etc.) • Engage/expand and maintain partners • Mentor in-country resource	Participation Who is reached Partners (Global and In-country) Host governments (national, regional other) Policy makers Donors including USAID Missions Pre-service training Institutions Research institutions Community leaders	Short-term changes • Research findings available • Partnership with FAM resource organizations strengthened • Diverse partners • Sensitized policy makers and partners • Coordinated vision for FAM scale-up • FAM integrated into existing FP national and organizational	Medium term changes• Research findings utilized• Increased capacity of FAM resource organizations to provide FAM technical services• Increased stakeholder awareness of FAM• Broadened base of support	Long-term changes • Increased availability of FAM
• Knowledge	 organizations Provide Technical Assistance Strategic Planning Quality Assurance Monitoring and Evaluation Develop/adapt training resources Train trainers Develop, adapt, and disseminate IEC resources Procure supplies 	 Control FAM resource Organizations Other FAM stakeholders 	 programs: Policies and norms, IEC, MIS/reporting, national surveys, procurement, training programs, supervision systems FAM training resources available FAM trained trainers available FAM IEC resources available FAM supplies available in public, private and commercial outlets Strengthened research capacity 	 Improved capacity of governments, partners and commercial outlets to provide FAM Improved services by addition of FAM 	
Input/Resource Monitoring	Input/Resource	ce Monitoring	Outputs Mor	nitoring/Outcomes Mo	nitoring

BENCHMARK SETTING WORKSHEET

PURPOSE

As the project team worked to develop overarching monitoring indicators for Standard Days Method® (SDM) scale-up, it became apparent that a tool would be needed to help replicate goal setting both over the project period and annually within each country. The benchmark setting worksheet was developed to guide country teams through the process of establishing their in-country targets in accordance with global project goals and indicators. The worksheet is intended to accompany the benchmark tool (See Monitoring & Supervision Tool #1).

HOW IT WAS DEVELOPED AND USED

The benchmark setting worksheet was the culmination of a series of discussions among core IRH research staff and with key stakeholders including country representatives, partner organizations, and USAID. While the research team was primarily responsible for setting realistic and measurable project goals, participatory methods were important in validating the logic and feasibility of the goals with stakeholders. Country staff was particularly key to adapting indicator definitions (especially in listing national normative documents to count in vertical scale-up) and targets to country contexts.

LESSONS LEARNED

• Participatory methods in the form of interactive, engaging discussions are critical

to the benchmark setting process. A discussion guide in the form of a worksheet are paramount to fruitful conversations that yield useful, applicable results that can be captured and disseminated in a simple manner.

- Discussion questions in the worksheet must explicitly highlight both horizontal and vertical scale-up so that participants are driven to consider scale-up holistically. As vertical questions tended to be harder to state, however, sufficient time should be included for thorough discussion among project staff and those completing the worksheet.
- In multi-country initiatives, Individual country needs need to be balanced with uniformity across the initiatives. This includes defining and operationalizing indicators in a manner that simultaneously depicts country-specific phenomena while allowing standardization for later comparison across countries. It also includes determining the appropriate and possibly individualized setting of intervals for collecting the data if annual benchmarks are not suitable.

VALUES

An inherent value of SDM is stakeholder involvement. Engaging stakeholders in all aspects of scale-up, including MLE, brings ownership to the process. Moreover, including stakeholders from the beginning in the benchmarking phase facilitates data collection and process monitoring throughout the scaleup process. AONITORING & SUPERVISION

BENCHMARK SETTING WORKSHEET

Each innovation going to scale will have to its own unique set of horizontal and vertical scale-up benchmarks. To establish those benchmarks, an organization should set a final goal(s) for scale-up, identify indicators that will measure progress towards that goal, and establish intermediary benchmarks to track progress towards the goal(s).

Step 1: Establish end-of-scale-up goals and targets

Conduct a visioning exercise with key staff and stakeholders to establish scale-up goals and targets. Consider both availability of the innovation and *institutionalization* of the innovation.

At the end of the scale-up phase, where will the innovation be in terms of availability?

At the end of the scale-up phase, to what extent will the innovation be integrated into critical policies, organizational systems and normative structures that support the innovation's sustained availability at service sites?



Step 2: Build on the goals articulated in Step 1 to establish benchmarks

Identify quantifiable indicators that can be tracked to monitor scale-up progress. To operationalize indicators, establish an End-of Scale-up Benchmark Target for each indictor. Finally, establish intermediary benchmarks that can be used to track progress on a quarterly, semi-annual, or annual basis.

Horizontal Benchmarks

For health products, services, and approaches, indicators are often linked to training of providers and to availability of the innovation at service sites or village/district sites, the quality of the offered innovation, and the availability of promotional materials that let consumers know that a new innovation exists.

Horizontal Benchmarks				
Indicator	End of Scale-up Benchmark Targets	Intermediary Benchmarks		
		Year 1	50	
Example: Number of providers	500	Year 2	100	
trained in innovation	500	Year 3	150	
		Year 4	200	
		Period 1		
		Period 2		
		Period 3		
		Period 4		
		Period 1		
		Period 2		
		Period 3		
		Period 4		
		Period 1		
		Period 2		
		Period 3		
		Period 4		

Vertical Benchmarks

For health products, services, and approaches, indicators are often linked to the presence of the innovation in normative documents such as policies, standards, and service protocols. Indicators are also often linked to the integration of the innovation into support systems that allow the innovation to be offered, such as its integration into provider training programs, supervision systems, procurement systems, and reporting systems.

To operationalize such indicators, list specific policies, protocols, and systems into which the innovation will be integrated. Identify intermediary steps involved in the process of achieving the end-of scale-up benchmark

Vertical Benchmarks						
Indicator	Intermediary Steps	End of Scale-up Benchmark Targets	Intermediary Benchmarks/Process Status			
Example:	1. Ministry agrees to include		Year 1			
Innovation	innovation in norms	Innovation present	Year 2			
present in key policy	 Draft language approved by Ministry 	in National Family Planning Norms	Year 3			
documents	3. Updated FP Norms rolled out		Year 4			
Example: Innovation integrated into	1. Innovation integrated in into		Year 1			
	 reporting system guidelines Innovation integrated in into service registers Innovation integrated in into district reports Innovation integrated in into 	Innovation present in national reporting system	Year 2			
reporting systems			Year 3			
	central reports		Year 4			
			Period 1			
			Period 2			
			Period 3			
			Period 4			
			Period 1			
			Period 2			
			Period 3			
			Period 4			

SUPERVISION

DEFINING THE INNOVATION WORKSHEET

PURPOSE

The Defining the Innovation Worksheet (See MEASURE Evaluation <u>PRH Guide for</u> <u>Monitoring Scale-up of Health Practices and</u> <u>Interventions</u>) serves to assist planners and practitioners piloting innovative products, services, or approaches articulate essential elements for expansion as part of the initial planning for strategic scale-up. The worksheet should be completed using a participatory process that includes multiple stakeholders, facilitates broad ownership of scale-up goals and monitoring, learning, and evaluation (MLE) of the scale-up process, which fosters the sustainability of the innovation offered at scale.

The worksheet combines understanding of implementation drivers and systems thinking (see Box) to guide practitioners through a process to define the human, financial, and time processes and resources required for scaling up an innovation. Ultimately, this exercise will help practitioners define their evidence-based innovation package and move to the next level of program scale.

HOW IT WAS DEVELOPED AND USED

As part of its mandate, the High Impact Practices (HIP) Monitoring and Evaluation of Scale-up Community of Practice (COP) was interested in documenting experiences of innovations that were successfully defined from the beginning. Working in collaboration with MEASURE Evaluation PRH, USAID, Futures Group and other M&E of Scale-Up COP members on the <u>Guide for Monitoring Scale-up of Health</u> <u>Practices and Interventions</u>, IRH developed the worksheet to capture its experiences defining SDM. The worksheet was inspired by the <u>ExpandNet's Nine Step Guide to Scale-Up</u>, literature on critical implementation drivers of successful scale-up (Blase et al 2009), and actual IRH staff and stakeholder experiences defining the SDM innovation. The worksheet received positive reactions from the M&E of Scale-Up COP members who practiced using it with a variety of innovations during the group's 2012 meeting.

The worksheet consists of tables to guide the definition process. Topic questions reflect main issues to consider in innovation definition, while those in the tables are probing questions that help drill down the necessary level of detail in each step of the definition process. Additional, customized questions may be inserted into the worksheet. Participants should be encouraged to expand the number of rows under each step, as needed.

The worksheet should not be used by program managers in isolation, but rather within the context of a participatory process involving a set of multi-disciplinary stakeholders who are part of or will be affected by implementation of the innovation. This will ensure a welloperationalized definition of the innovation appropriate to the context and will garner stakeholder buy-in. In defining the innovation, it may be useful to assure representation from members of the resource team, user organizations, as well as 'vertical scale up' actors (e.g. central level and technical staff involved in developing norms and policies, HMIS, clinical services BCC, etc.). To maximize the process, a mix of presentations, discussions,

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and group work is recommended to engage all parties. Facilitators of the definition process need to exercise flexibility and tact in knowing when to push and when to alter the approach in order to arrive at a complete definition of the innovation elements.

ATTENTION TO VALUES

Both the <u>Nine Step Guide</u> and the <u>'Defining the</u> <u>Innovation' Worksheet</u> pay specific attention to defining core values of the innovation that should remain when offered at scale. The worksheet captures an innovation's inherent values by having those who use it describe the underlying principles of the innovation as well as elements related to gender, equity, and human rights, and other values defined by an innovation's resource team.

LESSONS LEARNED

 Feedback from its testing by IBP M&E
 Working Group members indicated that the worksheet is practical and can be adapted to a variety of innovations, as it allows flexibility to include additional questions. To make full use of the worksheet during a participatory process, facilitators should orient the group to the rationale of the questions and the format of the worksheet.

 The worksheet still needs to be tested in a real-time field setting to judge what works and does not work so well. Based on IRH's experience using ExpandNet's Nine-Step Guide process to define the innovation, it should take 3-4 hours to reach a consensus on the innovation definition.

KEY REFERENCES & RESOURCES

ExpandNet. "Nine Steps for Developing a Scaling-up Strategy", page 9

Blase, KA, Fixsen, DL et al. (2009) Implementation Drivers – Best Practices for Coaching, page 1. Retrieved June 25, 2012, from the State of Washington Office of Superintendent of Public Instruction website http://www.k12.wa.us/RTI/Implementation/pub docs/DriversBestPracticesCoachingSept_09NIRN .pdf

ANATOMY OF AN INNOVATION: DEFINITION, INVOLVED PARTIES, AND METHODS

The implementation and scale-up of best practices requires careful documentation of the evolution of the practice as well as lessons learned along the way. Often, practitioners get so invested in piloting their ground-breaking programs, that they lose sight of the basics. Moreover, they struggle to scale up innovations because they are unable to articulate essential elements for expansion. Obtaining broad ownership of scale-up goals and embarking upon a process to monitor and evaluate progress is impossible without a clear definition of the innovation. Several organizations such as ExpandNet, the World Health Organization (WHO) and the National Implementation Research Network (NIRN) have developed resources to facilitate scale-up processes for programmers and researchers alike. Additionally, throughout the literature, there is agreement that defining the innovation is an essential component of scale-up success.

"Implementation drivers" for scaling up an innovation within a health system are the engine behind scale-up and are comprised of six processes: staff recruitment and selection, pre-service or in-service training, coaching/mentoring and supervision, internal management support, systems level partnership, and staff and program evaluation. These processes enable implementation of evidence-based practices at scale by improving the organizational and systems environment¹. Without attention to these drivers, the scale-up process breaks down.

It is important to remember that the innovation refers to service components, other practices or elements that are new or perceived as new and consists of a "set of activities" including not only a new technology, clinical practice, educational component or community initiative, but also the managerial processes necessary for successful implementation². Furthermore, this set of activities needs to be a package that is transferrable with local and contextual modification. With this foundation of what an innovation consists of, each organization or implementing entity can follow a process to define the components of a particular innovation in their specific context.

In defining the innovation, it is important to first assess the body of knowledge and evidence about successful implementation of the innovation collected during the pilot phase or other setting to tease out the various contributing components including: the practice, the evidence base, the methodology, the users, the implementers, the dissemination strategy, and the policy environment. Useful resources to review include reports from clinical trials, service delivery research, and program evaluations. It will also be useful to consult documentation and tools from previous experiences with the innovation, such as monitoring instruments, supervision check lists, training manuals, budgets and work plans. The worksheet found in this section should serve as an easy reference point in the process of defining the components of the innovation.

INTEGRATING AT SCALE A NEW FAMILY PLANNING METHOD: EXAMPLE

- Offering the method according to a tested protocol by competent and supervised providers to eligible women who are counseled on a range of options and make an informed decision to choose the method.
- The method is included in SBCC materials and strategies with well-tested messages.
- The method is incorporated into appropriate norms and guidelines.
- Finally, the supporting systems such as HMIS, finance and procurement, report appropriate information on processes and commodities.

http://www.k12.wa.us/RTI/Implementation/pubdocs/DriversBestPracticesCoachingSept_09NIRN.pdf

 $^{\rm 2}$ ExpandNet. "Nine Steps for Developing a Scaling-up Strategy", page 9

¹ Blase, KA, Fixsen, DL et al. (2009) Implementation Drivers – Best Practices for Coaching, page 1. Retrieved June 25, 2012, from the State of Washington Office of Superintendent of Public Instruction website

DEFINING THE INNOVATION WORKSHEET

1. Document the philosophy, values and principles that underlie the innovation, provide guidance for all decisions and evaluations, and promote consistency, integrity and sustainable effort across all organizational units.

What are the underlying principles of the innovation product, service, or practice?	What are the elements related to equity?	What are the elements related to gender?	What are the underlying human rights angles?	What are the elements related to [ADDITIONAL THEME]?	How does informed choice factor into this practice?

2. Determine the inclusion and exclusion criteria that define the population for which the innovation is intended and who is most likely to benefit when the program is implemented as intended.

Who does the innovation benefit?	Who is the primary audience?	What other audiences are involved?	Who is not the intended audience?

3. Enumerate the features or the essential ingredients (also known as core intervention components, active ingredients, or practice elements) that must be present to say that a program exists in a given location.

Service Delivery (Effective, Efficient, and Accessible Services)	Human Resources (Sufficient, well- trained staff)	Medical Products, Vaccines, Technologies (Equitably accessible)	Information Systems (Providing useful data on health determinants and health system performance)	Governance (Leadership with effective oversight, regulation, and accountability)	Finance (Adequate funds for affordable services)

4. Capture the implementation drivers or the components related to developing staff competency, organizational supports, and technical and adaptive leadership supports, as well as the responsible party for each implementation driver.

STAFF COMPETENCY/PEOPLE (List Individual/Group Responsible for Managing Staff Competency) Who will be involved in implementing this innovation? How will they be selected? What skills do they need? How will they be trained to introduce/maintain the innovation? Who provides the training? How is the training or coaching received, processed, and applied by the recipient practitioners? What type of ongoing coaching, monitoring and/or supervision will they require? Who will provide the ongoing coaching and support? What tools, if any, are needed? How will these processes and tools be integrated into systems for sustainability? What other resources are needed? Where will the resources come from?

ORGANIZATIONAL SUPPORTS/SYSTEMS
(List Individual/Group Responsible for Managing Organ
What are our Monitoring & Evaluation capacities?
What level of support can our HMIS data systems provide?
Is there administrative support for this innovation?
What kind of administrative support do we have?
What is the buy-in of management?
Which organizational norms and policies facilitate this innovation?
Which organizational norms and policies hinder/serve as obstacles to this innovation?
What further systems support is required?
Where will the additional support come from?
What are our supervision and/or quality assurance capacities?
What activities are needed to integrate this innovation into existing systems?

ENVIRONMENTAL/OTHER ELEMENTS

(List Individual/Group Responsible for Managing Environmental/Other Elements)

What national norms and policies facilitate this innovation?	
What national norms and policies hinder/serve as obstacles to this innovation?	

5. Describe how all core elements of the innovation interact with other sub-systems.

Sub-system	Kind of interaction	What are the system-wide effects?

6. Define the adaptations needed for expansion/scale-up sites.

Adaptation	Is this adaptation practical for the field context?	If it is not practical, should we adjust or drop it? If adjust, how?	What core elements of the intervention would the field application of the adaptation compromise?	Where has this been successfully field tested before? What were the results?

SCALABILITY ASSESSMENT TABLE

PURPOSE

The Scalability Assessment Table provides stakeholders a tool to use when evaluating the feasibility of taking an innovation to scale. The table guides stakeholders in assessing an innovation's scalablity, component by component. When completed, the table provides an overview of an innovation's potential to be taken to scale, and helps identify which elements may prove problematic and should be simplified or changed to facilitate scale-up.

HOW IT WAS DEVELOPED AND USED

The table is based on recommendations in the WHO/ExpandNet document, "Beginning with the end in mind: Planning pilot projects and other programmatic research for successful scaling up." It is meant to be used in consultation with stakeholders, where all can review the questions and reach a consensus about each. Different stakeholders may have vested interests in various elements and may not want to see elements to which they have contributed removed from the innovation package. This tool further reminds stakeholders that it may not be realistic to take all elements to scale. When used in a collaborative and participatory process, it can help stakeholders reach consensus on which elements of an innovation should be prioritized or simplified during the scale-up phase.

LESSONS LEARNED

- This tool is best presented and completed in early planning meetings with key stakeholders who will contribute to the scale-up effort. If in-person meetings are not an option, it can still be useful to ask stakeholders to complete the tool on their own and share via email.
- Use of this tool has facilitated important corrections before scale-up was fully underway, such as redesigning materials to allow for less expensive reproduction or eliminating elements of an intervention package which would be too difficult to implement at scale.

VALUES

The table reminds stakeholders to consider the values inherent in the innovation and assess how they can be maintained as the innovation goes to scale. For scale-up to succeed, it is critical that these values be compatible with those of user organizations, or alternatively, to include strategies to nurture these values. When used in a participatory process, this tool can facilitate the inclusion of various stakeholder perspectives and help ensure that values important to different stakeholders are identified and a plan for maintaining them in the scale-up process is established.

VALUES

For detailed, practical tools to guide the scaleup process, visit the <u>ExpandNet Website</u>, where <u>Beginning with the end in mind</u> can be found. PLANNING

SCALABILITY ASSESSMENT TABLE

Innovation/ Intervention Component	Commodity (Medicine, device, product used)	User Instructions (Take-home pamphlet, brochure, or other document to reinforce correct use)	Training (How to offer it to potential users)	IE&C (Strategies to raise awareness and create demand for method)	Other
What are the key characteristics and values?					
Will it be difficult to maintain core innovation during expansion?					
Can innovation be implemented with available resources?					
Is innovation compatible with values, services, and capacity of user organization?					
Will changes in logistics be needed to incorporate the innovation as expansion proceeds?					
What training and support will be needed?					
What adaptations may be needed?					
What are potential challenges to scaling up?					
What are possible solutions to these challenges?					

BENCHMARK TABLES

PURPOSE

The Benchmark tables were designed to track scale-up progress by comparing indicators to pre-set benchmarks. They consist of a summary table, in which changes over time in all indicators may be viewed at a glance, and more detailed tables for each indicator.

HOW IT WAS DEVELOPED AND USED

As the FAM project began, IRH identified multifaceted goals of Standard Days Method[®] (SDM) scale-up and developed simple, measurable indicators for process monitoring. (See the Benchmark Setting Worksheet for a Description of the process.) The indicators were designed to assess both horizontal scale-up (service expansion) and vertical scale-up (institutionalization) elements, and to be applicable to all countries and settings. The five scale-up countries then developed unique benchmarks for each of these indicators using a collaborative approach that involved multiple meetings with MOH officials, other stakeholders, cooperating partners, and the IRH team. The benchmarks for each indicator were targets that the team felt were reasonable and meaningful to achieve within the five-year scale-up period.

A Microsoft Access data base was developed to centralize data collection of these indicators. Twice a year, country staff tabulated the data in Access and reported progress towards benchmarks. At the end of the first year the team evaluated and adjusted the benchmark targets as needed; targets were not revised thereafter. Results allowed tracking of progress toward the five-year benchmarks throughout the life of the project, and aided staff in determining how to adjust scale-up activities to focus on areas where insufficient progress had been made towards scale-up goals.

The cover sheet of the benchmark table presents a summary of results, which is the most useful table for donors and stakeholders. The tables with indicator details that follow are most useful for those managing the scale-up process. These showed, for example, a list of organizations targeted to become part of the resource team (competent in the innovation), rather than the simply the summary number which appeared on the cover sheet. A system of solid and patterned dots indicated whether the benchmark was not yet achieved, in progress, achieved or achieved and sustained since the last reporting period.

LESSONS LEARNED

- The benchmark tables were extremely useful for establishing and tracking concrete scale-up goals throughout the scale up process and were referenced frequently by IRH staff in field offices and headquarters.
- Unlike other indicators, indicators that were benchmarking progress toward HMIS and Procurement System integration goals were not standardized. When developed, IRH thought that each country's systems were too unique. In retrospect, it would have been useful to have come to an agreement on how to operationalize these indicators, as this would have allowed for comparisons across countries and facilitated discussions of issues using a common terminology and framework.

PLANNING

MONITORING & SUPERVISION

EVALUATION

Creating the Access data base was a large undertaking, requiring efforts to meet data needs of all countries while maintaining uniformity. In retrospect, it was not as useful as anticipated. Data was only manipulated at headquarters, and scale-up managers did not use the data to its full potential. Data for the tables can be collected using cheaper, less time-consuming methods; simple Excel spreadsheets are sufficient. For some indicators, the tables can simply be updated as less frequent events occur (for

example, when SDM is added to a new policy), eliminating the need for separate data collection.

VALUES

The nature of this tool means that it will reflect and allow monitoring of values such as equity of access to SDM services and information, including monitoring SDM integration across public and private sector institutions.

BENCHMARK TABLES

End of project goals:

- 1.
- 2. 3.

Project area population coverage:						
Horizontal scale-up	Year 1	Year 2	Year 3	Year 4	Year 5	End of project
Proportion of SDPs that include METHOD as part of the method mix						
Estimated number of individuals trained to offer METHOD						
Number of organizations that have capacity to undertake method activities						
Vertical scale-up	Year 1	Year 2	Year 3	Year 4	Year 5	End of project target (n)
Number of essential or key policies , norms, guidelines, and protocols that include the METHOD						
Number of public or private training organizations that include METHOD in pre- service training and/or continuing education						
Number of public or private training organizations that include METHOD in in-						
Number of donor procurement systems that sustainably include the METHOD system						
Number of logistics systems that include METHOD commodity						
Number of HMIS/reporting systems that include METHOD						
Number of IEC activities that include METHOD						
# of surveys including METHOD						

Benchmark Tables Detailed Results

Key:

- O Initiated: Began discussions with organizations/donors or began advocacy for inclusion.
- In progress: new item working on for that year, or item continues to be worked on (e.g., guideline carried over from year to year), or item included but not correctly and needs updates or revision.
- Correctly included
- Maintenance: Continued monitoring and support to ensure sustainability

Horizontal scale-up

Proportion of SDPs that include METHOD as part of the method mix	Year 1	Year 2	Year 3	Year 4	Year 5	End of project target (n)
Include METHOD (cumulative % from End of Project target n)						
Comments:						
Estimated number of individuals trained to offer METHOD	Year 1	Year 2	Year 3	Year 4	Year 5	End of project target (n)
Female						
Male						
Total (cumulative)						
Comments:						
Estimated number of individuals trained to offer METHOD	Year 1**	Year 2	Year 3	Year 4	Year 5	End of project target (n)
Facility based						
Community based						
Total (cumulative)						
Comments:						

PLANNING MONITORING & EVALUATION								
Number of organizations that have capacity to undertake method activities	Year 1	Year 2	Year 3	Year 4	Year 5	End of project target (n)		
Organization name								
Organization name								
Organization name								
Total (cumulative)								
Comments:								

Vertical scale-up

Number of essential or key policies , norms, guidelines, and protocols that include the METHOD	Year 1	Year 2	Year 3	Year 4	Year 5	End of project target (n)
Policy						
Norm						
Guideline						
Protocol						
Total						

Comments:

Number of public or private training organizations that include METHOD in pre- service training and/or continuing education	Year 1	Year 2	Year 3	Year 4	Year 5	End of project target (n)
Organization name						
Organization name						
Organization name						
Total						
Comments:						

PLANNING MONITORING & EVALUATION									
Number of public or private training organizations that include METHOD in in-service training	Year 1	Year 2	Year 3	Year 4	Year 5	End of project target (n)			
Organization name									
Organization name									
Organization name									
Total									
Comments:									

Number of donor procurement systems that sustainably include the METHOD system	Year 1	Year 2	Year 3	Year 4	Year 5	End of project target (n)
System name						
System name						
System name						
Total						
Comments:						

Number of logistics systems that include METHOD commodity	Year 1	Year 2	Year 3	Year 4	Year 5	End of project target (n)
System name						
System name						
System name						
Total						
Comments:						

PLANNING MONITORING & EVALUATION									
Number of HMIS/reporting systems that include METHOD	Year 1	Year 2	Year 3	Year 4	Year 5	End of project target (n)			
System name									
System name									
System name									
Total									
Comments:									

Number of IEC activities that include METHOD	Year 1	Year 2	Year 3	Year 4	Year 5	End of project target (n)
Activity name						
Activity name						
Activity name						
Total						
Comments:						

# of surveys including METHOD	Year 1	Year 2	Year 3	Year 4	Year 5	End of project target (n)
Survey name						
Survey name						
Survey name						
Total						
Comments:						

FOCUS GROUP DISCUSSIONS WITH SCALE-UP PRACTITIONERS & RESOURCE TEAM MEMBERS

PURPOSE

Focus group discussions (FGDs) were held with staff at the beginning, middle and end of the Standard Days Method® (SDM) scaleup process to learn from their experiences using a systematic approach to expansion and to understand how engagement in scale-up affected them personally. This information provided useful insight into effective practices to support scale-up and to inform the type of training and support practitioners need to effectively do their job of supporting expansion. These questions could also be used with members of the resource team supporting scale-up.

HOW IT WAS DEVELOPED AND USED

The tool was guided by elements of the WHO/ExpandNet *Nine steps for developing a scaling-up strategy*, including the innovation, resource and user organizations, environment, and scale-up strategies. Three focus group guides were developed to reflect the changing emphases and issues encountered during different scale-up phases. These questions allowed reflection on scale-up opportunities and barriers, and provided insight into the ability of the scale-up team to apply a systematic approach.

The initial FGD questions were used in discussions with IRH country teams – including field and headquarters staff – one year into the scale-up process during an annual staff meeting. Discussions were facilitated by an IRH staff member or ExpandNet colleague and audio-recorded. Additional rounds of FGDs were held in subsequent years. Action items emerging during the conversations were documented for follow-up by team members.

VALUES

The FGDs provided insights into staff values relating to the scale-up processes. For example, FGDs specifically asked about the application of the principles of the ExpandNet model, including attention to innovation values, such as informed choice, male involvement, and addressing other gender or equity issues, through scale-up activities.

LESSONS LEARNED

- The FGDs provided a moment for staff across the different countries to step back and reflect on the scale-up process and use of a systems-oriented approach to scale-up. Such shared reflections and discussions provided staff different ways of thinking about scale-up, which enriched their country strategies.
- An initial idea to hold annual FGDs with resource teams in country was not systematically implemented, because of the way different resource teams were constituted, e.g, some resource teams were informally constituted, while others were integrated into existing structures and it was not always feasible to conduct FGDs in such settings.

KEY REFERENCES & RESOURCES

World Health Organization/ExpandNet, 2010. Nine steps for developing a scale-up strategy. http://whqlibdoc.who.int/publications/2010/978 9241500319_eng.pdf

Focus Group Discussion Guide: One Year into Scale-Up

Objectives:

- Assess the trajectory of the innovation package (adaptation, leveraging resources, training on the innovation)
- Reflect on the composition and role of the resource team, and determine the skills needed to move the innovation forward.
- Describe stakeholder involvement and assess leadership and ownership of the innovation
- Assess sustainability of the innovation at this point of the scale-up process.

Discussion Questions:

- 1. Looking back to the beginning of the scale-up process, how has the innovation package been adapted or changed? Describe the adaptation. Has the adaptation been sufficient? Is it evidence-based?
- 2. What is being done, other than training, to roll out the innovation? Should more be done, and why? If you had additional resources, what more would you do?
- 3. How do you feel about partner involvement, commitment, and ownership of scale-up at this point?
- 4. To what extent, if any, has your work to roll out the innovation strengthened systems capacity? Give examples.
- 5. Do you see any changes in your [your organization's] role since scale-up began? Are you consciously judging when you can step back? What steps are you taking?
- 6. Describe to what extent you are using a systems approach (e.g. the ExpandNet framework) to conceptualize and plan out the scale-up process. In what ways do you find it more or less useful?
- 7. How has guiding the scale-up process affected you personally?

Focus Group Guide: Midway into Scale-Up

Objectives:

- Assess the trajectory of the innovation package (adaptations, leveraging resources, training on the innovation)
- Reflect on the composition, skills, and role of the resource team, and determine the adjustments needed to move the innovation forward.
- Describe stakeholder involvement and assess leadership and ownership of the innovation
- Assess sustainability of the innovation at this point of the scale-up process and determine steps to achieve sustainability in the second half of the process.

Discussion Questions:

- 1. Do you feel that enough is being done in terms of advocacy for the expansion/integration of the innovation? What are the bottle necks, skills, resources? What more could be done?
- 2. Are you getting enough support from headquarters? Are you getting the right kind of support? What more could be done?
- 3. How do you feel about partner involvement, commitment, and ownership of scale-up at this point? <u>PROBE</u>: Is there fatigue? Is there greater buy-in? Are you seeing organizations make the transition from user to resource organizations?
- 4. Who owns the scale-up process in terms of political leadership?
- 5. What new, if any, organizations have assumed involvement, responsibility and ownership of scale-up? To what extent are donors involved?
- 6. Describe to what extent you are using a systems approach (e.g. the ExpandNet framework) to manage this phase of scale-up. In what ways do you find it more or less useful?
- 7. How do you monitor scale-up progress? What are you doing to know what is going on in the scale-up process? Do you have enough information? What can you do to get more information?
- 8. How has guiding the scale-up process affected you personally?

Focus Group Guide: Nearing Completion of Scale-Up

Objectives:

- Assess the trajectory of the innovation package (adaptations, resources, trainings, effect on health systems) and its potential to contribute to the evidence-based scalability of the innovation.
- Reflect on the evolution of the skills and roles of resource team members and organizations as scale-up progressed.
- Describe stakeholder involvement and capacity to sustain the innovation beyond the scale-up phase.
- Assess the sustainability of the innovation following scale-up.

Discussion Questions:

- 1. In your opinion, will integration/expansion of the innovation be sustained after the funding support for scale-up ends?
- 2. What is still needed to get the innovation to scale? Is this a feasible goal? (Take into account factors such as the user organizations, resource team/organizations, and the larger environment.)
- 3. What needs to be done this year to support continued expansion and consolidation of the innovation? At the local level? At the global level? Describe to what extent you used a systems approach (e.g. the ExpandNet framework) throughout the scale-up process. In what ways have you found it more or less useful?
- 4. How has your role in the scale-up process evolved since scale-up began?

KEY EVENTS TIMELINE

PURPOSE

The purpose of the events tracking timeline is to document chronologically key internal and external events that influence the Standard Days Method® (SDM) scale-up process both positively and negatively. The timeline offers a 'high-level' view of scale-up over time and provides information that is not captured in other tools, such as key meetings and external events that may have influenced scale-up processes and outcomes. Key event 'types' are categorized by color to aid in visual analysis by thematic area of scale-up.

HOW IT WAS DEVELOPED AND USED

Country teams were asked to note key events that potentially influenced scale-up as they occurred and to update the key events timeline every six (6) months. The categories of interest to IRH were Commodity Procurement & Logistics, FP Guidelines & Protocols (Norms), Information, Education, and Communication (IEC), Political environment, Project, Research, and Training in SDM. Critical internal and external events in horizontal scale-up and expanding access to SDM included events such as main training events held by IRH or partners, important coordination meetings of the scaleup process, and important meetings with the MOH or donors. Key internal and external events relating to vertical scale-up / institutionalization included completion of integration of SDM into a nursing pre-service curriculum, SDM included in the DHS, political events such as a change in MOH leadership, closing of a major bilateral that provided leveraged resources for SDM integration, and natural or other emergencies. Staff were

encouraged to find a balance between key events and all events, and to make decisions which were the most critical to include in the timeline.

IRH used an Excel template developed by Vertex 42 LLC. The Excel template is comprised of: 1) a worksheet where key events- are listed by month and year and assigned a coordinate on the X and Y axes; and 2) a second worksheet that transforms the data into a graphic timeline representation (shown here).

Country offices sent an updated list of key events every six months, when they updated their project benchmark tables. The Country Program Officer at IRH headquarters entered the data into the Excel template that created the timeline graphic. The timelines were used during national and local annual scale-up planning meetings to identify key events that may have influenced scale-up activities and the achievement of benchmarks. The timelines also served as a data triangulation mechanism for scale-up case study analysis.

VALUES

The key events timeline did not specifically include a consideration for or measurement of values, although new or revised laws and policies can reflect societal or government values around family planning and SDM.

LESSONS LEARNED

The key events timeline was useful for snapshot views of key internal and external events that might be influencing scale up processes. Because of the volume of key events data, though, over the years the graphics program became unwieldy. To use this tool effectively it is important to include key events and not minor/lower level events. Possible ways to create more stringent criteria than individual judgment:

- Follow a participatory process similar to the selection of Most Significant Change stories so that only the most critical events are included.
- Restrict the number of events per year and/or per category that may be included on the timeline. This would improve the

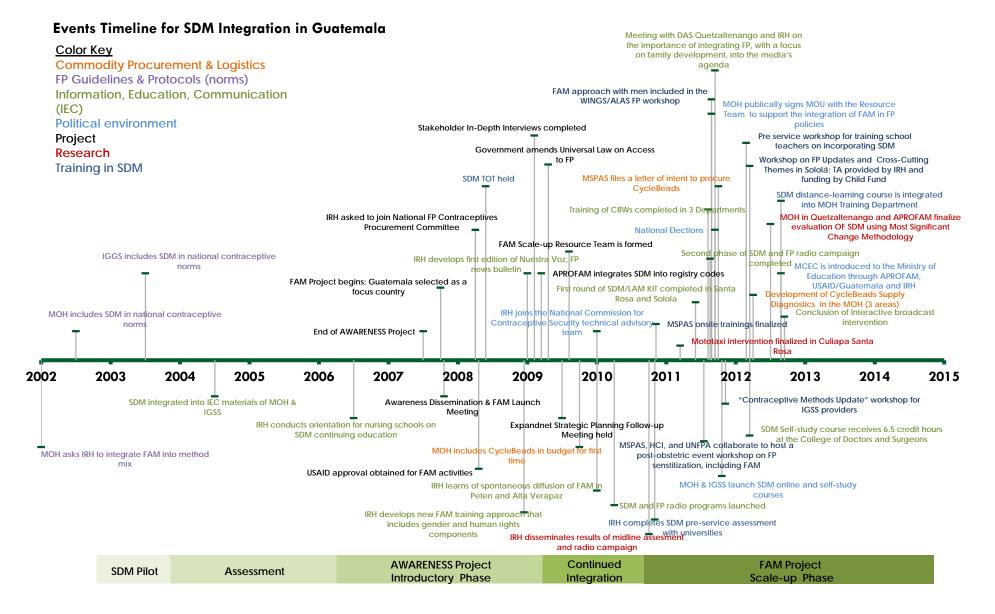
usefulness of such a data visualization tool throughout the scale-up phase, particularly toward the end of a multi-year scale up period.

KEY REFERENCES & RESOURCES

Vertex42 LLC © 2005 http://www.vertex42.com/ExcelArticles/createa-timeline.html PLANNING

MONITORING & SUPERVISION

KEY EVENTS TIMELINE



Events Tracking Timeline | 3 of 3

QUALITY ASSURANCE TOOLS

PURPOSE

In order for a piloted innovation to maintain its positive outcomes during scale-up, it must be implemented with fidelity. Robust tools are needed to monitor the quality of services during this phase. Two key tools were used to monitor SDM service quality: (1) the Knowledge Improvement Tool (KIT), a check list to assess provider SDM counseling skills, including who is eligible to use SDM, how the method works, and how to teach method use; and (2) a Client Follow-Up (CFU) questionnaire to assess whether couples were using the method correctly, which can help evaluate whether providers are correctly conveying information to clients.

These tools provide unique perspectives on scale-up and were used separately during the SDM scale-up process (except in India, where they were used in tandem). To streamline tools and foster cross learning in quality assurance mechanisms, the two tools have been combined into one section in this compendium. As these tools are specific to SDM, they should be adapted appropriately for the innovation being scaled up.

HOW THE PROVIDER KNOWLEDGE IMPROVEMENT TOOL (KIT) WAS DEVELOPED AND USED

Originally developed to monitor service quality during the SDM efficacy and introduction studies, the KIT was used during

scale-up to evaluate the effect of streamlined training approaches and to compile individual data on the quality of counseling at a district or central level. During operations research, IRH found that incorrect method use was often the result of receiving poor information from providers. This tool was thus implemented as a check on provider competency and the quality of the system in place to train and coach providers. KIT results helped IRH identify gaps and difficulties in method counseling, and refine the training protocol accordingly. During the scale-up phase, the KIT was streamlined to focus on essential aspects of SDM counseling and, in some countries, revised to include other FP methods.

The KIT is administered by supervisors to a sample of providers. The timing and frequency of KIT administration depends on a program's needs as it revises training approaches during the scale-up process. During scale-up, IRH requested that several rounds of the KIT be applied at the regional level in all countries in order to monitor the quality of SDM services as the program went to scale.

Findings from administration of the KIT were shared with stakeholders during meetings and used to highlight areas in training that needed to be improved or reinforced during supervisory visits.

HOW THE CLIENT FOLLOW-UP (CFU) TOOL WAS DEVELOPED AND USED

The CFU tool was developed mid-way through the scale-up phase to assess provider competency from the system enduser (client) perspective and to gain a general understanding of correct use of SDM when offered at a large scale. It was refined over time as it was used in programs.

The CFU tool was administered less frequently than the KIT because use of this tool is only feasible in settings where providers can locate their clients without encroaching on their privacy or breaking confidentiality. The provider or provider and supervisor visit the client and ask several simple questions about SDM use. During scale-up, IRH requested that at least one round of CFU be completed in all countries as a check on the quality of provider counseling and training.

Similarly to the KIT, results from administration of the CFU tool were used as field data to advocate for improved provider training and supervision as well as overall health systems strengthening to provide increased support for FP clients.

LESSONS LEARNED

- Stakeholders in all countries requested information regarding the quality of SDM services because they were unsure of whether an information-dependent method could be scaled up in relatively weak systems. These tools provided valuable information to enhance efforts to strengthen training and supervision systems to support the delivery of high quality SDM services.
- As a single-method quality assurance tools, programs found the KIT and CFU tool difficult to use during normal supervision visits intended to monitor correct record keeping and commodity flows. Therefore, IRH developed versions which covered a variety of methods and facilitated the review of service quality during supervision visits.

VALUES

KIT questions address male involvement in using SDM and provide the opportunity for providers to reinforce this critical aspect of SDM use. The CFU tool also provides a values-check on the scale-up process. It inquires generally about client satisfaction with different elements of the method, including partner participation.

KEY REFERENCES

Naik S., Suchi TI, and Lundgren R. (2010) Options for maintaining quality family planning counseling: strategies for refresher training. International Journal for Quality Health Care. 22(2):145-150.

STANDARD DAYS METHOD KNOWLEDGE IMPROVEMENT TOOL (KIT)

Provider's Name: _____Community Name: _____

Date Trained: ______ Name of person applying KIT: _____

Instructions: Ask the provider the following questions. If s/he responds correctly, mark "1". If s/he does not respond correctly, mark "0" and explain the concept. For questions that were answered incorrectly, please reinforce the knowledge and ask these questions again during your next visit.

		Visit	Dates
How	to use CycleBeads?	1	2
1.	Pretend that I would like to use the method. Explain to me how to use CycleBeads (provider a set of CycleBeads to use in the demonstration).	(Give t	he
1a.	CycleBeads represent the menstrual cycle. Each bead is a day of the cycle.		
1b.	The RED bead marks the first day of your period (menstrual bleeding).		
1c.	The BROWN beads mark days when pregnancy is unlikely.		
1d.	The WHITE beads are days when you CAN get pregnant.		
le.	The DARKER BROWN bead helps you know if your period came too soon to use CycleBeads.		
1f.	On the day you start your period, move the ring to the RED bead.		
1g.	Mark this day on your calendar.		
1h.	Move the ring every day to the next bead, even on days you are having your period.		
1i.	Always move the ring in the direction of the arrow.		
1j.	Use a condom or do not have sex during the white bead days when you can get pregnant.		
1k.	You may have sex when the ring is on the brown beads.		
11.	When your next period starts, move the ring to the red bead, skipping over any remaining beads.		
1m.	If your period comes before the dark brown bead, your period has come too soon to use this method.		
ln.	If your period does not come by the day after you reach the last brown bead, your period has come too late to use this method.		
2.	What should the woman do if she forgets whether or not she has moved the ring?		
2a.	Check her calendar and count how many days have gone by since the first day of her last period. Then count the same number of beads and place the ring on the correct day.		

MONITORING & SUPERVISION

Who	can use the method?
3.	What two requirements are necessary to be able to use the method?
3a.	The woman must have periods about once a month, when she expects them.
3b.	The woman and her partner are able to use a condom or not have sex on the days she can get pregnant (white bead days).
Whe	n can a woman start using the method?
4.	When can a woman begin using the method?
4a.	If she knows the date of her last period, she can move the ring to the appropriate bead and begin using the method immediately.
4b.	If she knows the date of her last period, she can begin using the method when her next period starts. Until then she should use a condom or abstain to prevent a pregnancy.
5	When can a woman who is postpartum or breastfeeding start using the method?
5a.	Once she has had at least four periods since her baby was born, and
5b.	If her last two periods were about a month apart.
6.	When can a woman who has recently used a hormonal method start using the SDM?
6a.	She should be referred to the nearest health center.
How	can CycleBeads help a woman remain alert?
7.	Why is it important to move the ring every day?
7a.	Moving the ring every day helps her know if she can get pregnant or not that day.
7b.	It also helps her know if her period has come too soon (period starts before DARK Brown bead)
7c.	It also helps her know if her period has come too late to use this method (period has not started after moving ring to last brown bead.
Whe	n to contact the provider?
8.	When should an SDM User contact her family planning provider?
8a.	If her period does not start by the day after putting the ring on the last brown bead. This means that her period came too late to use CycleBeads.
8b.	If the couple cannot abstain or use condoms on the white bead days and wants to switch to another method.
8c.	If the couple has had sex on the white bead days without using condoms.
8d.	If she hasn't had her period when she expects it and thinks she may be pregnant.
How	effective is the SDM?
9.	Among women who use SDM, how many will become pregnant in a year?
9a.	Five out of 100 women who use the SDM correctly in a year will get pregnant.
How	does family planning support the Healthy Timing and Spacing of Pregnancies?
10.	What should clients know about the healthy timing and spacing of pregnancies?
10a.	Wait at least two years after your baby is born before getting pregnant again. It is good for the health of your baby and you.
10b.	Use a family planning method continuously for at least two years to avoid getting pregnant too soon

CLIENT FOLLOW UP (CFU) FORM

Instructions

Client follow-up is typically done 2-3 months after providers are trained to assess quality of counseling as measured by clients' ability to follow method directions correctly and satisfaction with the method chosen. The data collector should explain that the purpose of the visit is to see how the client is doing with the method and if she has any concerns. The data collector should emphasize that all information is confidential, that participation in this visit is completely voluntary, and that the client may decline to answer any question she is not comfortable with.

ine (District/Town/City/Village: Name of Provider: Name of Health Facility: Date:										
No.	Are you using CycleBeads?	Are you satisfied with the method?	If dissatisfied or not using the method, why?	Verificatio of Cycle	on of use Beads	Client demonstrates correct CycleBeads use	How does a woman manage her fertile days?	How do men cooperate in use of the method?	Have you had any concerns with the method? ¹	Did you talk to the provider about your concerns?	Was the provider's response satisfactory to you?
	Yes -1 No -2	Yes -1 No -2	 Did not like the method - 1 Irregular periods - 2 Got pregnant - 3 Wants pregnancy - 4 Husband dislikes method - 5 Wants another method - 6 	Marked date of period on calendar Yes-1 No-2	Ring is on correct Bead Yes-1 No-2	 Move ring to red bead every time period starts -1 Move ring daily, even on bleeding days-2 See provider if period starts before darker brown bead -3 See provider if period doesn't start after last brown bead -4 See provider if had sex without condoms on white bead day-5 	 Abstain from sex – 1 Use Condoms -2 Abstain from sex or use condoms – 3 Withdrawal – 4 Does nothing/does not know - 5 	 Helps move ring -1 Reminds to move ring -2 Agrees to use protection or abstain on fertile days- 3 Other - 4 (Specify) 	Yes - 1 No- 2	Yes - 1 No - 2	Yes - 1 No - 2
1											
2											
3											
4											
5											
6											
7											
8											
9											
10											

¹ The three questions in grey were added to the CFU to help assess service delivery quality. It is important to note that there is not an exhaustive way to capture service delivery quality, which is a complex measure.

HOUSEHOLD SURVEY

PURPOSE

A household survey was conducted at baseline to understand awareness, knowledge, attitudes, and use of the innovation among the target population. The data was used to guide scale-up strategy and to establish a baseline against which to measure scale-up progress. The survey was conducted again at endline to assess progress toward sustainable scale-up of the innovation and identify gaps.

HOW IT WAS DEVELOPED AND USED

The household survey questionnaire was based on Demographic and Health Surveys (DHS) with additional questions added for Standard Days Method® (SDM)-specific variables and outcomes. The household surveys consisted of three (3) modules – a household questionnaire, a men's questionnaire, and a women's questionnaire – with the following sub sections:

- Characteristics/Demographics
- Exposure to Media
- Reproduction (for women only: number of children and pregnancies as well as current pregnancy status)
- Contraception/Family Planning Methods (for men and women: ever and current use of family planning/contraception; for men: current and ever use as well as knowledge of pregnancy risk, fertility, and breastfeeding),
- SDM/CycleBeads[®] (for men and women: awareness of the method, sources of information about the method, ever and current use, reasons for discontinuation, partner involvement in method use, satisfaction with the method, maximum cost allowable for purchase of CycleBeads,

source of procurement of CycleBeads and SDM counseling)

- Fertility Preferences (for men only: attitudes towards delaying pregnancy or having future children)
- Postpartum Family Planning and Return of Menses (for women only: post-partum health seeking behavior, family planning use, LAM knowledge and attitudes)
- Marriage and Sexual Activity (for women only: cohabitation with husband/partner, rank of wife in polygamous unions, sexual intercourse)
- Gender and Empowerment (for men and women: decision-making power, couple communication on household finances and sexual relations/family planning use
- Husband's Background and Woman's Work (for women only: husband's age, education level, and occupation; as well as woman's occupation)

IRH selected DHS questions, adapted questions to the SDM context, and harmonized the three modules with input from IRH field staff and other stakeholders. To foster survey efficiency and quality within each country, endline questionnaires did not include some of the baseline questions; some questions were eliminated that collected information only applicable at baseline, and some questions were eliminated because they were not relevant in a specific country context.

All countries conducted household surveys of women and men (couples) at least once during the scale-up period and several conducted household surveys at two points in time. IRH developed the research protocols, received IRB approval, and then worked with field-based IRH staff and research organizations to obtain local IRB approval. Local research organizations were contracted to adapt the survey instruments to local contexts, collect and analyze data and report preliminary findings, with IRH support throughout the process.

ATTENTION TO VALUES

The household survey was a key source of information on values, measuring the core SDM innovation values explicitly and implicitly. Questions in the Gender and Empowerment, Contraception/Family Planning Methods, and SDM/CycleBeads sections addressed the values of gender equity, male involvement, and couple communication from both the male and female perspectives.

LESSONS LEARNED

- The FAM Project Monitoring Plan proposed using household surveys to measure changes between baseline and endline, as is typically done in impact evaluation. Headquarters staff supporting the surveys was focused on impact evaluation, rather than program planning and monitoring. As a result, baseline data was effectively utilized for strategy-setting in only two of the scale-up countries. A revised focus on data use early in the scale-up process is recommended to improve this situation.
- In addition, when survey data were mined • for use in programs, it was apparent that much of the collected data was not needed for program purposes. For example, the detailed information collected to measure socio-economic status was complicated to analyze and never used. In retrospect, it would have been more useful to have designed the survey to provide information specific to identifying gaps in the status of scale-up from a population perspective. More rapid methods, LQAS or sentinel sites, might be more effective in supporting the scale-up process (rather than simply evaluating it).
- The comparison of baseline results (often registering 'zero') to endline proved of

limited use. Instead, focusing measurement on how much change is enough to declare achievement of the scale-up tipping point might be more useful for the purposes of scale-up MLE. Conceptualizing desired relational changes, such as comparing SDM knowledge with another well-integrated FP method at endline, rather than focusing on changes between the beginning and end of a scale-up period (the classic impact evaluation approach), might yield more useful information.

Working with local research organizations provides the possibility of utilization of incountry knowledge and resources for implementing the study protocol and surmounting any challenges that arise during the process. The general training manuals and dummy tables for analysis that accompanied each country's household survey resource packet were useful to guide local research organizations in preparing for and later analyzing collected data. Still, unless they had worked previously with FAM, research organizations often needed extensive orientation on the innovation in order to properly execute the data collection and then analyze the data. A global survey template was used across the five countries which could be adapted to each country's context proved a useful approach to standardize critical variables facilitating later cross-country analysis.

KEY REFERENCES & RESOURCES

MEASURE DHS | http://measuredhs.com/What-We-Do/Survey-Types/DHS.cfm (Modules: Family Planning, Fertility and Fertility Preferences, Household and Respondent Characteristics, Maternal Health, Unmet Need, Women's Empowerment)

HOUSEHOLD SURVEY

FA	M PROJECT	ENDLII	ne: house	HOLD QUE	stiona	IRE		
			IDENTIFICATION					
PLACE NAME NAME OF HOUSEHOL CLUSTER NUMBER	LD HEAD							
REGION	HOUSEHOLD NUMBER							
		l	INTERVIEWER VISIT	S				
	1		2	3		FINAL VISIT		
DATE		_ _			DAY MON YEAR INT. N			
RESULT*		_ _			RESUL	_T		
NEXT VISIT: DATE TIME					OF VIS	- NUMBER		
2 NO H AT HC 3 ENTIR 4 POST 5 REFUZ 6 DWEL 7 DWEL 8 DWEL	*RESULT CODES: 1 COMPLETED 2 NO HOUSEHOLD MEMBER AT HOME OR NO COMPETENT RESPONDENT AT HOME AT TIME OF VISIT 3 ENTIRE HOUSEHOLD ABSENT FOR EXTENDED PERIOD OF TIME 4 POSTPONED 5 REFUSED 6 DWELLING VACANT OR ADDRESS NOT A DWELLING 7 DWELLING DESTROYED 8 DWELLING NOT FOUND					PERSONS DUSEHOLD		
LANGUAGE OF QUESTIONNAIRE 01 = ENGLISH 02 = FRENCH 03 = SPANISH 04 = HINDI	LANGUAGE OF IN 01 = ENGLISH 02 = FRENCH 03 = SPANISH 04 = HINDI	ITERVIEW	NATIVE LANGU, 01 = ENGLISH 02 = FRENCH 03 = SPANISH 04 = HINDI		:NT:	TRANSLATOR USED YES 1 NO 2		
SUPERV NAME DATE	11SOR	NAME_ DATE	FIELD EDITO		OFFICE EDITOR			
		DAIE -						

IF AGE 15 OR OLDER LINE USUAL RESIDENTS AND RELATIONSHIP SEX RESIDENCE AGE MARITAL ELIGIBILITY TO HEAD OF NO. VISITORS STATUS HOUSEHOLD What is the Did How What is CIRCLE CIRCLE Please give me the names Does ls of the persons above 10 relationship of (NAME) (NAME) (NAME) old is (NAME'S) LINE LINE usually NUMBER (NAME) to the (NAME)? current marital NUMBER years old who usually live male or stav in your household and head of the female? liv e here status? OF ALL OF ALL guests of the household household? here? last MARRIE MARRIED 1 = MARRIED WOMEN who stayed here last night night? MEN starting with the head of SEE CODES OR LIVING AGED AGE the household BELOW. TOGETHER 1.5-49 2 = DIVORCED/ AFTER LISTING THE SEPARATED NAMES AND RECORDING 3 = WIDOWED THE RELATIONSHIP 4 = NEVER-AND SEX FOR EACH MARRIED PERSON, ASK AND QUESTIONS 2A-2C NEVER TO BE SURE THAT THE LIVED LISTING IS COMPLETE. TOGETHER THEN ASK APPROPRIATE QUESTIONS IN COLUMNS 5-10 FOR EACH PERSON. (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) М F Y Ν Y Ν IN YEARS 01 2 2 1 2 01 01 1 1 02 1 2 1 2 1 2 02 02 03 1 2 1 2 1 2 03 03 2 2 04 04 04 1 1 1 2 05 2 1 2 2 05 05 1 1 06 1 2 1 2 1 2 06 06 07 1 2 1 2 1 2 07 07 2 2 2 08 08 1 1 1 08 09 2 2 09 1 1 2 1 09 2 10 1 2 1 2 1 10 10

HOUSEHOLD SCHEDULE

CODES FOR Q. 3: RELATIONSHIP TO HEAD OF HOUSEHOLD

01 = HEAD 08 = BROTHER OR SISTER 02 = WIFE OR HUSBAND 09 = NIECE/NEPHEW BY BLOOD

03 = SON OR DAUGHTER 10 = NIECE/NEPHEW BY MARRIAGE 04 = SON-IN-LAW OR 11 = OTHER RELATIVE

DAUGHTER-IN-LAW 12 = ADOPTED/FOSTER/

- 05 = GRANDCHILD STEPCHILD
- 06 = PARENT
 - 13 = NOT RELATED

07 = PARENT-IN-LAW 98 = DON'T KNOW

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	
			M F	ΥN	ΥN	IN YEARS				
11			12	12	1 2			11	11	
12			12	12	1 2			12	12	
13			12	12	1 2			13	13	
14			12	12	1 2			14	14	
15			12	12	1 2			15	15	
16			12	12	1 2			16	16	
17			12	12	1 2			17	17	
18			12	12	1 2			18	18	
19			1 2	12	1 2			19	19	
20			12	12	1 2			20	20	
TICK I	HERE IF CONTINUATION SHEET	T USED			<u>cc</u>	DDES FOR Q	. 3: RELATIONSHIP	TO HEAD O	F HOUSEHOL	<u>D</u>
,	ist to make sure that I hav e o	•	-			01 = HEAD)	08 = BRO1	ther or siste	ER
	ere any other persons such a e 10 years old that we have		ADD TABL				OR HUSBAND OR DAUGHTER		E/NEPHEW BY E/NEPHEW BY	
of you	re there any other people wh ur family, such as domestic se rs, or friends who usually live	rvants 🗖	nembers ADD TABL				IN-LAW OR GHTER-IN-LAW NDCHILD	12 = ADO	ER RELATIVE PTED/FOSTER CHILD	/
stayin	re there any guests or tempor g here, or anyone else who s who hav e not been listed?	,	ADU TABL			06 = PARE 07 = PARE	NT NT-IN-LAW	13 = NOT 98 = DON		

	HOUSEHOLD CHA	RACTERISTICS	
NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP
101	What is the main source of drinking water for members of your household?	PIPED INTO DWELLING 11 PIPED TO YARD/PLOT 12 PUBLIC TAP/STANDPIPE 13 TUBE WELL OR BOREHOLE 21 DUG WELL 31 UNPROTECTED WELL 32 WATER FROM SPRING 41 UNPROTECTED SPRING 42 RAINWATER 51 TANKER TRUCK 61 CART WITH SMALL TANK 71 SURFACE WATER (RIVER/DAM/ LAKE/POND/STREAM/CANAL/ 81 BOTTLED WATER 91 OTHER 96	
102	What kind of toilet facility do members of your household usually use?	(SPECIFY) FLUSH OR POUR FLUSH TOILET FLUSH TO PIPED SEWER SYSTEM	
		FLUSH TO PIT LATRINE 13 FLUSH TO SOMEWHERE ELSE 14 FLUSH, DON'T KNOW WHERE 15 PIT LATRINE 15 VENTILATED IMPROVED 21 PIT LATRINE WITH SLAB 22 PIT LATRINE WITH SLAB 23 COMPOSTING TOILET 31 BUCKET TOILET 41 HANGING TOILET/HANGING 51 NO FACILITY/BUSH/FIELD 61	104
		OTHER 96	
103	Do you share this toilet facility with other households or people?	YES	
104	Does your household hav e:		
	a) Electricity?	YES NO ELECTRICITY 1 2	
	b) Aradio?	RADIO 1 2	
	c) A television?	TELEVISION 1 2	
	d) A mobile telephone?	MOBILE TELEPHONE 1 2	
	e) A non-mobile telephone? f) A refrigerator?	NON-MOBILE TELEPHONE12REFRIGERATOR12	
105	What type of fuel does your household mainly use for cooking?	ELECTRICITY 01 LPG 02 NATURAL GAS 03 BIOGAS 04 KEROSENE 05 COAL, LIGNITE 06 CHARCOAL 07 WOOD 08 STRAW/SHRUBS/GRASS 09 AGRICULTURAL CROP 10 NO FOOD COOKED 11 NO FOOD COOKED 95	
		OTHER 96	

106	Do you have a separate room which is used as a kitchen?		1 2
107	MAIN MATERIAL OF THE FLOOR.	NATURAL FLOOR	_
	RECORD OBSERVATION.		1 2
		WOOD PLANKS 2	21
		PALM/BAMBOO 2 FINISHED FLOOR	22
		PARQUET OR POLISHED WOOD	31
		VINYL OR ASPHALT STRIPS	32
			33 34
		CARPET 3	35
			26
		(SPECIFY)	
108	MAIN MATERIAL OF THE EXTERIOR WALLS. (4)	NATURAL WALLS NO WALLS	1
	RECORD OBSERVATION.	CANE/PALM/TRUNKS 1	2
		DIRT 1 RUDIMENTARY WALLS	3
			21
		UNCOVERED ADOBE 2	23
			24 25
		REUSED WOOD 2 FINISHED WALLS	26
		CEMENT 3	31
			32 33
		CEMENT BLOCKS 3	34
			35 36
		OTHER 9	6
		(SPECIFY)	
109	How many rooms in this household are used for sleeping?	ROOMS	
110	Does any member of this household own:	YES NO	
	a) Awatch?		2
	b) A bicycle?	BICYCLE 1	2
	c) A motorcycle or motor scooter?		2
	 An animal-drawn cart? A car or truck? 		2
	f) A boat with a motor?		2
111	Does any member of this household own any	YES	1
	agricultural land?	NO	2
112	How many hectares of agricultural land do members of this household own?	HECTARES	
			25
		DON'T KNOW 9	28
113	Does this household own any liv estock, herds, other farm animals, or poultry?		1 2 END
114	How many of the following animals does this		
	household own? IF NONE, ENTER '00'.		
	IF MORE THAN 95, ENTER '95'. IF UNKNOWN, ENTER '98'.		
			-
	a) Cattle?	CATTLE	-
	b) Milk cover or built?		1 1
	b) Milk cows or bulls?		
	c) Horses, donkeys, or mules?	HORSES/DONKEYS/MULES	
	c) Horses, donkeys, or mules? d) Goats?	HORSES/DONKEYS/MULES	
	c) Horses, donkeys, or mules?	HORSES/DONKEYS/MULES	

			PROJECT EI E n's questio			
[NAME OF COUNTRY]						
			IDENTIFICATION			
PLACE NAME						
CLUSTER NUMBER .						
HOUSEHOLD NUMBE	R					
REGION						
URBAN/RURAL (URBA	N=1, RURAL=2)					
	CITY/TOWN/COUNTRYS LL CITY=2, TOWN=3, C(
NAME AND LINE NUM					_	
	1		ITERVIEWER VISITS			
	1		2	3		FINAL VISIT
DATE					DAY	
					MONT	н
					YEAR	
INTERVIEWER'S NAME					NAME	
RESULT*						г
NEXT VISIT: DATE					_	
TIME					total of vis	NUMBER
*RESULT CODES: 1 COMPI	LETED 4 REFU	SED				
2 NOT AT	HOME 5 PART	LY CO		7 OTHER	(6.0.5	CIFY)
3 POSTPO	ONED 6 INCA	PACIT	AIED		(3PE	
LANGUAGE OF QUESTIONNAIRE 01 = ENGLISH 02 = FRENCH 03 = SPANISH 04 = HINDI	LANGUAGE OF INTER 01 = ENGLISH 02 = FRENCH 03 = SPANISH 04 = HINDI	RVIEW		GE OF RESPONDE	NT:	TRANSLATOR USED YES 1 NO 2
SUPERV			FIELD EDITO	DR	OFFICE EDITOR	KEYED BY
DATE		DATE				

SECTIC	SECTION 1. RESPONDENT'S BACKGROUND	AND EXPOSURE TO MEDIA	
NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP
101	In what month and year were you born?	MONTH	
102	How old were you at your last birthday? COMPARE AND CORRECT 101 AND/OR 102 IF INCONSISTER	AGE IN COMPLETED YEARS	
103	Have you ever attended school?	YES 1 NO 2	→ 107
104	What is the highest lev el of school you attended: primary, secondary, or higher?	PRIMARY 1 SECONDARY 2 HIGHER 3	
105	What is the highest (grade/form/year) you completed at t level?	hat GRADE	
106	CHECK 104:		→ 108
107	Now I would like you to read this sentence to me. SHOW CARD TO RESPONDENT IF RESPONDENT CANNOT READ WHOLE SENTENCE, PROBE: Can you read any part of the sentence to me?	CANNOT READ AT ALL	
108	What is your religion?	Categories country-specific	

NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP
109	Now let us talk about listening to radio, watching television reading newspaper and use of cell phone	n, ALMOST EVERY DAY	
	Do you read a newspaper or magazine almost every day least once a week, less than once a week or not at all?		
110	Can you tell me the names of newspapers or magazines you read regularly?	Newspapers Country specific categories	
		Magazines Country specific categories	
111	Do you watch television almost every day, at least once o week, less than once a week or not at all?	ALMOST EVERY DAY 1 AT LEAST ONCE A WEEK 2 LESS THAN ONCE A WEEK 3 NOT AT ALL 4	→ 114
112	What are the main TV channels you watch regularly?	Country specific categories	
113	What type of programs do you generally watch?	Country specific categories	
114	Do you listen to the radio almost ev ery day, at least once week less than once a week or not at all?	a ALMOST EVERY DAY	→ 117

115	What channels on the radio do you listen to?	Country specific categories	
116	What type of programs do you generally listen to?	Country specific categories	
117	In your opinion, what media should be used to communic family planning messages? Any other? CIRCLE ALL MENTIONED	at RADIO. A TELEVISION. B NEWSPAPERS/MAGAZINES. C LEAFLET/HANDOUTS. D POSTERS. E FOLK MEDIA. F INTERPERSONAL COMMUNICATION G CELL PHONE. H NONE. I OTHERJ (SPECIFY)	
118	Do you own a cell phone?	YES1 NO2	→ 121
119	Can you find a cell phone to use if you want to send or receiv e messages?	YES1 NO2	→ 201
120	From where would you find one? Any other? CIRCLE ALL MENTIONED	HUSBAND. A NEIGHBOR. B FRIEND. C FAMILY MEMBER. D COMMERCIAL PLACE. E OTHER F	
121	How often do you send or receiv e text messages with a co phone?	INEVER 1 SEVERAL TIMES PER MONTH. 2 SEVERAL TIMES PER WEEK. 3 SEVERAL TIMES PER DAY. 4 OTHER 5 (SPECIFY) 5	

	SECTION 2. REPROD	UCTION	
NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP
201	Now I would like to ask you about all the births you hav during your life. Hav e you ev er giv en birth?	e YES 1 NO 2	₹206
202	I would like to know about all the children you have wh whether they live with you or not. Do you have any sons or daughters to whom you have who are alive?		208
203	How many sons do you hav e? And how many daughters do you hav e? IF NONE, RECORD '00'.	SONS AT HOME	_ →
206	SUM ANSWERS TO 203 AND 205 AND ENTER TOTAL. IF NONE, RECORD '00'.	TOTAL	
208	Are you pregnant now?	YES	210
209	At the time you became pregnant did you want to bec pregnant <u>then</u> , did you want to wait until <u>later</u> , or did y to have any (more) children at all?		211

210	When did your last menstrual period start? ENSURE THAT ANSWERS ARE FOR FIRST DAY OF THE LAST PERIOD	DAYS AGO
	(DATE, IF GIVEN)	MONTHS AGC
		NOT SURE/DON'T KNOW
		IN MENOPAUSE/ HAS HAD HY STERECTOM
		BEFORE LAST BIRTH 955
		NEVER MENSTRUATE
211	From one menstrual period to the next, are there certain days w hen a w oman is more likely to become pregnant if she has sexual relations?	YES 1 NO 2 DONT KNOW
212	Is this time just before her period begins, during her period, right after her period has ended, or halfw ay betw een tw o periods?	JUST BEFORE HER PERIOD BEGINS
	READ ALL OPTIONS	TWO PERIODS

SECTION 3. FAMILY PLANNING METHODS

	SECTION 3. FAMILY PLANNING METHODS	<u>s</u>
BEGIN COLL	I would like to talk about tamily planning - the various ways or methods that N BY ASKING QUESTION 301. FOR EACH METHOD MENTIONED SPONTANEOUS JMN 301, READING THE NAME AND DESCRIPTION OF EACH METHOD NOT MET THOD IS RECOGNIZED, AND CODE 2 IF NOT RECOGNIZED. THEN, FOR EACH /	SLY CIRCLE CODE 1. THEN PROCEED DOWN NTIONED SPONTANEOUSLY. CIRC 1
	THOD IS RECOGNIZED, AND CODE ZIF NOT RECOGNIZED. THEN, FOR EACH I	METHOD WITH CODE T CIRCLED, ASK 302.
301	Which ways or methods hav e you heard about?	302 Have you ever used
	FOR METHODS NOT MENTIONED SPONTENEOUSLY, ASK: Have you heard of (METHOD)?	(METHOD)?
01	FEM ALE STERILIZATION Women can have an operation to avoid naving any more children.	Hav e you ev er had an operation to av ola nav ing any more children?
	Yes No	
02	MALE STERILIZATION Men can have an operation to avoid having any more children.	Have you ever had a partner who had an operation to avoid having any more children?
	Yes No	
03	PILL Women can take a pill every day to avoid becoming pregnant. Yes	
04	IUD Women can have a loop or coil placed inside them b [.] Yes	
	No	2 NO 2
05	INJECTABLES (or Depo) Women can have an injection by a Yes provider that stops them from becoming pregnant for one or	1 YES 1
	more months.	2 NO 2
06	IMPLANTS (or NORPLANT) Women can have one or more Yes rods placed in their upper arm by a doctor or nurse which	1 YES 1
	can prevent pregnancy for one or more years. No	2 NO 2
07	CONDOM Men can put a rubber sheath on their penis be Yes	
	No	
08	FEM ALE CONDOM Women can place a sheath in their v a Yes before sexual intercourse.	
09	DIAPHRAGM Women can place a thin flexible disk in their Yes v agina before intercourse.	
10	FOAM OR JELLY Women can place a suppository, jelly, or Yes	
	No	2 NO 2
11	SDM (CYCLEBEADS) A woman uses a string of colored bead Yes to know the aays she can get pregnant. On the aays she can	
	get pregnant, she uses a condom or does not have sexual No intercourse	2 NO 2
12	LACTATIONAL AMENORRHEA METHOD (LAM) If a Yes woman's period has not returned in the tirst 6 months atter	
	her baby is born, she can av old pregnancy by only No breastreeding her baby on baby's cue, day and night	NU
13	RHYTHM: To avoid pregnancy, women do not have sexua Yes Intercourse on the aays of the month they think they can get	1 YES 1
	pregnant No	2 NO 2
14	WITHDRAWAL Men can be careful and pull out before Yes	1 YES 1
	No	2 NO 2
15	EMERGENCY CONTRACEPTION as an emergency Yes measure, within three days after they have unprotected	
	sexual intercourse, women can take special pills to No prevent pregnancy	2 NO 2
16	Have you heard of any other ways or methods that wome YES men can use to avoid pregnancy?	1 YES 1 NO 2
		110 Z

NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP
303	CHECK 302: NOT A SINGLE "YES" (NEVER USED) AT LEAST ONE "YES" (EVER USED)		→ 306
304	Have you ever used anything or tried in any way to delay or a Y	1 NO 2	306
305	What have you used or done? CORRECT 302 AND 303 (AND 301 IF NECESSARY).		
306	CHECK 302 (01): WOMAN NOT WOMAN STERILIZED STERILIZED		→ 401
307	CHECK 208: NOT PREGNANT PREGNANT OR UNSURE		→ 401
308	Are you currently doing something or using any method to delay Y or avoid getting pregnant? N	YES 1 NO 2	→ 401
309	CIRCLE ALL MENTIONED P IL IN IN CC FF D FF D FF SI L A R W	EMALE STERILIZATION A MALE STERILIZATION B PILL C UD D NJECTABLES E MPLANTS F CONDOM G EMALE CONDOM H DIAPHRAGM I FOAM/JELLY J SDM (CYCLEBEADS) M ACTATIONAL AMEN. METHOD. K RHYTHM. L WITHDRAWAL N DTHER X	

	SECTION 4. SDM (CYCLEBEADS) MODULE		
No.	QUESTIONS AND FILTERS	CODIN G CATEGORIES		SKI₽
401	CHECK 301(13 (EVER HEARD OF THE SDM (CYCLEBEADS)			500
402	(CYCLEBEDS) OF THE SDM (CYCLEBEADS) How did you wear about the SDM (CycleBeads)? CIRCLE ALL MENTIONED PROBE: Anybody or anywhere else?	HEALTH TALK. POSTER IN HEALTH CENTER. POSTER IN PHARMACY. POSTER ELSEWHERE. BROCHURE/FLIER. STREET THEATER. WALL PAINTING. LOUDSPEAKER RADIO. TV. NEWSPAPER. MAGAZINE. HEALTH PROVIDER. COMMUNITY HEALTH WORKER. PHARMACIST. SPOUSE. MOTHER. OTHER IN LAW. SISTER. OTHER RELATIVE. FRIEND/NEIGHBOR. (SPECIFY)	B C D E F G H I J K L M N O P Q R S T	
403	Now I would like to ask you about your opinion ab	CAN'T REMEMBER DON'T KNOW		
	SDM (CycleBeads). Plese tell me if you agree, disage with the following statements, or if you don't know			
	 A. The SDM (CycleBeads) is hard to understand B. The SDM (CycleBeads) is hard for your partner t understand 	HARD TO UNDERSTAND.12HARD FOR PARTNER TO UNDERSTAND.12		
	C. The SDM (CycleBeads) is easy to use D. The SDM (CycleBeads) is an effective method i	EASY TO USE 1 2	8	
	 preventing pregnancy when used correctly E. The SDM (CycleBeads) is affordable F. The SDM (CycleBeads) is hard to obtain G. Few women use SDM (CycleBeads) in your community H. Use of SDM (CycleBeads) is against your religiou 	EFFECTIVE.12AFFORDABLE.12HARD TO OBTAIN.12USED BY FEW WOMEN IN COMMUNITY.1	8 8 8	
	beliefs	ACCEPTABLE TO MEN		
	J. The SDM (CycleBeads) does not have side effect K. The SDM (CycleBeads) does not cause health problems			
	L. The SDM (CycleBeads) interferes with sexual relationships	INTERFERES WITH SEXUAL R/SHIPS 1 2	8	

	CHECK 302(13) (EVER USED THE SDM (CYCLEBEAD	5)	
404	USED THE SDM DID NOT USE (CYCLEBEADS) THE SDM (CYCLEBEADS)		→ 445
405	↓ When you first learned to use the SDM (CycleBec were you giv en CycleBeads? SHOW CYCLEBEADS	c YES	
406	When you first learned to use the SDM (CycleBec were you giv en a calendar? SHOW A CALENDAR	c YES	
407	When you first learned to use the SDM (CycleBec were you giv en an insert/with information? SHOW AN INSERT	c YES	, , , , , , , , , , , , , , , , , , ,
408	Were you told to keep track of your cycle lengths sure they were within range before using SDM	t YES	
409	(CyeleBeds)? CHECK 309 (CURRENTLY USING THE SDM (CYCLEBEADS))	DON'T KNOW 8	-
	NOT USING SDM USING SDM (CYCLEBEADS)		→ 423
	QUESTIONS FOR SDM (CYCLEBEADS) USERS WHC	DISCONTINUED	
410	CHECK 405 (WAS GIVEN CYCLEBEADS)		
	YES NO OR DON'T KNOW		→ 413
411	SHOW AND GIVE THEM CYCLEBEADS Please show me how to use CycleBeads	MOVE RING TO RED BEAD FIRST DAY OF CYCLE A MOVE RING ONE BEAD EACH DAY	
	CIRCLE ALL SHOWN THEN PROBE BY ASKING: What else can you tell me about how to use Cyb	UNPROTECTED SEX OK ON BROWN BEAD DAYS E MARK FIRST DAY OF PERIOD ON CALENDAR F pleBeads? OTHERX (SPECIFY) DON'T KNOW	
412	THEN PROBE BY ASKING: What else can you tell me about how to use Cyb When you began using the SDM (CycleBeads), c	MARK FIRST DAY OF PERIOD ON CALENDARF oleBeads? OTHERX (SPECIFY)	

414	What were you using?	CALENDAR	→ 416
415	CHECK 406 (WAS GIVEN CALENDAR)		417
416	Please explain how you used the calendar to he track of your fertile days? RECORD ALL MENTIONED	Ip MARK FIRST DAY OF PERIOD A MARK FERTILE DAYS 8-19 B AVOID UNPROTECTED SEX ON FERTILE DAYS C COMPARE DATE IF NOT SURE WHERE RING SHOULD BE ON CYCLEBEADS D IF MY CYCLES ARE NOT REGULAR I NEED TO USE CONDOM OR ABSTAIN E IF MY CYCLES ARE NOT REGULAR I NEED TO SEE MY PROVIDER IF MY CYCLES ARE NOT REGULAR I NEED TO SEE MY PROVIDER OTHER X (SPECIFY) Z	
417	When you were using the SDM (CycleBeads), did you ev er get your period before the day you reached the dark brown bead, or after you reached the last bead?	YES	
418	What should a woman do if this (i.e period before dark brown bead or period after the last bead) happens twice in one year? RECORD ALL MENTIONED		
419	How long did you use the SDM (CycleBeads) bef you stopped?	OR MONTHS YEARS 9 7 CAN'T REMEMBER 9 7 DON'T KNOW 9 8	

420	Why did you stop using the SDM (CycleBeads)? RECORD ALL MENTIONED	BECAME PREGNANT A HAD TWO CYCLES OUT OF RANGE/ IRREGULAR CYCLES IRREGULAR CYCLES B CONCERNED ABOUT EFFECTIVENESS C HUSBAND CONCERNED ABOUT EFFECTIVENESS D DOESN'T UNDERSTAND THE METHOD E LOST CYCLEBEADS F PARTNER DISAPPROVED OF METHOD G INCONVENIENT/DIFFICULT TO USE H TOO MANY DAYS TO AVOID SEX DURING F FERTILE DAYS I DESIRED PREGNANCY J MARITAL DISOLUTION K FAMILY MEMBERS DISLIKED METHOD L OTHER X (SPECIFY) DON'T KNOW	
421	Did your husband help you use the SDM (CycleBeads)?	YES	★ 441
422	What did your husband do to help you use the SDM (CycleBeads)? MARK ALL MENTIONED	MOVE RING ON CYCLEBEADS	441
	QUESTIONS FOR CURRENT SDM (CycleBeads) USI	ERS	
423	How long have you been using the SDM (CycleBeads)?	MONTHS YEARS CAN'T REMEMBER	
424	CHECK 405 (WAS GIVEN CYCLEBEADS)		
	YES NO OR DON'T KNOW		429
424a	SHOW AND GIVE THEM CYCLEBEADS Please show me how to use CycleBeads CIRCLE ALL SHOWN THEN PROBE BY ASKING: What else can you tell me about how to use CycleBeads?	MOVE RING TO RED BEAD FIRST DAY OF CYCLE A MOVE RING ONE BEAD EACH DAY	

433	What will you do if you get your period after the last bead? CIRCLE ALL MENTIONED	USE CONDOM A ABSTAIN B SEE MY PROVIDER C GET ANOTHER METHOD D WAIT TO SEE IF THIS HAPPENS AGAIN E OTHER X (SPECIFY) Z
434		d CONTINUE USING METHOD
437	Does your husband help you use the SDM ? (CycleBeads)?	YES 1 NO
438	What does your husband do to help you use the SDM (CycleBeads)? CIRCLE ALL MENTIONED	MOVE RING ON CYCLEBEADS
439	In general, would you say you are very satisfied, somewhat satisfied, or not satisfied with the SDM (CycleBeads)?	VERY SATISFIED
440	Do you plan to continue using the method?	YES

	QUESTIONS FOR CURRENT AND FORMER SDM (CY	CLEBEADS) USERS	
441	Who taught you how to use SDM (CycleBeads)? Anybody else? CIRCLE ALL MENTIONED	GOVERNMENT CLINIC PROVIDER. A NGO CLINIC PROVIDER. B PRIVATE CLINIC/DOCTOR. C CBD WORKER. D PHARMACIST. E SPOUSE. F MOTHER. G MOTHER. I OTHER RELATIVE. L FRIEND/NEIGHBOR. K READ AN INSERT. L OTHER X (SPECIFY) CAN'T REMEMBER. CAN'T REMEMBER. Y DONT KNOW. Z	
442	Where did you first obtain CycleBeads?	GOVERNMENT RUN CLINIC. A NGO CLINIC B PRIVATE CLINIC/DOCTOR'S OFFICE. C CBD. D PHARMACY. E SPOUSE. F MOTHER. G MOTHER IN LAW. H SISTER. I OTHER RELATIVE. L FRIEND/NEIGHBOR. K OTHER X (SPECIFY) CAN'T REMEMBER. CAN'T REMEMBER. Y DON'T KNOW. Z	
443	Did you pay for CycleBeads?	YES	4 45
444	How much did you pay for CycleBeads?	\$ or symbol for local currency	

	QUESTIONS FOR ALL WHO HEARD OF THE SDM (Cy	/cleBeads) (USERS AND NON-USERS)	
445	If you wanted to buy CycleBeads and the price w the beads alone, would you buy them?	vc YES]_448
446	If the price of CyceBeads was X+2, would you still purchase them?	YES	448
447	What would be the most you would pay for Cyclebeads?	\$ or symbol for local currency	
448	If you wanted to buy CycleBeads and the price w X-2 for the beads alone, would you buy them?	vc YES	
449	What would be the most you would pay for Cyclebeads?	DON'T KNOW 0 0	
450	If you were going to purchase Cyclebeads, where would you like to find them for sale? CIRCLE ALL MENTIONED	GOVERNMENT RUN CLINIC. A NGO CLINIC. B PRIVATE CLINIC/DOCTOR'S OFFICE. C CBD. D PHARMACY. E OTHER X (SPECIFY) DON'T KNOW.	
451	Have you talked about SDM (CycleBeads) with anyone?	YES]_ <u>500</u>
452	Whom did you talk about SDM (CycleBeads) with CIRCLE ALL MENTIONED	? SPOUSE. A PROVIDER. B MOTHER. C MOTHER IN LAW. D SISTER. E ANOTHER RELATIVE. F FRIEND/NEIGHBOR. G OTHER X (SPECIFY) CAN'T REMEMBER. ON'T KNOW. Z	

	SECTION 5: LAM MESSAGES RECEIVE	D DURING ANTENATAL CARE	
NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP
500	CHECK: 202 IF THE WOMAN HAS A LIVING BIOLOGICAL CHILD	YES 1 NO	->
501	What is the age of your youngest living child?	MONTHS1	
	IF MONTHS, CIRCLE 1 AND WRITE NUMBER OF MONTHS IN BOXES. IF YEARS, CIRCLE 2 AND WRITE NUMBER OF YEARS IN BOXES.	YEARS 2	
502	CHECK 501: AGE OF YOUNGEST CHILD CHECK 208: CURRENTLY PREGNANT LESS THAN 12 MONTHS OLDER THAN 12 OR CURRENTLY MONTHS PREGNANT	•	
503	Now I would like to ask a few questions about the tir while you were pregnant with your youngest child (or with your current pregnancy). Did you see anyone for prenatal care while you were pregnant with (NAME) (or during your current		
504	pregnancy)? Whom did you see? Anyone else? PROBE FOR THE TYPE OF PERSON AND CIRCLE ALL PERSONS MENTIONED	DOCTOR. A NURSE/MIDWIFE. B AUXILIARY NURSE. C TRADITIONAL BIRTH ATTENDANT. D COMMUNITY HEALTH WORKER. E OTHER	
505	During your prenatal check: a. Did the health provider tell you to feed (NAME) only breastmilk and no other foods or liquids	YES 1 ? NO	
	b. Did the health provider tell you about any family planningmethods?	YES	
	c. Did the health provider tell you about LAM?	YES	
	d. Did the health provider explain that it is better for your health and the health of your baby if you wait until your baby is at least 2 years old to get pregnant again?	NO2	

SECTION 5: INFANT FEEDING			
NO.	QUESTIONS AND FILTERS	CODIN G CATEGORIES	SKIP
506	CHECK 501 YOUNGEST CHILD 6 TO 24 YOUNGEST MONTHS OF AGE CHILD LESS THAN 6 MONTHS OF AGE YOUNGEST CHILD GREATER THAN 24 MONTHS		511 523
507	Now I would like to ask you some questions on how you routinely feed your youngest child. Did you ever breastfeed (NAME)?	YES	
508	How long after birth did you first put (NAME) to the breast? IF IMMEDIATELY, CIRCLE 000. IF LESS THAN 1 HOUR, CIRCLE 1, WRITE '00' HOURS. IF LESS THAN 24 HOURS, CIRCLE 1 AND WRITE NUMBER OF HOURS. IF DAYS, CIRCLE 2 AND WRITE NUMBER OF DAYS.	IMMEDIATELY0000 HOURS	
509	In the first 3 days after delivery, was (NAME) given anything to drink other than breast milk?	YES	
510	What was (NAME) giv en during that time? Anything else? CIRLCE ALL LIQUIDS MENTIONED.	MILK (OTHER THAN BREAST MILK)A PLAIN WATERB SUGAR OR GLUCOSE WATERC SUGAR-SALT-WATER SOLUTIOND FRUIT JUICEE INFANT FORMULAF TEA/INFUSIONSG HONEYH OTHER X DON'T KNOWZ	
511	Are you still breastfeeding (NAME)?	YES	-
512	How many months did you breastfeed (NAME)?	MONTHS	
		DON'T KNOW98 -	→

513	CHECK 501: AGE OF YOUNGEST CHILD 6 MONTHS OLDER THAN 6 OF AGE OR LESS MONTHS	
514	How many times did you breastfeed (NAME) from 6:00 in the morning until 10:00 in the evening yesterday? IF ANSWER IS NOT NUMERIC, PROBE FOR	NUMBER OF DAYTIME FEEDINGS
	APPROXIMATE NUMBER. (ADAPT TIMES TO LOCAL CONTEXT)	
515	How many times did you breastfeed (NAME) from 10:00 in the evening until 6:00 in the morning yesterday? IF ANSWER IS NOT NUMERIC, PROBE FOR APPROXIMATE NUMBER. (ADAPT TIMES TO LOCAL CONTEXT)	NUMBER OF NIGHTTIME FEEDINGS.
516	So, that would be (ADD 513 AND 514) total number breastfeeds yesterday. Is that correct?	of TOTAL NUMBER OF FEEDINGS
517	During the last month, was there any occasion whe you went more than 6 hours without breastfeeding day or night?	n YES 1 NO
518	During the last month, was there any occasion whe you went more than 10 hours without breastfeeding day or night?	
519	Did you feed (NAME) anything other than breastmilk yesterday? PROBE: Solid, semi-solid/mushy foods, liquids? DEVELOP COUNTRY-SPECIFIC	YES
520	How many times did you give (NAME) foods or liquids other than breastmilk yesterday? IF 7 OR MORE TIMES, RECORD '7'.	NUMBER OF TIMES
521	Did you breastfeed (NAME) first before giving her/hir other foods or liquids?	n YES
522	Did you breastfeed (NAME) immediately after feedir (NAME) other foods or liquids?	ng YES 1 NO

	SECTION 5 POSTPARTUM FAMILY PLANNING AND RETURN OF MENSES			
523	Next, I would like to ask you some questions on your of family planning after the delivery of your younges Did you see a health provider about your health or or the health of your child after the birth of your youngest child?	t child.		
524	Why did you see the health provider? CIRCLE ALL ANSWERS MENTIONED Probe: WERE THERE ANY OTHER REASONS YOU WENT TO SEE THE HEALTH PROVIDER?	FAMILY PLANNING. A CHILD IMMUNIZATION. B GROWTH MONITORING. C CHILD SICK. D INFANT FEEDING PROBLEM/QUESTION. E I WAS SICK. F CHECK MY HEALTH AFTER BIRTH. G OTHER		
525	How soon did you see a health provider after (NAM birth? IF DAYS, CIRCLE 1 AND WRITE DAYS IF WEEKS, CIRCLE 2 AND WRITE WEEKS IF MONTHS, CIRCLE 3 AND WRITE MONTHS IF NEVER SAW A PROVIDER CIRCLE 996	E's) DAYS AFTER BIRTH		
526	Whom did you see? Anyone else? PROBE FOR THE TYPE OF PERSON AND CIRCLE ALL PERSONS MENTIONED.	DOCTOR A NURSE/MIDWIFE		

527	 After (NAME) was born: a. Did the health provider tell you to feed (NAME) only breastmilk and no other foods or liquids? b. Did the health provider tell you about any family p methods? c. Did the health provider tell you about LAM? d Did the health provider explain that it is better for y health and the health of your baby if you wait until you baby is at least 2 years old to get pregnant again? 	NO. 2 YES. 1 NO. 2 ou YES. 1 pur NO. 2
528	Did you use a method of family planning?	YES1 NO2
529	If no, why not? RECORD ALL THAT APPLY	NOT MENSTRUATING
530	How old was (NAME) when you started using a family planning method? IF DAYS, CIRCLE 1 AND WRITE DAYS IF WEEKS, CIRCLE 2 AND WRITE WEEKS IF MONTHS, CIRCLE 3 AND WRITE MONTHS IF YEARS, CIRCLE 4 AND WRITE YEARS	DAYS 1 WEEKS 2 MONTHS 3 YEARS 4 HAVE NOT USED A FAMILY PLANNING METHO 996
531	What method of family planning did you use? PROBE: DID YOU USE ANYTHING ELSE? CIRCLE ALL ANSWERS MENTIONED	FEM ALE STERILIZATION. A MALE STERILIZATION. B IUD. C INJECTABLES. D IMPLANTS. E CONDOM. F FEM ALE CONDOM. G DIAPHRAGM. H FOAM/JELLY. I LAM. J RHYTHM. K STANDARD DAYS METHOD (CYCLBEADS). L WITHDRAWAL. M PILLS (COMBINED HORMONES). N PILL (PROGESTIN ONLY). O OTHER

		rr	
500			
532	Has your menstrual period returned since the birth o		
	(NAME)?	NO2	→
533	After birth, when did your last menstrual period start		
		DAYS AGO 1	
	DO NOT COUNT BLEEDING WITHIN THE FIRST		
	8 WEEKS POSTPARTUM.	WEEKS AGO 2	
		MONTHS AGO 3	
	(DATE, IF GIVEN)		
		YEARS AGO 4	
	PROBE: USE A LOCAL CALENDAR AND USE EVENTS		
	OR HOLIDAYS IN THE COMMUNITY TO HELP	IN MENOPAUSE/HAS HAS HYSTERECTOM	į
	WOMEN REMEMBER THE DATE		
		BEFORE LAST BIRTH	
	IF DAYS, CIRCLE 1 AND WRITE DAYS		
	IF WEEKS, CIRCLE 2 AND WRITE WEEKS	NEVER MENSTRUATED	
		NEVER MEINSTRUATED	
	IF MONTHS, CIRCLE 3 AND WRITE MONTHS		
	IF YEARS, CIRCLE 4 AND WRITE YEARS		
	SECTION 5 LAM KNOWLEI	DGE AND ATTITUDES	
		r	
534	Do you think a woman who is breastfeeding can be	ec(YES 1	
	pregnant?	NO2	
		DON'T KNOW	
535	Do you think a woman can become pregnant befo	ore YES 1	
	her menstrual period returns, after she had a baby?	NO2	
		DON'T KNOW	
536	CHECK 301(11)		
	HEARD OF LAM HAS NOT HEARD		
		►	
	+		
537	I would like to ask you some questions on LAM and	HEALTH TALK IN COMMUNITY/STREET THEATRE A	
00/	hear some of your opinions about LAM, as well.	POSTER IN HEALTH CENTER	
		POSTER IN PHARMACY	
	How did you first hear about LAM?	POSTER ELSEWHERED	
	CIRCLE ALL RESPONSES MENTIONED	WALL PAINTING F	
		RADIOG	
		TELEVISIONH	
		HEALTH PROVIDER AT HEALTH CENTER/CLINIC.	
		HEALTH PROVIDER AT MATERNITY WARD	
		/LABOR AND DELIVERY J	
		COMMUNITY HEALTH WORKERS K	
		PHARMACISTL	
		SPOUSE M	
		MOTHERN	
		MOTHER IN LAW O	
		RELATIVE P	
		FRIEND/NEIGHBORQ	
		CAN'T REMEMBERR	
		OTHER s	
		(SPECIFY)	

538	Please tell me what you know about LAM	LAM PROTECTS AGAINST	
		PREGNANCY / LAM IS EFFECTIVEA	
	PROBE: Anything else?	LAM LASTS UNTIL CHILD IS 6 MONTHS OF A B	
	CIRCLE ALL MENTIONED.	I MUST BREASTFEED MY BABY WHENEVER MY BABY IS HUNGRYC	
		ONLY GIVE THE BABY BREASTMILK D	
		DO NOT GIVE THE BABY OTHER	
		FOODS OR LIQUIDSE	
		LAM IS BREASTFEEDING F	
		LAM PREVENTS RETURN OF MY MENSTRUAL PERIODG	
		I NEED TO CHANGE TO ANOTHER METHOD WHEN LAM NO LONGER WORKS FOR MIH	
		LAM HAS NO SIDE EFFECTS	
		LAM IS NATURAL J	
		LAM IS AFFORDABLE/ NO FORMULA TO BU`K	
		OTHER X	
		OTHER Y	
539	If a woman is breastfeeding to prevent pregnancy,	BABY IS 6 MONTHS OLD	
	when do you think breastfeeding will no longer work		
	for her?	WHEN MENSTRUAL PERIOD RETURNS B	
		WHEN SHE GIVES THE BABY OTHER FOODS	
	CIRCLE ALL MENTIONED.	AND LIQUIDSC	
		WHEN SHE STOPS BREASTFEEDINGD	
		OTHER X	
		DON'T KNOWZ	
540	Now I would like to ask you about your opinion		
	about LAM.		/
	Please tell me if you agree or disagree with the following statements, or if you don't know.	YES NO DI	
	a LAM is low cost for my family.	LOW COST 1 2 8	
	b LAM can be used by women that do not have		
	enough food to eat.	NOT ENOUGH TO EAT 1 2 8	
	c LAM is difficult to use.	DIFFICULT TO USE	
	d LAM is accepted by women in this community.	ACCEPTED	
	e LAM is an effective method to prevent pregnance		
	f LAM goes against religious beliefs.	AGAINST RELIGION	
	g LAM is beneficial for the health of my child.	HEALTH OF CHILD	
	h LAM is beneficial for my health.	MY HEALTH	
	i LAM interferes with my sexual life.	INTERFERES SEX 1 2 8	
	j LAM provides time for women to think about another method of contraception.	THINK OF OTHER METHOD 1 2 8	

	SECTION 6 MARRIAGE AND SEXUAL ACTIVITY				
NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP		
601	RECORD THE HUSBAND'S/PARTNER'S NAME AND LINE NUMBER FROM THE HOUSEHOLD QUESTIONNIARE. IF HE IS NOT LISTED IN THE HOUSEHOLD , RECORD 00.	NAME			
602	Is your husband/partner living with you now or is he staying elsewhere?	g LIVING TOGETHER1 STAYING ELSEWHERE2			
	COUNTRIES WHERE POLYGAMY/ MULTIPLE WIVES				
603	Besides yourself, does your husband/partner hav e other wives or does he live with other women as if married?	YES1 ? NO2 DON'T KNOW	606		
604	Including yourself, in total, how many wiv es or partners doe your husband liv e with now as if married?	es Total number of wiv es and liv e-in partners DON'T KNOW			
605	Are you the first, second,wife?	RANK			
606	When was the last time you had sexual intercourse? days, weeks, months or years ago?	DAYS AGO 1			
		WEEKS AGO2			
	RECORD 'YEARS AGO' ONLY IF LAST INTERCOURSE WAS	MONTHS AGO3			
	ONE OR MORE YEARS AGO. IF 12 MONTHS OR MORE, ANSWER MUST BE RECORDED IN YEARS.	YEARS AGO 4			
		DON'T KNOW9 9 8			

	SECTION 8: HUSBAND'S BACKGROUND AND WOMAN'S WORK			
NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP	
801	How old was your husband/partner on his last birthday?	AGE IN COMPLETED YEARS		
802	Did your husband/partner ev er attend school?	YES	805	
803	What was the highest lev el of school he attended: primary, secondary, or higher?	PRIMARY 1 SECONDARY 2 HIGHER 3 DON'T KNOW 8		
804	What was the highest (grade/form/year) he completed a that lev el?	YEAR DON'T KNOW		
805	What is your husband's/partner's occupation That is, what kind of work does he mainly do?	AGRICULTURE. 1 LABORER/INDUSTRY/TECHNICAL. 2 SALES (STREET, MARKET). 3 SALES (SHOP). 4 SERVICES. 5 PROFESSIONAL/ADMINISTRATIVE. 6 OTHER 7 (SPECIFY)		
806	Aside from your housework, are you currently working?	YES 1 NO 2	→ 901	
807	What is your occupation. That is, what kind of work do you mainly do?	AGRICULTURE		
808	As you know, some women take up jobs for which they are in cash or kind. Others sell things, have a small business or work on the family farm or in the family business. Are you currently doing any of these things or any other wo	NO 2		

PLANNING

	SECTION 7. FERTILITY PREF	ERENCES	
NO.	QUESTIONS AND FILTERS	CODIN G CATEGORIES	SKIP
701	CHECK 309/309A: NEITHER HE OR SHE STERILIZED STERILIZED		
702	CHECK 208 NOT PREGNANT OR UNSURE Now I have some questions about the future. Would you like to have After the child you are (a/another) child, or would y expecting now, would you lik prefer not to have any (more to have another child, or woo children? You prefer not to have any more children?		801
703	CHECK 208 NOT PREGNANT OR UNSURE How long would you like to w After the birth of the child you from now before the birth of are expecting now, how long (a/another) child? would you like to wait before the birth of another child?		skips deleted

FAM PROJECT ENDLINE MEN'S QUESTIONNAIRE

[NAME OF COUNTRY]							
			IDENTIFICATION				
PLACE NAME					_		
CLUSTER NUMBER						Г	
HOUSEHOLD NUMB	ER					Ĺ	
REGION							
URBAN/RURAL (URB/	AN=1, RURAL=2)						
LARGE CITY/SM ALL (LARGE CITY=1, SM A					 		
		, 0001111					
		IN	ITERVIEWER VISITS				
	1		2	3		FINAL	VISIT
DATE					DAY		
					MON	тн	
					YEAR		
INTERVIEWER'S NAME		_ _			NAME		
RESULT*		_ _			RESUI	LT	
NEXT VISIT: DATE					TOTAL	LNUMBER	
TIME		_ _			OF VI		
*RESULT CODES: 1 COMF 2 NOT A 3 POSTP	THOME 5 P	EFUSED ARTLY CO THER	ompleted (Specify	()			
LANGUAGE OF QUESTIONNAIRE 01 = ENGLISH 02 = FRENCH 03 = SPANISH 04 = HINDI	LANGUAGE OF IN 01 = ENGLISH 02 = FRENCH 03 = SPANISH 04 = HINDI	ITERVIEW			NT:	YES	Slator usei
SUPER	VISOR		FIELD EDITO	DR	OFFICE		KEYED BY
		NAME		[EDITOR	,	[]
DATE		DATE					

SECTION 1. RESPONDENT'S BACKGROUND AND EXPOSURE TO MEDIA			
SECTI	ON 1A: RESPONDENT'S BACKGROUND		
NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP
101	Now I would like to ask a few questions about yourself Are you currently married or living with a partner as if marri	YES 1 ied NO 2	END
102	Do you hav e one wife/partner or more than one wife/par IF ONLY ONE WIFE, RECORD '01' . IF MORE THAN ONE, ASK: How many wives do you currently have?	rtner? NUMBER OF WIVES/	
103	How old is your partner/wife (s) (NAME) (NAME) (NAME) (NAME)	AGE	
	IF NO PARTNER/WIFE 15-49 YRS END INTERVIEW		
104	In what month and year were you born?	MONTH 8 DON'T KNOW MONTH 8 YEAR 9 DON'T KNOW YEAR 8	
105	How old were you at your last birthday? COMPARE AND CORRECT 104 AND/OR 105 IF INCONSISTED	AGE IN COMPLETED YEARS	
106	Hav e you ev er attended school?	YES 1 NO 2	→ 110
107	What is the highest level ot school you attended: primary, secondary, or higher?	PRIMARY I SECONDARY	
108	What is the highest (grade/form/year) you completed at t	GRADE/FORM/YEAF	

109	CHECK 107:		
		GO TO 111	
110	Now I would like you to read this sentence to me.	CANNOT READ AT ALL	
	SHOW CARD TO RESPONDENT.	ABLE TO READ ONLY PARTS OF SENTENCE	
		ABLE TO READ WHOLE SENTENCE 3	
	IF RESPONDENT CANNOT READ WHOLE SENTENCE, PROBE: Can you read any part of the sentence to me?	NO CARD WITH REQUIRED LANGUAGE 4	
		(SPECIFY LANGUAGE) BLIND/VISUALLY IMPAIRED	
111	Are you currently working?	YES 1 NO 2	→ 113
112	What is your occupation, that is, what kind of work do you		
	mainly do?	LABORER/INDUSTRY/TECHNICA 2 SALES (STREET, MARKET)	
		SALES (SHOP) 4	
		SERVICES 5	
		PROFESSIONAL/ADMINISTRATIVE6	
		OTHER 7	
113	What is your religion?	Categories country-specific	
SECTIC	ON 1B: EXPOSURE TO MEDIA		
114	Now let us talk about listening to radio, watching television		
	reading newspaper and use of cell phone	AT LEAST ONCE A WEEK	
	Do you read a newspaper or magazine almost every day		→ 116
	least once a week, less than once a week or not at all?		
		Newspapers	
115	Can you tell me the names of newspapers or magazines	Country specific categories	
	you read regularly?		
		Magazines	
		Country specific categories	
116	Do you watch television almost every day, at least once o		
110	week less than once a week or not at all?	AT LEAST ONCE A WEEK	
		LESS THAN ONCE A WEEK	
		NOT AT ALL 4	→ 119
117	What are the main TV channels you watch required a	Country spacific actorcation	
117	What are the main TV channels you watch regularly?	Country specific categories	
118	What type of programs do you generally watch?	Country specific categories	
		Coonin's specific categolies	
119	Do you listen to the radio almost ev ery day, at least once	a Almost every day 1	
	week less than once a week or not at all?	AT LEAST ONCE A WEEK 2	
		LESS THAN ONCE A WEEK 3	
		NOT AT ALL 4	→ 122

120	What channels on the radio do you listen to?	Country specific categories	
121	What type of programs do you generally listen to?	Country specific categories	
122	In your opinion, what media should be used to communia family planning messages? Any other? CIRCLE ALL MENTIONED	at RADIO A TELEVISION B NEWSPAPERS/MAGAZINES C LEAFLET/HANDOUTS D POSTERS E FOLK MEDIA F INTERPERSONAL COMMUNICATION G CELL PHONE H NONE I OTHER J (*SPECIFY)	
123	Do you own a cell phone?	YES	→ 126
124	Can you find a cell phone to use if you need to send or receiv e messages?	YES 1 NO 2	→ 201
125	From where would you find one? Any other? CIRCLE ALL MENTIONED	WIFEANEIGHBOURBFRIENDCFAMILY MEMBERDCOMMERCIAL PLACEEOTHERF	
126	How often do you send or receiv e text messages with a co phone?	ell NEVER	

	SECTION 3. CONTRA	CEPTION	
BEGIN COLUI	would like to talk about tamily planning - the various ways or meth BY ASKING QUESTION 301. FOR EACH METHOD MENTIONED SPONTANEO IN 301, READING THE NAME AND DESCRIPTION OF EACH METHOD NOT M HOD IS RECOGNIZED, AND CODE 2 IF NOT RECOGNIZED. THEN, FOR EAC	USLY CIRCLE CODE I. THEN PR MENTIONED SPONTANEOUSLY.	COCEED DOWN CIRCLE CODE I
301	Which ways or methods have you heard about? FOR MEIHODS NOT MENTIONED SPONTANEOUSLY, ASK: Have you ever heard of (METHOD)?		302 Have you ever used (MEIHOD)?
UI	FEMALE STERILIZATION WOMEN can have an operation to avoid having any more children.	YES I NU 2	
U2	MALE STERILIZATION Men can have an operation to avoid naving any more children.	YES I NO 2	Have you ever had an operation to avoid naving any more children? YES
U3	HILL Women can take a pill every day to avoid becoming pregnant.	YES I NO Z	
U4	IUD women can have a loop or coll placed inside them by a aoctor or a nurse.	YES I NU 2	
U5	INJECTABLES Women can have an injection by a health provider that stops them from becoming pregnant for one or more months.	YES I NU 2	
U6	IMPLANIS Women can have several small roas placed in Their upper arm by a doctor or nurse which can prevent pregnancy tor one or more years.	YES I NO 2	
U/	CONDOM Men can put a rubber sheath on their penis before sexual intercourse.	YES I NU 2	YES I NO 2
UX	FEMALE CONDOM Women can place a sheath in their vagina before sexual intercourse.	YES I NO Z	
UY	DIAPHRAGM Women can place a thin tlexible alsk in their vagina before intercourse.	YES I NO 2	
IU	FOAM OK JELLY Women can place a suppository, jelly, or cream in their vagina betore sexual intercourse.	1ES 1 NO 2	
11	SDM (CYCLEBEADS) A womanuses a string of colored beads to know the days she can get pregnant. On the days she can get pregnant, she uses a condom or does not have sexual intercourse	YES 1 NO 2	YES I NU 2 DUNT KNU\ 8
12	LACTATIONAL AMENORRHEA METHOD (LAM) If a woman's period has not returned in the first 6 months atter her baby is born, she can avoid pregnancy by only preastreeaing ner baby on baby's cue, aay ana nigni	YES 1 NO 2	
13	KHYIHM: To avoid pregnancy, women do not have sexual intercourse on the days of the month they think they can get pregnant	YES I NU 2	YES
14	WIIHUKAWAL Men can be careful and pull out before climax.	YES I NO 2	YES 1 NO 2
15	EMERGENCY CONTRACEPTION as an emergency measure, within three days atter they have unprotected sexual intercourse, women can take special pills to prevent pregnancy	YES 1 NO 2	
16	Any other method≠	YES 1 (SPECIFY) (SPECIFY) NO 2	

NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP
303	Now I would like to ask you about a woman's risk of p From one menstrual period to the next, are there cert when a woman is more likely to become pregnant if s sexual relations?	air YES 1	⊥, ₃₀₅
304	Is this time just before her period begins, during her peright after her period has ended, or halfway between periods, when she is on white beads, in days 8-19 of c when she notices secretions?	twc BEGINS01	
305	Do you think that a woman who is breastfeeding her become pregnant?	bc YES	
306	CHECK 302: NOT A SINGLE "YES" (NEVER USED) (NEVER USED)		▶ 310
307	Have you and your wife/wives ever used anything o in any way to delay or av oid getting pregnant?	r tr YES 1 NO 2	→ 401
308	What hav e you used or done? CORRECT 302 AND 307 (AND 301 IF NECESSARY).		

PLANNING

309	CHECK 302 (02): MAN NOT MAN STERILIZED STERILIZED		401
310	Are you and your wife/wiv es currently doing somethin using any method to delay or av oid getting pregnan	-	→ 401
311	Which method are you using? CIRCLE ALL MENTIONED	FEMALE STERILIZATION A MALE STERILIZATION B PILL C IUD D INJECTABLES E IMPLANTS F CONDO G FEMALE CONDC H DIAPHRAG I FOAM/JELLY J LACTATIONAL AMEN. METH K RHYTHM L SDM (CYCLEBEADS) M WITHDRAWAI N OTHER X	

	SECTION 4. SI	DM (CYCLEBEADS) MODULE	
No.	QUESTIONS AND FILTERS	CODIN G CATEGORIES	SKIP
401	CHECK 301((EVER HEARD OF THE SDM (CYCLEBEADS) HEARD OF SDM HAS NOT HEARD (CYCLEBEDS) OF THE SDM (CYCLEBEADS)		→ 501
402	How did you hear about the SDM (CycleBeads) CIRCLE ALL MENTIONED PROBE: Anybody or anywhere else?	? HEALTH TALK. A POSTER IN HEALTH CENTER. B POSTER IN PHARMACY. C POSTER ELSEWHERE. D BROCHURE/FLIER. E STREET THEATER. F WALL PAINTING. G LOUDSPEAKER H RADIO. I TV. J NEWSPAPER. K MAGAZINE. L HEALTH PROVIDER. M COMMUNITY HEALTH WORKER. N PHARMACIST. O SPOUSE. P MOTHER. S SISTER. S OTHER RELATIVE. T FRIEND/NEIGHBOR. U	
		(SPECIFY) CAN'T REMEMBERY DON'T KNOWZ	

403	Now I would like to ask you about your opinion of SDM (CycleBeads). Plese tell me if you agree, dis with the following statements, or if you don't know	agree	AGREES YES NO DK		
	A. The SDM (CycleBeads) is hard [for man] to understand	HARD TO UNDERSTAND	1	2	8
	B. The SDM (CycleBeads) is hard for your partne understand	r † HARD FOR PARTNER TO UNDERSTAND	1	2	8
	C. The SDM (CycleBeads) is easy to use	EASY TO USE	1	2	8
	D. The SDM (CycleBeads) is an effective method preventing pregnancy when used correctly	d in EFFECTIVE	1	2	8
	E. The SDM (CycleBeads) is affordable	AFFORDABLE	1	2	8
	F. The SDM (CycleBeads) is hard to obtain	HARD TO OBTAIN	1	2	8
	G. Few couples use SDM (CycleBeads) in your community	USED BY FEW COUPLES IN COMMUNITY	1	2	8
	H. Use of SDM (CycleBeads) is against your religi beliefs	ol AGAINST MY RELIGIOUS BELIEFS	1	2	8
	I. The SDM (CycleBeads) is acceptable to men	ACCEPTABLE TO MEN	1	2	8
	J. The SDM (CycleBeads) does not hav e side ef	e DOES NOT HAVE SIDE EFFECTS	1	2	8
	K. The SDM (CycleBeads) does not cause health problems	DOES NOT CAUSE HEALTH PROBLEMS	1	2	8
	L. The SDM (CycleBeads) interferes with sexual relationships	INTERFERES WITH SEXUAL R/SHIPS	1	2	8

	CHECK 302(13) (EVER USED THE SDM (CYCLEBEAD	DS)		
404	USED THE SDM (CYCLEBEADS) DID NOT USE THE SDM (CYCLEBEADS)		→ .	445
409	CHECK 309 (CURRENTLY USING THE SDM (CYCLEBEADS))			
	NOT USING SDM USING SDM (CYCLEBEADS) (CYCLEBEADS)		→	423
	↓ QUESTIONS FOR SDM (CYCLEBEADS) USERS WHO	D DISCONTINUED		
411	SHOW AND GIVE THEM CYCLEBEADS Please show me how a couple can use CycleBeads CIRCLE ALL SHOWN THEN PROBE BY ASKING: What else can you tell me about how to use Cyl	MOVE RING TO RED BEAD FIRST DAY OF CYCLE A MOVE RING ONE BEAD EACH DAY		
418	do if she gets her period before the day she read	eE CONTINUE USING METHOD	•	
419	How long did you use the SDM (CycleBeads) be stopped?	fo MONTHS YEARS		
		CAN'T REMEMBER 9 7 DON'T KNOW 9 8		

420	Why did you stop using the SDM (CycleBeads)?	WIFE BECAME PREGNANT A]
	, , , , , , , , , , , , , , , , , , , ,	WIFE HAD TWO CYCLES OUT OF RANGE/	
	RECORD ALL MENTIONED	IRREGULAR CYCLESB	
		CONCERNED ABOUT EFFECTIVENESS	
		WIFE CONCERNED ABOUT EFFECTIVENESS	
		DOESN'T UNDERSTAND THE METHOD	
		LOST CYCLEBEADS F	
		DISAPPROVE OF METHOD	
		INCONVENIENT/DIFFICULT TO USE	
		TOO MANY DAYS TO AVOID SEX DURING	
		FERTILE DAYS	
		DESIRED PREGNANCY	
		MARITAL DISOLUTION	
		FAMILY MEMBERS DISLIKED METHOD L	
		OTHER X	
		(SPECIFY)	
		(SFECIFI)	
421		DN YES 1	
	(CycleBeads)?	NO 2	➡ 445
422	What did you do to hole your wife was the SDAG		
422			
	(CycleBeads)?	MARK CALENDAR	
	MARK ALL MENTIONED	ASK HER IF WE CAN HAVE UNPROTECTED SEX D	
		NOT HAVE SEX ON WHITE BEAD/FERTILE DAYS E	all to
		USE CONDOM ON WHITE BEADS/FERTILE DAYS F	445
		USE WITHDRAWAL ON WHITE BEADS/FERTILE DAYS G	•
		BUY CONDOMS H	
		FOLLOW INSTRUCTIONS ON HOW TO USE METHOD I	
		OTHER X	
		(SPECIFY)	
	QUESTIONS FOR CURRENT SDM (CycleBeads) US	SERS	
423	How long have you been using the SDM (Cyclel	Beads)?	
		MONTHS YEARS	
		CAN'T REMEMBER	
		DON'T KNOW	
424a	SHOW AND GIVE THEM CYCLEBEADS	MOVE RING TO RED BEAD FIRST DAY OF CYCLE	
1270			
	Please show me how a couple can	MOVE RING ONE BLAD EACH DAT	
	use CycleBeads	AVOID UNPROTECTED SEX ON WHITE BEAD DAYS	
	USC CYCIODOUCUS		
		MARK FIRST DAY OF PERIOD ON CALENDARF	
	What else can you tell me about how to use		
	CycleBeads?	(SPECIFY)	
		DON'T KNOW	

434		eE CONTINUE USING THE METHOD	
437	Do you help your wife use the SDM (CycleBeads)? YES	→ 439
438	What do you do to help your wife use the SDM (CycleBeads)? CIRCLE ALL MENTIONED	MOVE RING ON CYCLEBEADS. A MARK CALENDAR. B REMINDS HER TO MOVE THE RING. C ASK HER IF WE CAN HAVE UNPROTECTED SEX. D NOT HAVE SEX ON WHITE BEAD/FERTILE DAYS. E USE CONDOM ON WHITE BEADS/FERTILE DAYS. F USE WITHDRAWAL ON WHITE BEADS/FERTILE DAYS. G BUY CONDOM. H FOLLOW INSTRUCTIONS ON HOW TO USE METHOD. I OTHER X (SPECIFY) DON'T KNOW. Z	
439	In general, would you say you are very satisfied, somewhat satisfied, or not satisfied with the SDN (CycleBeads)?	VERY SATISFIED	
440	Do you plan to continue using the method?	YES	
	QUESTIONS FOR ALL WHO HEARD OF THE SDM (CycleBeads) (USERS AND NON-USERS)	
445	If you wanted to buy CycleBeads and the price the beads alone, would you buy them?	WYES]→448
446	If the price of CyceBeads was X+2, would you st purchase them?	III YES] →448

447	What would be the most you would pay for Cyc	\$ or symbol for local currency Clebeads? DONT KNOW00	
448	If you wanted to buy CycleBeads and the price for the beads alone, would you buy them?	NO	
449	What would be the most you would pay for Cyc	clebeads?	
		DON'T KNOW 0 0	
450	If you were going to purchase Cyclebeads, whe would you like to find them for sale? CIRCLE ALL MENTIONED	ere GOVERNMENT RUN CLINIC	
		DONT KNOW Z	
451	Have you talked about SDM (CycleBeads) with	a YES	501
452	Whom did you talk about SDM (CycleBeads) wi	th SPOUSE	
	CIRCLE ALL MENTIONED	MOTHER IN LAW	all to 501
		OTHER X (SPECIFY)	
		CAN'T REMEMBER	

SECTION 5: FERTILITY PREFERENCES				
NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKI₽	
501	(Is your wife/partner/Are any of your wives/partners) curren pregnant?	tly YES		
502	CHECK 501:			
	YES, WIFE/WIVES/ NO WIFE/PARTNER PREGNANT PREGNANT UNSURE			
	Now I have some questions about the future. After the child (ren) your wife/wives/ partner(s) is/are expecting now or would you prefer not would you like to have anothe to have any (more) childrer child or would you prefer not tc at all? have any more children at all?	HAVE A/ANOTHER CHILE	→ 504 → 601 → 504	
503	How long would you like to wait from now before the birth o (a/another) child ?	of MONTHS 1 YEARS 2 1 SOON/NOW 2 1 OTHER 9% 1 (SPECIFY) 1 1 DON'T KNOW 2 2		
504	In the next few weeks, if you discovered that your wife/par was pregnant, would that be a big problem, a small proble or no problem for you?			
505	CHECK 311: USING A FAMILY PLANNING METHOD?			
	NO, NOT CURRENTLY USING	YES, ENTLY USING	€01	
506	Do you think you will use a family planning method to delay avoid pregnancy at any time in the future?	0 o YES		

	SECTION 6: GENDER AND EM	POWE	RMENT				
NO.	QUESTIONS AND FILTERS		COI	DINGCA	TEGORIE	s	SKIP
601	In a couple, who do you think should have the greater so each of the following decisions: the husband, the wife or equally:	,	hus- band	WIFE	BOTH EQUAL LY	DON'T - KNOW, DEPENDS	
	a) making large household purchases?	a)	1	2	3	8	
	b) making small daily household purchases?	b)	1	2	3	8	
	c) deciding when to visit family, friends or relatives?	C)	1	2	3	8	
	 deciding what to do with the money the wife earr for her work? 	ns d)	1	2	3	8	
	e) deciding how many children to have and when the have them?	o e)	1	2	3	8	
602	Sometimes a husband is annoyed or angered by things the his wife/partner does. In your opinion, is a husband justifie hitting or beating his wife in the following situations		YES	1	10	DON'T KNOW, DEPENDS	
	a) If she leaves the house without telling him?	a)	1	:	2	8	
	b) If she neglects the children?	b)	1	2	2	8	
	c) If she argues with him?	C)	1	2	2	8	
	d) If she refuses to have sex with him?	d)	1	1	2	8	
	e) If she burns the food?	e)	1	2	2	8	
603	When a wife knows her husband has a sexually transmitte disease, is she justified in asking that he use a condom?	NC	5)) N'T KNOV			2	
604	Husbands and wiv es do not always agree on ev erything Please tell me if you think a wife is justified in refusing to ha sex with her husband if		YES	1	10	DON'T KNOW, DEPENDS	
	a) She is tired and not in the mood?	a)	1		2	8	
l	b) She has recently given birth?	b)	1		2	8	
	 c) She knows her husband has sex with other women d) She knows her husband has a sexually transmitted disease 	,	1		2 2	8 8	
	 e) She is on her fertile days and does not want to get pregnant 	e)	1	2	2	8	
605	Do you think that if a woman refuses to have sex with her	-				DON'T	1
-	husband when he wants her to, he has the right to		YES	1	10	know, depends	
	a) Get angry and reprimand her?	a)	1		2	8	
	b) Refuse to give her money or other means of financi	 ial b) 	1	2	2	8	
	support? c) Use force and have sex with her even if she doesn want to?	 '† c) 	1	:	2	8	
	d) Go and have sex with another woman?	d)	1		2	8	

606	Would you say that using family planning is mainly a wom decision, mainly a man's decision, another person in the h hold's decision, or should be decided jointly by the man a woman?	ol MAINLY MAN'S 2	
607	Now I want to ask you about your wife's/partner's views o family planning. Do you think that your wife/partner approves or disappro of couples using a family planning method to av oid pregr	DISAPPROVES	
608	How often have you talked to your wife/partner about fa planning in the past year?	m NEVER	
609	CHECK 302 NEITHER HE OR SHE STERILIZED STERILIZED		END
610	Do you think your wife/partner wants the same number of children that you want, or does she want more or fewer th you want?		

FACILITY ASSESSMENT TOOL

PURPOSE

The facility assessment tool serves to collect information on access to and availability of Standard Days Method® (SDM) system-wide in order to assess the status of SDM integration and service quality. It allowed IRH and the scale-up resource team to track the pace of scale-up and identify areas where specific interventions were needed or strategies needed to be adjusted.

HOW IT WAS DEVELOPED AND USED

The facility assessment tool was born out of the need to properly measure the multiple, complex dimensions of integration of an innovation into a health system, including service quality, commodities and supply chain, provider knowledge and performance, raising awareness of the innovation, and overall health systems strengthening and advocacy into a comprehensive yet simple tool. The tool was developed by combining principles from EngenderHealth's Supply-Enabling Environment-Demand (SEED) Assessment Guide for Family Planning Programming along with questions and formats from various Service Provision Assessments.

The tool was applied at the beginning and towards the end of the scale-up period in a random sample of service delivery points in intervention areas to allow for generalization of findings. Data were collected by a research organization contracted to undertake the assessment on behalf of IRH.

The tool has three components: 1) a brief interview with facility managers to gauge whether SDM services are offered and to verify that SDM is included in record keeping and information systems; 2) knowledge questions and observation (using a checklist) of the provider explaining to the interviewer how to use SDM/CycleBeads^{®1} (not discussed here; see Provider Interview Tool for details); and 3) an audit to assess availability of CycleBeads and IEC materials which include SDM.

Results from the facility assessment were used along with other information, such as stock-out reports, to triangulate service delivery and supervision data related to facility capacity to offer quality SDM services. The baseline/midline findings revealed whether SDM services were affected by systemic issues such as stock outs or poor service quality, and allowed resource organizations to follow up with corrective actions as needed. At endline, the results provided a system-wide assessment of the extent of quality SDM service-provision within a family planning program.

The tool contained eight modules with specific scale-up indicators as listed below:

Section 1: Training and service provision (See Provider Interview Tool)

- Extent of method integration into provider service delivery (offering method at facility)
- Number of providers with capacity to offer method

Section 2: Community health workers (CHW)

- Extent of method integration into CHW service delivery
- Number of CHWs with capacity to offer method

¹ Because the Provider Interview Tool was applied by the same interviewer conducting the facility assessment, it is mentioned here. The compendium treats it as a separate tool, however, to allow more flexibility by organizations or program managers who may choose to use it independently of the provider interview tool.

Section 3: Management and supervision

• Extent of method integration into supervision system

Section 4: Information, Education & Communication (IEC)

- Degree of inclusion of method in IEC materials at facility
- Degree of inclusion of method in IEC activities at facility and/or community level

Section 5: Norms and protocols

• Degree of inclusion of method in facility protocols

Section 6: Logistics and supplies

- Availability of the commodity in facility stock
- Inclusion of the commodity in the facility tracking system

Section 7: Health monitoring information systems (HMIS)

- Level of inclusion of method in HMIS daily register
- Level of inclusion of method's clients in aggregate monthly form
- Level of inclusion of method in user data displayed at facility

Section 8: Costs

• Price at which clients are willing to purchase CycleBeads

IRH defined what constituted SDM services capacity and selected the indicators above to measure different aspects of capacity. Each innovation would need to develop definitions of service capacity and develop indicators accordingly. The tool can easily be adapted to assess integration and service quality for any family planning method.

VALUES

The facility assessment tool helped to monitor the extent to which values inherent in the SDM innovation, such as quality of services and informed choice, were maintained during scale-up. The tool assessed availability and quality of counseling and services for all methods, rather than SDM only, in order to provide a comparison (e.g. is SDM as available as oral contraceptives?) and to monitor fidelity to the value of expanded choice to a range of FP options.

LESSONS LEARNED

- It is essential to share assessment results with user organizations, such as the Ministry of Health, in a timely manner in order to facilitate collective efforts to address identified weaknesses in service provision.
- Careful definition of indicators is critical. For example, one indicator of availability was simply asking the head of the service facility if the method was available. We found the answer to that question not always valid as s/he may say SDM was available while there were no CycleBeads in stock or no providers were trained to offer the method.
- Often, identified areas of weakness were FPprogram related, such as overall commodity stock outs, rather than SDM-specific issues.
 Effective sharing of SDM integration results often resulted in actions to strengthen FP programs more generally.
- The timing of the facility assessments determines their usefulness. While baseline and midline results provided actionable data for program improvement, the endline data served primarily to assess the success of the scale-up effort.
- The sampling strategy in most countries (representative at the national level, but not by supervision area) limited the usefulness of the data for program improvement. Periodic data collection with smaller samples pegged to supervision areas might yield more useful data.

KEY REFERENCES & RESOURCES

EngenderHealth | 2011. The SEED assessment guide for family planning programming: http://www.engenderhealth.org/files/pubs/fami ly-planning/seed-model/seed-assessmentguide-for-family-planning-programmingenglish.pdf MEASURE DHS | Service Provision Assessment Surveys: http://www.measuredhs.com/What-We-Do/Survey-Types/SPA.cfm

Population Council | 1989. Situation Analysis: Pinpointing problems in family planning service delivery:

http://www.popcouncil.org/what/technicalservi ces/SA.asp

FACILITY ASSESSMENT TOOL

FAM PROJECT SITE ASSESSMENT ENDLINE				
INTERVIEWER:	WHEN YOU ASK THE CONSENT OF THE HEALTH FACILITY SUPERVISC YOU IDENTIFY WHICH PERSONS WOULD BE APPROPRIATE/HAVE TH TO ANSWER EACH OF THE SECTIONS			
SECTION	NAME	ROLE/TITLE		
1. TRAINING	AND SERVICE PROVISION			
2. COMMUN	ITY HEALTH WORKERS			
3. MANAGEN	MENT AND SUPERVISION			
4. INFORMA				
5. NORMS A				
6. LOGISTICS	S/SUPPLIES			
7. HEALTH M				
8. COST				
INTERVIEW T	HE RELEVANT PERSONS THAT CAN ANSWER THE QUESTIONS TO THES	e modules		
CONSENT W	ILL BE REQUESTED OF EACH RESPONDENT			

	FAM PRO	JECT ENDLINE: SI	TE ASSESSMENT	
[NAME OF COUNTRY]				
		IDENTIFICATION		
NAME OF HEALTH FACIL	lity visited:			
HEALTH FACILITY CODE				
REGION				
URBAN/RURAL (URBAN=	=1, RURAL=2			
LARGE CITY/SMALL CIT (LARGE CITY=1, SMALL				
		INTERVIEWER VISI	πѕ	
	1	2	3	final visit
DATE				DAY
INTERVIEWER'S NAME				
RESULT*				RESULT
NEXT VISIT: DATE				
TIME				OF VISITS
*RESULT CODES: 1 COMPLE 2 NOT AVA 3 POSTPO	NLABLE 5 PARTLY	COMPLETED)	
TYPE OF SECTOR				
1 = GOVERNMENT/P 2 = MISSION/FBO 3 = NGO	UBLIC 4 = PRIVATE 6 = OTHER			
TYPE OF HEALTH FAC 1 = REFERRAL HOSPIT 2 = DISTRICT HOSPIT 3 = SUB-DISTRICT HO 4 = RURAL HEALTH CE	AL 5 = CLINIC AL 7 = HEALTH PC SPITAL 6 = OTHER			
LANGUAGE OF QUESTIONNAIRE 1 = ENGLISH 2 = FRENCH 3 = SPANISH 4 = HINDI	LANGUAGE OF INTERV 1 = ENGLISH 2 = FRENCH 3 = SPANISH 4 = HINDI	VIEW NATIVE LANGUA 1 = ENGLISH 2 = FRENCH 3 = SPANISH 4 = HINDI		TRANSLATOR USED YES 1 NO 2
SUPERVI	SOR	FIELD EDITC	DR	OFFICE KEYED BY EDITOR
	N/	AME		
DATE		ATE		

NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP
	TITLE OF RESPONDANT FOR SECTION		
100	Are family planning services av ailable to clients at this facility?	YES 1 NO 2	→ END
101	What family planning methods does this facility offer? READ ALL AND CIRCLE THOSE MENTIONED	FEM ALE STERILIZATION A MALE STERILIZATION B PILL C IUD D INJECTABLES E IMPLANTS F CONDO! G FEMALE CONDOM H DIAPHRAG! I FOAM/JELL J LAM K SDM (CYCLEBEADS) M	
102	Typically, how many days per week are family planning serv ices offered?	OTHER X (SPECIFY) DAYS PER WEEK	
103	Is this the only unit where tamily planning is ottered in this facility?	YES 1 NO 2	→ 105
104	If not, please tell us which other unit/section of the facility provides family planning?		
	PLEASE ASK THE FOLLOWING QUESTIONS ABOUT THE PA IF YOU DON'T KNOW, WRITE 86 AS THE ANSWER.	 AID STAFF IN THIS FACILITY	
105	How many providers have been trained to offer family planning services?		
106	How many providers have been trained to offer SDM (CycleBeads)?		
107	Hav e providers receiv ed refresher training on the SDM (CycleBeads) in the last 1 year?	YES	

SECTION 1: TRAINING AND SERVICE PROVISION

PLANNIN

108	CHECK 101: SDM NOT OFFERED SDM OFFERE	ED	110
109	CHECK 106: AT LEAST ONE NO PROVIDE PROVIDER TRAINED ON SDM TRAINED ON SD		→ END
110	How long ago did this facility start offering the SDM (CycleBeads)?	YEARS MONTHS MONTHS BONT KNOW	
111	During those days you offer family planning, are there days when SDM (CycleBeads) is not offered?	YES 1 NO 2	→ 113
112	Why is SDM (CycleBeads) not offered ev ery other day family planning serv ices are offered?	NO TRAINED PROVIDER AVAILABLI 1 NO ELIGIBLE WOMEN VIS 2 NOT OFFERED BY PROVIDERS 3 OTHER 6 (SPECIFY)	
113	Do you ev er receiv e referrals for SDM (CycleBeads)?	YES 1 NO 2 DON'T KNOW 8	→ 115
114	From where does your facility receiv e referrals? Any other place? CIRCLE ALL MENTIONED	REFERRAL HOSPITAL A DISTRICT HOSPITAL B SUB-DISTRICT HOSPITAL C RURAL HEALTH CENTER D CLINIC. E HEALTH POST F PHARMAC1 G CBD OR COMMUNITY OUTREACI,H FAITH-BASED ORGANIZATION (FBCI OTHER X (SPECIFY)	
115	Do you refer clients for SDM (CyclcBeads) services elsewhere?	YES 1 NO 2	118
116	Why?		
117	Where do you refer clients for SDM (CycleBeads) serv ices? Any other place? CIRCLE ALL MENTIONED	REFERRAL HOSPITAL A DISTRICT HOSPITAL B SUB-DISTRICT HOSPITAL C RURAL HEALTH CENTER D CLINIC. E HEALTH POST F PHARMAC' G CBD OR COMMUNITY OUTREACI H FAITH-BASED ORGANIZATION (FBC I	

SECTION 2: COMMUNITY HEALTH WORKERS				
NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP	
	TITLE OF RESPONDANT FOR SECTION			
201	Are there any community health workers affiliated with this facility?	YES 1 NO 2	→ 301	
202	What type of services do Community Health Workers (CHW) associated with your facility offer? CIRCLE ALL MENTIONED Any other service?	FAMILY PLANNING A IMMUNIZATI(
203	Is SDM (CycleBeads) part of the package of family planning services offered by CHWs?	YES 1 NO 2	→ 205	
204	If not part of the package, why not?	CHWS HAVE NOT BEEN TRAINED 1 SDM HAS NOT BEEN INTRODUCEE 2 DO NOT HAVE CYCLEBEADS 3 OTHER 6 (SPECIFY)		
205	How many staff or CHWs have been trained to offer SDM (CycleBeads): all, most, some, or none?	All	→ 207 → 207	
206	Please explain.			
207	Is LAM part of the package of family planning services offered by CHWs?	YES 1 NO 2		
208	How many staff or CHWs hav e been trained to offer L/ all, most, some, or none?	AN ALL	→ 301 → 301	
209	Please explain.			

1

SECTION 3: MANAGEMENT AND SUPERVISION						
NO.	QUESTIONS AND FILTERS	CODING CA	TEGO	ORIES		SKIP
	TITLE OF RESPONDANT FOR SECTION					
301	How many times in the last 6 months has a supervisor co to the family planning unit for supervisory purposes?	MUMBER OF TIME!			. 00	→ 401
302	 When visiting the facility, which of the following does the supervisor do: READ ACTIVITIES BELOW, CIRCLE 1 FOR YES, 2 FOR NO, 3 FOR SOMETIMES a. Observ e delivery of tamily planning services? b. Is SDM (CycleBeads) observed? c. Is LAM observed? d. Asks about family planning counseling? e. Does he/she ask about SDM (CycleBeads) counseling? f. Does he/she ask about LAM counseling? g. Examines family planning registers/books? h. Examines family planning client charts? i. Uses tool to supervise providers? j. Is SDM (CycleBeads) included on the tool? k. Is LAM included on the tool? l. Provides reinforcement training? 	YES OBSERVES 1 SDM (CBs) 1 LAM 1 ASKS 1	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	11ME 3 3 3 3 3 3 3 3 3 3 3 3 3	AE-DK -S 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	

	SECTION 4: INFORMATION, EDUCATION AND COMMUNICATION (IEC)				
NO.	QUESTIONS AND FILTERS	CODING CATEGORIES SKIP			
	TITLE OF RESPONDANT FOR SECTION				
	QUESTIONS 401-404 ARE BASED ON OBSERVATION				
401	CIRCLE ALL THAT APPLY	Av ailabl Clearly Includes Includes Visible SDM (CBs) LAM			
	SIGN/POSTER ANNOUNCING FP SERVICES: INSIDE THE BUILDING OUTSIDE THE BUILDING	SIGN INSIDE A B C D SIGN OUTSIDE A B C D			
	WALL MURALS/DISPLAYS (INCLUDING POSTERS)	DISPLAYS A B C D			
	FAMILY PLANNING BROCHURES/HANDOUTS	BROCHURES A B C D			
	FLIP CHART TO SUPPORT FAMILY PLANNING COUNSELLING	. FLIP CHART A B C D			
	*Clearly visible means that posters are logically placed, in a non-cluttered environment and not blocked by other print materials				
402	OBSERVE IF THERE IS A SIGN/POSTER STATING COST OF FAMILY PLANNING SERVICES.	YES 1 NO 2 → 404			
403	IF COSTS OF EACH METHOD ARE INCLUDED ON THE SIGN/POSTER, PLEASE WRITE THEM HERE.	UNIT COST FEMALE STERILIZATION I MALE STERILIZATION I PILL I IUD I INJECTABLES I IMPANTS I CONDOM I DIAPHRAGM I SDM (CYCLEBEADS) I OTHER_ I			
404	WHICH OF THE FOLLOWING SDM POSTERS ARE CLEARLY VISIBLE AT THIS FACILITY?	DEVELOP ACCORDING TO LOCAL CONTEXT COLLAPSE INTO ONE LIST , OBSERVATION			
	ASK THE FOLLOWING (405-414):				
405	Are talks on family planning provided at this facility?	YES 1 NO 2 DON'T KNOW 8			
406	How often are these talks held?	EVERY WEEK 1 EVERY MONTH 2 EVERY 3 MONTHS 3 ONCE A YEAF 4 OTHER 6 SPECIFY 6			

PLANNING

407	Is SDM included in the talks?	YES 1 NO 2 DON'T KNOW 8	
408	Is LAM included in the talks?	YES	
409	Does the facility provide family planning education through outreach activities such as community talks and visits?	YES 1 h NO 2 DON'T KNOW 8	→ 501
410	Is the SDM (CycleBeads) included?	YES	413
411	What outreach activities include SDM (CycleBeads)?	COMMUNITY TALKS	
	Any other activity?	RADIO SPOTS/TALKSE STREET THEATERF	
	RECORD ALL MENTIONED.	OTHERX (SPECIFY)	
412	Who conducts these activities?	COMMUNITY HEALTH WORKER: A COMMUNITY VOLUNTEERS B FACILITY BASED PROVIDERS C CURRENT USERS	
	RECORD ALL MENTIONED.	MIDWIVES E NGO EXTENSIONIST: F OTHER X (SPECIFY) X	
413	Is LAM included in outreach activities?	YES	→ 501
414	What outreach activities include LAM?	COMMUNITY TALKS A HOME VISITS	
	Any other activity?	RADIO SPOTS/TALKS	
	RECORD ALL MENTIONED.	OTHERX (\$PECIFY)	
415	Who conducts these activities?		
	RECORD ALL MENTIONED.	COMMUNITY VOLUNTEERS B FACILITY BASED PROVIDERS C CURRENT USERS D MIDWIVES E NGO EXTENSIONIST: F	
		OTHERX (SPECIFY)	

	SECTION 5: NORMS AND PROTOCOLS					
NO.	QUESTIONS AND FILTERS	CODIN G CATEGORIES	SKIP			
	TITLE OF RESPONDANT FOR SECTION					
501	Does the facility have written norms and protocols?	YES				
502	Can I see a copy of FP protocol or norms CHECK YES OR NO IF PROTOCOLS OR NORMS ARE AVAILABLE	YES AVAILABLE				
503	Is SDM (CycleBeads) included in the family planning protocol ot your facility?	YES1 NO2	505			
504	How do you know SDM (CycleBeads) is included in the protocol?					
505	Is LAM included in the family planning or other protocols ot your tacility?	YES1 NO2				
506	How do you know LAM is included in the protocol?					

SECTION 6. LOGISTICS AND SUPPLIES				
NO.	QUESTIONS AND FILTERS	CODIN G CATEGORIES	SKIP	
	TITLE OF RESPONDANT FOR SECTION			
601	CHECK Q. 101 AND MARK METHODS THAT ARE PROVIDED IN THE FACILITY	PILL C CONDOM! G SDM (CYCLEBEADS) M		
602	IF THE METHOD IS PROVIDED, CHECK IF IT IS AVAILABLE IN INVENTORY	PILL C CONDOM! G SDM (CYCLEBEADS) M		
603	ASK TO SEE THEIR CYCLEBEADS INVENTORY AND OBSERVE THE FOLLOWING:			
	a. CORRECT INSERT? (HAVE ONE AVAILABLE TO COMPARE) SPECIFY (LITERACY, LANGUAGE, ETC)	YES		
	b. EXTRA RING IN PACKAGE?	YES		
	c. ARE THIS YEAR'S (2012) AND NEXT YEAR'S (2013) CALENDARS IN THE PACKAGE?	YES		
604	Has there been any stock outs in the last 3 months of any of CycleBeads, condoms, or pills?	PILL C CONDOM! G SDM (CYCLEBEADS) M		
605	Does your facility have a system for recording contraceptive supplies?	YES1 NO2		
606	How do you track supplies?			
607	Which methods are included in the tracking system: CycleBe condoms, pills, injectables, foam/jelly or any other?	INJECTABLES E CONDOM! G FOAM/JELLY J SDM (CYCLEBEADS) M OTHER X		
		(SPECIFY)		

608	Which methods hav e been added to the tracking system in the last three months: CycleBeads,condoms, pills, or any o	PILL C the INJECTABLES E CONDOM! G FOAM/JELLY J SDM (CYCLEBEADS) M OTHERX (SPECIFY)	
609	ASK TO SEE THE CARD/REGISTER AND RECORD THE NUMBER OF EACH SUPPLY IN STOCK.	PILLS	
610	When you need more CycleBeads, how do you order them?		
611	When you need more pills, how do you order them?		
612	Do you supply CycleBeads to CHWs or community-based organizations?	YES 1 NO 2	

	SECTION 7 HEALTH MONITORING INFORMATION SYSTEMS				
NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP		
	TITLE OF RESPONDANT FOR SECTION				
701	Are family planning clients recorded in the daily register?	YES 1 NO 2	→ 710		
702	Are SDM (CycleBeads) clients recorded in the daily register	? YES 1 NO 2	→ 706		
703	How are SDM (CycleBeads) clients recorded in the daily register?	SEPARATE COLUMN FOR SI 1 CODED UNDER NATURAL 2 SEPARATE FORM 3 WRITTEN IN MARGIN 4 OTHER 6 (SPECIFY) 6			
704	AFTER ASKING Q703, OBSERVE HOW IT IS DONE ASK TO SEE THE REGISTER/BOOK.	SEPARATE COLUMN FOR SDN 1 CODED UNDER NATURAL 2 SEPARATE FORM			
705	Are SDM (CycleBeads) clients recorded in the aggregate (monthly) form that is used to report to the next lev el?	YES 1 NO 2			
706	Are LAM clients recorded in the daily register?	YES 1 NO 2	→ 710		
707	How are LAM clients recorded in the daily register?	SEPARATE COLUMN FOR SDN 1 CODED UNDER NATURAL 2 SEPARATE FORM 3 WRITTEN IN MARG 4 OTHER 6 (SPECIFY) 6			
708	AFTER ASKING Q707, OBSERVE HOW IT IS DONE ASK TO SEE THE REGISTER/BOOK.	SEPARATE COLUMN FOR SI 1 CODED UNDER NATURAL 2 SEPARATE FORM			
709	Are LAM clients recorded in the aggregate (monthly) form that is used to report to the next lev el?	YES 1 NO 2			
710	Does the facility display data on the number of FP users in the facility?	YES 1 NO 2	→ 801		
	a.ls it broken down by method?	YES 1 NO 2	→ 801		
	b. Are \$DM (CYCLEBEAD\$) users displayed?	YES 1 NO 2			
	c. Are LAM users displayed?	YES 1 NO 2			

	SECTION 8: COST					
NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP			
	TITLE OF RESPONDANT FOR SECTION					
801	Does the facility charge for family planning visits?	YES 1 NO 2	→ 803			
802	If so, how much is each v isit?	COST PER VISIT				
803	For which of the following methods does the facility charge for supplying: CycleBeads, condoms, pills, injectables, any other?	CYCLEBEADS A 2 CONDOMS B PILLS				
804	How much does the facility charge for CycleBeads?	CYCLEBEADS				
805	How much does the facility charge for Condoms?	CONDOMS				
806	How much does the facility charge for Pills?	PILLS				

PROVIDER INTERVIEW GUIDE

PURPOSE

The Provider Interview Guide assesses the quality of offering the innovation in a service setting by collecting information on a provider's prior training, provider knowledge, and experiences offering the innovation in relation to similar services. When compiled, the results provide information on the quality of services provided during scale-up, such as the percentage of providers correctly offering the innovation in a given district.

HOW IT WAS DEVELOPED AND USED

IRH selected relevant questions from the Measure DHS Service Provision Assessment (SPA) tool and added Standard Days Method® (SDM)specific questions.

The provider interview was administered twice in most countries: at baseline or midline, and at endline, as part of a full scale facility assessment on SDM (see Facility Assessment Tool). Service delivery sites were randomly selected to allow for later generalization of findings. Interviewers randomly selected a family planning provider to interview. The provider interview is a standalone module that can be administered to providers without also conducting a full-scale facility assessment.

The results provided useful planning information at baseline and midline, identifying geographic areas where service quality was low and required additional attention to supervision and training. One question allowed for assessment of provider bias against SDM, which was shared with the resource team to develop strategies to remedy the situation. Baseline data also allowed for refinement of benchmarking relating to the extent of trained providers and extent of service delivery points offering SDM. Endline data measured gaps in the quality of services and was used for advocacy purposes.

VALUES

The tool's construction represents the value of quality services (its main aim) but also collects information related to informed choice. Providers are asked about other methods in addition to SDM, and are asked indirectly about bias towards SDM which could potentially affect informed consent.

LESSONS LEARNED

- It would have been useful to apply the provider interview tool at multiple points during the scale-up process, to gather data on whether service quality was changing during scale-up and to allow sufficient time to act to resolve quality issues.
- Ideally this tool would be applied to samples of providers which correspond to supervision/managerial areas, so the data could be fed back into programs.
- Adding an innovation to existing services can mean more work for providers. Some providers may not immediately embrace or appreciate the value of the innovation. Thus, it is important to include one or two questions relating to innovation bias, so that additional studies can be conducted to understand the bases of bias and actions can be taken to address the root cause on a systems level.
- Look for other studies being conducted that may provide information useful to the scaleup process. Other organizations may conduct SPAs during the scale-up phase, which may eliminate the need for special or additional data collection efforts.

KEY REFERENCES & RESOURCES

Measure DHS | Service Provision Assessment (SPA). http://www.measuredhs.com/What-We-Do/Survey-Types/SPA.cfm

PROVIDER INTERVIEW GUIDE

FAM PROJECT ENDLINE: PROVIDER INTERVIEW							
[NAME OF COUNTRY]							
			IDENTIFICATION				
Health facility visited	(name)						
HEALTH FACILITY COD	θΕ						
REGION							
URBAN/RURAL (URBAN	J=1, RURAL=2)						
LARGE CITY/SMALL CI (LARGE CITY=1, SMALI							
NAM E							
PROVIDER ID							
		II		s			
	1		2			FINAL VISIT	
DATE		_			DAY		
INTERVIEWER'S NAME		_			MONTH		
RESULT*		_			YEAR		
NEXT VISIT: DATE		_			TOTAL		
TIME		_			OR VIS		
	ETED 4 R NLABLE 5 P. NED 6 C	ARTLY COM	PLETED (SPECIFY)			
TYPE OF SECTOR							
1 = GOVERNMENT/PU 2 = MISSION/FBO							
3 = NGO		(SPECI	FY)				
TYPE OF HEALTH FACIL 1 = REFERRAL HOSPITA 2 = DISTRICT HOSPITA 3 = SUB-DISTRICT HOS 4 = RURAL HEALTH CEN	AL 5 = CLIN L 7 = HEAL .PITAL 6= OTHE .NTER	TH POST R	PECIFY)				
LANGUAGE OF QUESTIONNARE 1 = ENGLISH 2 = FRENCH 3 = SPANISH 4 = HINDI	LANGUAGE OF IN 1 = ENGLISH 2 = FRENCH 3 = SPANISH 4 = HINDI	JTERVIEW	1 = ENGLISH 2 = FRENCH 3 = SPANISH 4 = HINDI	GE OF RESPONDEN 6 = OTHER 	νT:	TRANSLATOR USED YES 1 NO 2	
SUPERVI	SOR		FIELD EDITC	R	OFFICE EDITOR	KEYED BY	
NAME		NAME		— []]			
DATE		DATE					

SDM SERVICE PROVISION AND TRAINING			
NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP
100	SELECT THE DESIGNATION OF STAFF MEMBER TO BE INTERVIEWED	DOCTOR 1 NURSE 2 NURSE AUXILARY 3 MIDWIFE 4	
		OTHER6 (SPECIFY)	
101	First, I would like to ask you some questions on family plan and the training you receiv ed in the past.	ning	
	How long have you been working here at this facility? IF LESS THAN 1 YEAR, ENTER '00'	YEARS	
102	How many years ago did you receiv e your initial family p training?	YEARS	
	IF LESS THAN 1 YEAR, ENTER '00'	NEVER TRAINED	▶ 104
103	Did your initial family planning training, whether during or school, cov er the following methods:	after YES NO	
	a) SDM (Cyclebeads)?	SDM 1 2	
	b) Information on LAM?	LAM 1 2	
	c) Condoms?	CONDOMS 1 2	
	d) injectables?	INJECTABLES 1 2	
	e) Pills?	PILLS 1 2	
	f) IUD ?	IUD 1 2	
	g) Sterilization?	STERILIZATION 1 2	
	h) Other?	OTHER 1 2	
		(SPECIFY)	
104	Now, 1 would like to ask you some questions about the SDM (CycleBeads).		
	Have you heard of the SDM (CycleBeads)?	YES 1 NO 2 -	→ 106
105	When did you receive your last training on SDM (Cycleb	ea DAYS 1	▶ 107
	IF DAYS CIRCLE 1, AND WRITE NUMBER OF DAYS. IF WEEKS CIRCLE 2 AND WRITE NUMBER OF WEEKS. IF MONTHS CIRCLE 3 AND WRITE NUMBER OF MONTHS.	WEEKS 2	▶ 107
	IF YEARS CIRCLE 4 AND WRITE NUMBER OF YEARS. IF NEVER TRAINED, CIRCLE 995	MONTHS	▶ 107
		YEARS 4	▶107
		NEVER TRAINED	
106	Would you like to be trained in the SDM (Cyclebeads)?	YES 1 NO 2	
107	In the last year have you provided SDM in your health fo	aci YES 1 NO 2	
108	In the last 3 months hav e you provided SDM in your hea	Ith YES	▶ 110
109	Why not?		

MONITORING & SUPERVISION

110	YES NO NOTE: IF NEVER a) CHECK 105		
	TRAINING IN SDM FOR a).		
	UF TO T TEAK AGO		
	b) CHECK 107 IF a) AND b)	-	▶143
	OFFERING SDM ARE CHECKED NO		F 145
	IF a) OR b)		
	IS CHECKED		
	YESGO TO 111		
111	Besides the SDM, in the last 3 months have you provided	1 1 oʻYES	
	family planning methods to clients?	NO 2 -	▶114
112	In the last 3 months have you provided:		
		YES NO	
	a) Condoms?	CONDOM\$ 1 2	
	b) Injectables?	INJECTIBLES 1 2	
	c) Pills?	PILLS 1 2	
	o,		
	d) IUD ?	IUD 1 2	
	2,		
	e) Sterilization?	STERILIZATION	
	f) Emergency Contraception?	EMERGENCY CONTRACEPTION 1 2	
	g) Other?	OTHER 1 2	
		(SPECIFY)	
113	Do you know if SDM is included in the family planning	YES 1	
	protocol of your health facility?	NO 2	
		NOT SURE 8	

	SDM (Cyclebeads) COUNSELING				
No	QUESTIONS AND FILTERS	CODING CATEGORIES		SKIP	
114	I would like to ask you some questions on how you counsel women on the SDM (Cyclebeads) in this health facility/clinic.				
	Please explain to me how you would teach a woman to use SDM (Cyclebeads). OFFER CYCLEBEADS TO SUPPORT THE EXPLANATION AND ASK THE PROVIDER TO GET MATERIALS NEEDED FOR COUNSELING.				
	MARK 1 (YES) ON THE ITEMS MENTIONED BY THE PROVIDER AND 2 (NO) ON THOSE NOT MENTIONED.)				
	a. CycleBeads represent the menstrual cycle		1 2		
	b. On the first day of your period, move the ring to the RED bead		1 2		
	c. Mark the first day of your period on your calendar		1 2		
	d. Move the ring to the next bead every day		1 2		
	e. Always move the ring in the direction of the arrow	NO	1 2		
	f. During the white bead days, you can get pregnant g. Abstain from sex or use a condom on white	NO	1 2 1		
	h. During the brow n bead days, a pregnancy is not likely	NO YES	2 1		
	i. At the start of your next period, move the ring to the red bead	YES	2		
	j. If your period starts before the ring is on the dark brow n bead, your cycle is too short to use this method	YES	2 1 2		
	k. If your period does not start the day after you put the ring on the last brown bead, your cycle is too long for this method	YES	1 2		
15	OBSERVE THE MATERIALS THAT THE PROVIDER USES TO COUNSEL ON SDM (Cyclebeads). CIRCLE ALL MATERIALS USED TO COUNSEL ON SDM (Cyclebeads)	CALENDAR INSERT/INSTRUCTIONS CHECKLIST/JOB AIDS	A B C D E		
		OTHER(SPECIFY)	×		
	ا will ask you more questions about counseling clients on SDM (CycleBe معمد استار ممار بلامعه معتقد	· ·	ese		
-	ons but I will ask them again.				
16	What should a woman do if she does not remember whether or not she has moved the ring?		A		
	CIRCLE ALL MENTIONED	COUNT HOW MANY DAYS HAVE GONE BY SINCE THE FIRST DAY OF HER PERIOD	в		
			с		
			D Z		
17	What requirements must a woman meet to use SDM (Cyclebeads)?	HER CYCLE IS USUALLY 26 to 32 DAYS			
	CIRCLE ALL MENTIONED	HER PERIOD COMES ABOUT ONCE A	в		
		HER PERIOD COMES WHEN SHE EXPECTS THE WOMAN AND HER PARTNER CAN ABSTAIN OR USE A CONDOM ON THE DAYS SHE CAN	С		
		PREGNANT			
		NONE OF THE ABOVE	E Z		

	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP
118	How do you know if a woman's cycle is the right length to use SDM (Cyclebeads)? Anything else? CIRCLE ALL MENTIONED	HER PERIOD COMES ABOUT ONCE A MONTH	T C D
119	What would you advise a woman who wants to use SDM (Cyclebeads) but does not know the length of her cycle? CIRCLE ALL MENTIONED	OFFER HER THE METHOD	3
		TELL HER TO TRACK HER CYCLES E ASK HER IF HER PERIODS COME E ASK HER IF HER PERIODS COME ABOUT ONCE A MONTH. ABOUT ONCE A MONTH. F REFER HER TO A HEALTH FACILITY G OTHER	= = }
120	What do you do if she says that her periods come generally around the date expected every month?	OFFER HER THE METHOD A REFUSE HER THE METHOD	3 C D E
121	If a woman meets the requirements for using SDM (CycleBeads) and remembers the date of her last period, when can she start using SDM (CycleBeads)?	IMMEDIATELY	2
122	If a woman meets the requirements for using SDM (CycleBeads) and does NOT remember the date of her last period, when can she start using SDM (CycleBeads)?	AT THE START OF HER NEXT PERIOD 2	1 + 124 2 3 + 124
123	What do you advise her to do in the meantime? CIRCLE ALL MENTIONED	USE A CONDOM	3 C K
124	If a woman meets the requirements for using SDM (Cyclebeads), but does not remember the first day of her last period, do you give her a set of CycleBeads?		

	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP
125	When can a woman who is breastfeeding or postpartum start using SDM (Cyclebeads)? CIRCLE ALL MENTIONED	WHEN HER PERIODS ARE REGULAR NONE OF THE ABOVE	A B C D Z X
126	Can a woman who recently used hormonal contraceptives use SDM (CycleBeads)? If RESPONDENT SAYS "YES", ASK "CAN YOU TELL ME MORE ABOUT THAT?"	YES YES, IF HER CYCLES WERE BETWEEN 26-32 DAYS BEFORE USING THE HORMONAL NO DONT KNOW	

NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP
127	When counseling women on family planning, do you tell them about SDM (Cyclebeads) all of the tir most of the time, some of the time, or rarely?	ALL OF THE TIME. 1 MC MOST OF THE TIME. 2 SOME OF THE TIME. 3 RARELY. 4	
128	Why do you think you do not tell clients about SDM (Cyclebeads) more often? CIRCLE ALL MENTIONED	CLIENTS DON'T ASK FOR IT A NOT TRAINED ON SDM (Cyclebeads) B DISAPPROVE OF SDM (Cyclebeads) C CYCLEBEADS NOT AVAILABLE D OTHER X (SPECIFY)	
129	In general, when you tell clients about SDM (Cyclebec are they interested in learning more about the methoc		
130	After they learn more about SDM (Cyclebeads), do mo clients decide to use the method?	NO	→ 132 → 132
131	Why do you think some clients who express initial intere in the SDM (Cyclebeads), later decide not to adopt/u the method? CIRCLE ALL MENTIONED		
132	Does the SDM (Cyclebeads) have any advantages?	YES	→ 134 → 134
133	What are they? CIRCLE ALL MENTIONED If RESPONDENT SAYS "NATURAL", ASK 'CAN YOU TELL ME MORE ABOUT WHAT YOU MEAN BY "NATURAL"?'	EASY TO USE	
134	Does the SDM (Cyclebeads) have any disadv antage	s? YES	→ 136 → 136
135	What are they? CIRCLE ALL MENTIONED	DIFFICULT TO USE	
136	Did you find any part of providing \$DM (Cyclebeads) services difficult?	YES 1 NO 2 –	→ 138

137	What? (IF YES, WRITE 2 MAIN DIFFICULTIES)	
138	Would you use the SDM (Cyclebeads)?	YES 1 NO 2
139	Do you think this method is easy to use?	YES 1 NO 2
140	Do you think this method is more or less effective than:	MORE LESS SAME DON'T KNOW
	a) Condoms?	CONDOMS 1 2 3 8
	b) Pill?	PILL 1 2 3 8
	c) Injectables?	INJECTABLES 1 2 3 8
141	Now I would like to ask you a few questions on how you record SDM (Cyclebeads) users.	YES 1
	Have you ever recorded a SDM (Cyclebeads) user?	NO 2 143
142	When do you record a woman as an SDM (Cyclebe user?	ads) YES NO
	a) When she receiv ed CycleBeads	WHEN SHE RECEIVES CYCLEBEADS
	b) When she is counseled on the SDM (Cyclebeads)	WHEN \$HE IS COUNSELED ON \$DM (Cyclebeads) 1 2
	c) When she is both counseled and receives CycleBeads	WHEN SHE IS BOTH COUNSELED AND RECEIVES CYCLEBEADS
	d) When she returns for a follow-up visit	WHEN SHE RETURNS FOR A FOLLOW-UP VISIT
	e) When she receiv es a calendar	WHEN SHE RECEIVES A CALENDAR 1 2

LAM SERVICE PROVISION AND TRAINING							
NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP				
143	Now, I would like to ask you some questions on LAM. Have you heard of LAM?	YES 1 NO 2—	►145				
144	When did you receive your last training on LAM? IF DAYS CIRCLE 1, AND WRITE NUMBER OF DAYS. IF WEEKS CIRCLE 2 AND WRITE NUMBER OF WEEKS. IF MONTHS CIRCLE 3 AND WRITE NUMBER OF MONTHS. IF YEARS CIRCLE 3 AND WRITE NUMBER OF YEARS. IF NEVE TRAINED, CIRCLE 995	DAYS1	→ 146 → 146 → 146 → 146				
145	Would you like to be trained in LAM?	YES 1 NO 2					
146	In the last 3 months hav e you provided information on LA	YES NO	if yes, 148				
147	Why hav e you not been able to provide information on L/ to clients?	AM					

LAM COUNSELING							
NO	QUESTIONS AND FILTERS	CODING CATEGORIES		SKIP			
148	CHECK 146 OFFER LAM DOES NOT OFFER LAM			177			
149	Next, I w ould like to ask you some questions on how LAM counseling is provided in this health facility/clinic. Do you know if LAM is included in the family planning protocol of your facility?	YES					
150	What are the conditions a woman needs to fulfill to use LAM correctly? PROBE: Anything else? CIRCLE ALL MENTIONED	SHE HAS NOT HAD HER PERIOD YET	B C D X				
151	Do you use any materials to explain LAM to women?	YES	1 2	153			
152	What materials do you use? (PROBE: PLEASE SHOW ME THESE MATERIALS) CIRCLE ALL MENTIONED	CLIENT CARD PROVIDER JOB AID/ MEMORY CARD BROCHURE OTHER(SPECIFY)	в				
153	What advice do you give women about how to exclusively breastfeed? PROBE: Explain CIRCLE ALL MENTIONED	BREASTFEED WHENEVER THE CHILD IS HUNGRY/THIRSTY GIVE YOUR CHILD ONLY BREASTMILK BREASTFEED EVEN WHEN THE CHILD OR YOU ARE SICK AVOID USING BOTTLES AND ARTIFICIAL NIPPLES OTHER	B C				
154	Are there benefits to exclusive breastfeeding?	YES NO		156			
155	What do you tell women about the benefits of breastfeeding? CIRCLE ALL MENTIONED	BREASTFEEDING IS GOOD FOR THE CHILD'S GROWTH AND DEV ELOPMENT BREASTFEEDING IS GOOD FOR HEALTH OF CHILD BREASTFEEDING PROTECTS CHILDREN AGAINST ILLNESS AND DISEASE BREASTFEEDING PROTECTS AGAINST PREGNANCY BREASTFEEDING SUPPORT MOTHER-CHILD BONDING ECONOMICAL/NO FORMULA TO BUY OTHER	B C D F				

156	What advice do you give w omen w ho no longer meet the LAM criteria? CIRCLE ALL MENTIONED	IMMEDIA TELY USE ANOTHER METHOD. A CONTINUE TO BREASTFEED. B CONTINUE TO BREASTFEED EVEN IF YOU OR YOUR CHILD ARE SICK. OR YOUR CHILD ARE SICK. C DISCUSS THE IMPORTANCE TO WAIT 2 YEARS BEFORE GETTING PREGNANT AGAIN. D EXPLAIN WHAT OTHER METHODS OF FAMILY PLANNING BREASTFEEDING WOMEN CAN USE. E NO ADVICE. F OTHER
157	What family planning methods are recommended for breastfeeding women? CIRCLE ALL MENTIONED	FEMALE STERILIZATION. A MALE STERILIZATION. B IUD. C INJECTABLES. D IMPLANTS. E CONDOM. F FEMALE CONDOM. G DIAPHRAGM. H FOAMJELLY I LACTATIONAL AMEN. METHOD. J RHYTHM. K STANDARD DAYS METHOD. L WITHDRAWAL M PILL (COMBINED HORMONES). O PILL (PROGESTIN ONLY). P OTHER X (SPECIFY) X
158	What advice do you give HIV-positive women about breastfeeding? CIRCLE ALL MENTIONED	BREASTFEED EXCLUSIVELY FOR 3-6 MONTHS A BREASTFEED EXCLUSIVELY FOR 6 MONTHS B DO NOT BREASTFEED, USE FORM ULA WHEN SAFE, A AVAILABLE, ACCESSIBLE, AND AFFORDABLE C WHEN YOUR BABY IS 6 MONTHS OLD, WEAN RIGHT AWAY AND DO NOT CONTINUE TO BREASTFEED D STOP BREASTFEEDING WHEN YOU KNOW YOUR STATUS AND GIVE BABY OTHER E MILK AND FOODS

	LAM COUNSELING AND HMIS							
NO.	QUESTIONS AND FILTERS	CODING CATEGORIES	SKIP					
159	Do you offer antenatal care? Offer ANTENATAL DOES NOT OFFER CARE ANTENATAL CARE		163					
160	Do you offer LAM during antenatal care? OFFER LAM DURING ANTENATAL CARE		163					
161	When counseling women on family planning during antenatal care, do you tell them about LAM all of the most of the time, some of the time, or rarely?	ALL OF THE TIME. 1 > tir MOST OF THE TIME. 2 SOME OF THE TIME. 3 RARELY. 4	→ 163 → 163					
162	Why don't you discuss LAM with your clients more ofte during antenatal care? CIRCLE ALL MENTIONED	DON'T THINK LAW IS EFFECTIVE						
163	Do you offer postnatal care? OFFER POSTNATAL DOES NOT OFFER CARE POSTNATAL CARE		▶ 169					
164	Do you offer LAM during postnatal care? OFFER LAM DURING POSTNATAL CARE POSTNATAL CARE		→ ¹⁶⁹					
165	When counseling women on family planning during postnatal care, do you tell them about LAM all of the most of the time, some of the time, or rarely?	ALL OF THE TIME. 1 - tin MOST OF THE TIME. 2 - SOME OF THE TIME. 3 - RARELY. 4 -	→ 167 → 167					
166	Why don't you discuss LAM with your clients more ofte during postnatal care? CIRCLE ALL MENTIONED	OONT THINK LAM IS EFFECTIVE						
167	When you tell clients about LAM, are they usually inte in learning more about the method?	res YES						
168	Why do you think some women don't want to use LAN	A? LACK OF INFORMATION						
169	Does LAM hav e any adv antages¥	YES 1 NO	→ 1/1 → 1/1					

170	What are they? CIRCLE ALL MENTIONED	NATURAL/NO SIDE EFFECTS A EASY TO USE B EHFECTIVE C GOOD FOR BABY/MOTHER'S HEALTH D GOOD FOR MOTHER-BABY BONDING E ECONOMICAL/ NO FORMULATO BUY F OTHERX (SPECIFY)
171	Does LAM hav e any disadv antages?	YES
172	What are they¥ CIRCLE ALL MENTIONED	NOT OFFERED A DIFFICULT TO BREASTFEED EXCLUSIVELY. B NOT EFFECTIVE C TEMPORARY D OTHER
173	Have you tound any part of providing LAM services o	litti YES 1 NO
174	What? (wkite z MAIN Difficulties)	
175	Now, I would like to end the interview with a few que how you record LAM users. Hav e you ev er recorded a LAM user?	stions on YES 1 NO 2
176	When do you record a woman as a LAM user? READ THE OPTIONS BELOW AND CIRCLE YES/NO.	
	a) When she states she breastfeeds for birth spacing	Y N WHEN SHE STATES SHE BREASTFEEDS FOR BIRTH SPACING 1 2
	b) When her menstrual period has not returned	WHEN HER MENSTRUAL PERIOD HAS NOT RETURNED 1 2
	c) When she is fully or nearly fully breastfeeding	WHEN SHE IS FULLY OR NEARLY FULLY BREASTFEEDING 1 2
	d) When her child is less than 6 months old	WHEN HER CHILD IS LESS THAN 6 MONTHS OLD 1 2
	e) When she states she is breastfeeding	WHEN SHE STATES SHE IS BREASTFEEDING 1 2
	f) When she has been counseled on LAM	WHEN SHE HAS BEEN COUNSELED ON LAM
	g) When she has been counseled on LAM and receiv	
	a client card/brochure	ON LAM AND RECEIVED A CLIENT CARD/ BROCHURE
	h) When she says she is using LAM	WHEN SHE SAYS SHE IS USING LAM 1 2
	i) Other	OTHER 6 (SPECIFY)
177	THANK YOU FOR YOUR TIME. END THE INTERVIEW	

STAKEHOLDER IN-DEPTH INTERVIEW GUIDE

PURPOSE

The Stakeholder In-Depth Interview Guide contributes to understanding the scale-up process by asking key stakeholders to evaluate what has been achieved in scaleup, understand their perspectives regarding expansion and integration of the innovation, factors and environmental forces that have influenced scale-up, and identify actions needed to support the innovation and its expansion.

Stakeholders were individuals who had some involvement with SDM scale-up, including representatives of the MOH/government, bilateral projects, USAID implementing agencies, donors and multi-lateral organizations, professional associations and civil society organizations including FBOs, local NGOs, and women's rights organizations.

HOW IT WAS DEVELOPED AND USED

The ExpandNet framework elements were used to develop questions to gather opinions and perceptions of stakeholders and shed light on what had been achieved in scale-up. The interview focused on topics related to institutionalization of the innovation, the reasons for progress (or lack thereof) including environmental forces, and recommendations for next steps. IRH field staff identified a range of key organizations involved in family planning, and invited individuals who were influential in family planning and SDM scale-up to participate in an interview to discuss the scaleup process. In each country, a consultant familiar with SDM scale-up was hired to conduct interviews using the in-depth interview guide.

Nine to eighteen stakeholders—not necessarily the same people—were interviewed in each country at baseline and at endline. Interviewers compiled results of all the interviews and analyzed trends in responses.

Baseline study results informed or reinforced strategic planning decisions. Endline study results were particularly useful in understanding the current environment and what needed to be done to ensure that scale-up was sustained. Across countries, study results contributed to identifying common determinants of scale-up, particularly political and environmental forces, and issues going forward.

LESSONS LEARNED

- It is important to interview a diverse group of stakeholders, including those who are not supportive of the innovation. This allows for comparison of different perspectives on the innovation's value and role in the system.
- The baseline instrument did not work as well as expected. It was not sufficiently focused on seeking respondent's analysis of environmental and system factors that could influence scale-up. The tool was significantly revised for the endline, and included visual aids (in particular benchmark tables and maps) that could be shared with interviewees to encourage system-oriented reflections.
- The most effective approach to the interview proved to be organizing the discussion guide according to a systems framework and beginning by sharing a brief overview of the ExpandNet framework and

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a snapshot of scale-up progress using the benchmark tables as a visual aid.

 The type of in-depth interview guide – thematic and open-ended – required skilled interviewers with agile probing skills.
 Interviewers needed to be conversant with scale-up concepts and the particular innovation in order to elicit relevant, detailed information. Interviewers had to be perceived as unbiased so that stakeholders felt comfortable sharing negative perceptions of the innovation or the scale-up process. Individuals directly involved in the innovation scale-up would likely not be good candidates for this task.

VALUES

The individuals interviewed were key decisionmakers and leaders in family planning, their values and opinions towards SDM as well as their analysis of institutional values and opinions provided information that could be used to assess how leader and organizational values may have contributed to the success or failure of SDM scale-up process and outcomes. Information obtained from these interviews offered insight into the relative importance that the innovation's core values played in convincing government ministries, health organizations, and service providers of the contribution of adding the innovation to their programs.

KEY REFERENCES & RESOURCES

World Health Organization/ExpandNet, 2010. Nine steps for developing a scale-up strategy. http://whqlibdoc.who.int/publications/2010/978 9241500319_eng.pdf

STAKEHOLDER IN-DEPTH INTERVIEW GUIDE

Background: [Describe implementing/resource organization, project, and scale-up phase.]

In order to assess the integration of [innovation] into family planning and reproductive health services in [focus countries/countries/area of implementation], [organization] is collecting data through [list applicable data sources – ie, household surveys, facility assessments and stakeholder interviews and frequency]. Results will be used to make changes in integration strategies and focus, capture lessons learned, measure project accomplishments and impact, and report to the governments of project countries and to [donor, other interested parties(if applicable)].

Purpose: To evaluate what [organization] has achieved in scaling up [innovation], understand stakeholders' perspectives regarding [innovation] scale-up, contribute to understanding the process of scale-up, and identify actions to be taken to support expanded, sustained services.

Objectives:

- 1. Understand stakeholders' views/definitions of scale-up and in particular [innovation] scale-up
- 2. Determine stakeholders' perspective of extent of success/failure of [innovation] scale-up and their analysis of factors that have affected scale-up success/failure
- 3. Determine stakeholders' current commitment to and attitudes toward [innovation]; evaluate changes, and cause of changes, in stakeholder attitudes regarding [innovation] and integrating it into their program.
- 4. Determine what remains to be accomplished for [innovation] scale-up and who will do it
- 5. Educate stakeholders in what [organization] has accomplished regarding [innovation] scale-up

Preparation: The interviewer should be familiar with each individual interviewee's background and degree/type of involvement in the scale-up process, position, and knowledge of scale-up. Apply this information to personalize the questions.

Interview Materials:

- Benchmark tables
- Logframe inputs/outputs
- Map of [innovation] coverage in the interviewee's country over time (if available)

Potential types of interviewees:

- Policymakers
- Representatives of technical assistance and donor agencies
- Representatives of private for-profit provider networks
- Program managers, including managers in capacity building
- Association of pharmacists or service providers (in some countries)

		PLANNING		EVALUATION	
In-Depth Inte	erviev	w Guide			
Name of Per	rson l	nterviewed:	 	 	
Title:			 	 	
Institution/O	rgani	zation:	 		
Date of Inter	view:				
Person cond	luctin	a the interview			

READ THE FOLLOWING GREETING BEFORE BEGINNING THE INTERVIEW:

Hello, my name is ______. I am representing [organization]. As you may know, [organization] is working to introduce [innovation] into family planning services. We are conducting a study to document the process of introducing [innovation] in your country. As part of this study, I would like to ask you some questions about scaling up family planning innovations like [innovation] into reproductive health and family planning services in general, and integration of [innovation] specifically. This interview should take approximately 45 minutes to an hour. Your participation is entirely voluntary; there is no penalty to you if you decide not to participate. You only need to respond to those questions you wish to answer and you may stop the interview at any time. We will include your ideas in our report, but we will not use your name, and will take care that your comments cannot be attributed to you.

Please read the informed consent form. (Allow respondent time to read consent form)

Do you have any questions? Do you agree to participate in the interview? (Ask respondent to sign consent form)

May I tape record our conversation?

MAJOR THEMES, QUESTIONS AND PROBES:

1. Understanding of Scale-Up

All governments use scale-up models, whether they are written or implicit, to help integrate a best practice into their programs or to help expand access to a best practice in a systematic way.

• How do you understand scale-up? What do you understand scale-up to be?

[Organization] used the ExpandNet framework to guide, plan and evaluate [innovation] scale-up efforts with partners. Under the ExpandNet framework, scale-up is defined as deliberate efforts to increase the impact of tested health service innovations to benefit more people and foster sustainable policy and program development. (Revise this paragraph as necessary to reflect the scale-up model chosen.)

(Show participant ExpandNet framework and explain different components.) According to this approach, the <u>innovation</u> would be the interventions or best practices that are being

scaled up. The <u>resource team</u> refers to the individuals or organizations that will promote and facilitate wider use of the innovation. The <u>user organization</u> refers to the organizations that will adopt or implement the innovation. The <u>environment</u> refers to the conditions that affect scale-up, such as political, economic and social factors. The <u>scale-up strategy</u> is made up of different types of scale-up, such as political and geographical expansion, dissemination approaches, organizational processes, resource mobilization, and monitoring and evaluation. (<u>Revise this paragraph as necessary to reflect the scale-up model chosen.</u>)

- Have you seen this model before? Do you think a model like this is helpful? Why?
- What do you consider indicators of successful scale-up?

2. Scale-Up Process & Extent To Which Scale-Up Principles Were Applied

- Can you describe how [innovation] scale-up was operationalized in your program/organization? What has worked well? What hasn't worked well?
 - To what degree was a model/strategic approach to planning applied? Describe.
 - How does it differ from other work you're doing in expanding programs?
 - Who has been involved? How has that changed?
 - o In what way, if at all, would you say the process contributed to systems strengthening?
 - Are you familiar with any data/evidence of [innovation] scale-up? For example, [mention data collected-.i.e, quality assurance data, midline assessment results, service statistics, Most Significant Change (MSC) stories]. To what extent has the evidence/data collected around [innovation] been used to support scale-up?
- There are many external factors that may influence [innovation] scale-up activities within the larger political-social environment and among the different organizations involved. Are there any external factors that have influenced [innovation] scale-up in the last four years?
 - How have political environment and government transitions played a role?
 - What has been the participation of various actors in this process? Have there been any champions that have played a significant role? If so, please describe.
 - How has the concept of human or reproductive rights played a role? To what extent, if any, do you think the work around [innovation] has involved gender equity? [Revise or add questions that address values of the innovation.]
 - How has [organization] helped to make this happen?
 - What could have been done differently?

3. Degree Of [Innovation] Scale-Up in the Country and Organization

[Show and explain Benchmarks Summary Table (see (link to Benchmarks)) by indicator.] Take a moment to look at these scale-up benchmarks. Tell me what catches your attention.

[Probe by elements of Benchmark Progress Summary (For program managers and representatives of private organizations)]:

• In regards to provision of family planning methods, to what degree has [innovation] been fully integrated into your organization/programs? Why is that? Why not?



- Is [innovation] included as part of your program/organization's method mix/service offerings?
- Are providers trained to counsel on [innovation]? What type of providers are best suited to offer the [innovation]? What are providers' perceptions regarding [innovation] efficacy? Does [innovation] integration affect or influence the overall family planning training for providers?
- Is [innovation] included in your program/organization's logistics system?
- Is the [innovation] included in the HMIS and reporting systems of your program/organization?
- o Is [innovation] included in your program/organization's plans and budget?
- Is [innovation] included in your program/organization's materials and activities to increase awareness of family planning methods/demand? Do you think enough awareness has been generated about this method? If not, what do you think is needed to create greater awareness?
- What role do provider attitudes play?
- Why do you think scale-up has been successful in some areas more than others?

[Probe by elements of Benchmark Progress Summary **(For <u>policymakers and</u>** <u>representatives of donor and cooperating agencies</u>)]:

- In regards to [innovation] inclusion in family planning initiatives and programs, to what degree has [innovation] been fully integrated into your organization's initiatives/programs? Why is that? Why not?
 - Would you say the [innovation] is included in the country's key policies, norms and guidelines? If not, why not?
 - o Is [innovation] included in the country's procurement system? If not, why not?
 - o Is [innovation] being included in the country's national health surveys? If not, why not?
 - What role do provider attitudes play? Does [innovation] integration affect or influence the overall family planning training for providers?
 - Why do you think scale-up has been successful in some areas more than others?

4. Specific Questions Regarding [Innovation]

- To what degree is [innovation] consistent with your program/organization's current priorities in reproductive health and family planning?
 - What do you think are the benefits that [innovation] brings to RH/FP programs in your country? Does it also bring any disadvantages? Please describe.
 - What is the effect of adding [innovation] to the method mix?
 - Is scale-up of [innovation] an effective way of working with FP programs outside of the public sector or at community level? How?
 - Because of your involvement with [innovation] scale-up, has your perception of scale-up changed? In what way?

5. Next Steps

• What is needed to complete *[innovation]* scale-up in your country? What is needed to sustain what has been achieved?

MOST SIGNIFICANT CHANGE STORY COLLECTION FORM

PURPOSE

The Most Significant Change (MSC) technique¹ is an inductive, indicator-free, participatory evaluation method that complements deductive methods. Initially developed to evaluate social-change programs operating within complex community systems, IRH adapted MSC techniques for use in evaluating changes within complex health systems.

Three domains were defined for MSC collection:

- changes in the lives of Standard Days Method[®] (SDM) users;
- changes noted by service providers since SDM introduction; and
- changes detected by program managers since SDM was integrated into their programs.

This methodology was an important tool to assess whether values inherent in the innovation remained when SDM was offered at scale. By allowing respondents to describe phenomena that they valued, MSC uncovered scale-up effects not detected by quantitative evaluation data, and intangible aspects of SDM scale-up such as advocacy, champions, leadership, gender equity and informed choice, among others.



HOW IT WAS DEVELOPED AND USED

The MSC process involves (1) the collection of significant change stories at the field level, and (2) the systematic selection of the most significant of these stories by panels of designated stakeholders and project staff. IRH followed The 'Most Significant Change' (MSC) Technique Guide, developed by Dart and Davies, to develop and implement the MSC Methodology in the five scale-up countries. Three domains of change were established prior to story collection to facilitate later analysis by category of change, while a fourth category, 'any other significant change' was added later to captured unexpected significant changes recounted by storytellers.

MSC story collection occurred once in each country, in the latter years of the scale-up process, to provide information on impact of widespread availability of SDM. If used to

¹ Dart, J. and Davis, R. 2003. "A Diagonal, Story-Based Evaluation Tool: The Most Significant Change Technique". *American Journal of Evaluation* 24(2): 137-155.

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evaluate the impact of other innovations, domains of change would need to be established as well as relevant questions.

IRH held sensitization meetings with stakeholders and partner organizations to introduce them to the MSC methodology and solicit their participation in the MSC process.

Organizations that agreed to participate were invited to an MSC training session, and asked to collect at least 12 stories using the following questions designed to solicit stories of significant change:

KEY QUESTIONS GUIDING REFLECTION ON MOST SIGNIFICANT CHANGES

For program managers and technical partners in charge of FP programs:

What was the most significant change that has occurred in your organization since the introduction (the innovation) in your FP programs? Why is this significant?

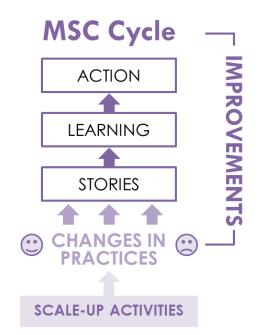
For providers:

What was the most significant change that has occurred in the work/services that you offer since the introduction of (the innovation)? Why is this significant?

For FP users/beneficiaries:

What was the most significant change that you noticed in the quality of your life since you have started using (the innovation)? Why do you say this?

The questions were included in a simple, fourquestion format that interviewers used to collect story information from program managers, providers, and users. Over several months, partner organizations, including NGOs and Ministries of Health, collected a designated number of MSC stories from SDM users, providers, and program managers. Stories were collected following ethical guidelines including informed consent from participants, full disclosure of why stories are being collected and how they would be used, and confirmation that anyone or any group that is mentioned in a story consented to their name being used.



Staff then wrote in narrative form the stories of significant change, based on the interviews and information collected on the forms. Stories were brief; no more than one or two pages.

The first level of participatory story selection was completed by staff (a story selection committee) within each organization, who selected *the* most significant story/stories in each domain of change. The second level of participatory story selection was completed by a multi-organization committee composed mostly of scale-up partners at the regional or national level. This committee reviewed MSC stories from all organizations, and selected the

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most significant stories in each domain. At both levels of story selection, participants were asked to decide, 'among all these significant changes, what do you think was the most significant change, and why?' Discussions and debates and eventual selection of one or two stories in each domain forced participants to clarify significance or impact, often relating to how SDM was valued by users, providers, and managers.

Decisions and the processes used at each level for story selection were documented. The final group of selected stories, along with the reasons why they were chosen, was presented to IRH, who shared stories with other stakeholders at country level. IRH created a booklet of <u>MSC</u> <u>stories</u> across countries that was shared with global audiences.

VALUES

MSC stories provided a platform for SDM users, providers, and program managers to explain how SDM contributed to changes – positive or negative- in their personal or professional lives. In most cases, these changes reflected how SDM was valued from different perspectives. The stories and related values served to reaffirm the core values inherent in the innovation (such as male involvement, improved couple communication, women's empowerment) as well as the values related to expanding method mix and providing new options to people seeking FP.

LESSONS LEARNED

 Participation in MSC reinforced stakeholder and partner commitments to expanding FP choice and supporting the scale-up process. Stakeholders who actively participated in collecting and selecting stories received first-hand evidence of how an additional FP option can be valued, that is, make a difference in the lives of women and couples, providers and managers. The stories allowed various actors to claim success for the positive changes reported and were used in advocacy efforts to demonstrate benefits and acknowledge challenges of expanding SDM.

- Significant efforts were required in some countries to persuade scale-up partners to use the MSC methodology, particularly in contexts where FP program M&E is defined by target-driven objectives with limited value given to a qualitative approach.
- Given the varying social and health systems contexts in different countries, participatory approaches needed to be adjusted.
 Program managers in one country were reluctant to share their stories, either because the process of collecting personal accounts from program managers was unorthodox or because they felt that they did not have anything "significant" to contribute. Program managers in another country felt it inappropriate to be collecting stories, and IRH supervisors had to conduct interviews for later review with program managers.
- It might be a good idea to add a new domain of story collection for communitybased providers. Some selection committees found it difficult to evaluate provider stories among community-level and clinic-level providers because of the vast differences of service delivery in these settings.
- Story-collection approaches were unfamiliar to many participants and struck them as "awkward' at first. Training was needed to practice collecting information in story format and to translate collected information in a story narrative format. In retrospect, it would have been better to record stories using digital recorders to facilitate transcription and the creation of a written story.

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 Smaller organizations, lacking computer access and/or skills in word processing,

wrote stories in longhand, which necessitated back-and-forth discussions with IRH to make stories available electronically. In one country, many stories were handwritten and illegible. The MOH decided to vote for the top stories using only stories that were typed, a decision which excluded half of all collected user and provider stories.

 Because of widespread use of 'success' stories in international FP, it is important to emphasize throughout the MSC process that an MSC story is not the same as a FP success story, and that one measure of a quality MSC process is that negative significant stories are collected as well as positive ones. This is particularly important during the story selection phase.

KEY REFERENCES & RESOURCES

Davies, R. & Dart, J. 2005. The Most Significant Change (MSC) Technique: A Guide to Its Use. http://www.mande.co.uk/docs/MSCGuide.pdf Accessed 9 August 2013

Dart, J.J. 1999a. "The Tale Behind The Performance Story Approach." *Evaluation News and Comment*: 8, No.1, pp 12–13. http://www.clearhorizon.com.au/wpcontent/uploads/2011/08/evalcomment.pdf

Dart, J.J. 1999b. "A Story Approach For Monitoring Change In An Agricultural Extension Project." Proceedings of the Association for Qualitative Research (AQR), International Conference, Melbourne, AQR. www.latrobe.edu.au/www/aqr/offer/papers/JD art.htm

Using Most Significant Change Methodology to Evaluate Impact of a Health Innovation in Four Countries. May 2013. Washington, D.C.: Institute for Reproductive Health, Georgetown University for the U.S. Agency for International Development (USAID).

MOST SIGNIFICANT CHANGE STORY COLLECTION FORM

[Organization] and [Partner/Ministry] would like to capture stories of significant change that may have resulted from the work in the introduction and expansion of [innovation] in family planning programs in [location]. This will help us improve our efforts and enable us to celebrate the successes together.

The stories and information collected from these interviews will be used for a number of purposes including:

- to identify areas that need improvement;
- to learn what has already been achieved;
- to help understand what is important to the people of [location]; and
- to acknowledge and publicize what has already been achieved.

CONTACT DETAILS

Name of storyteller*	
Category: (tick one) User/community member Program manager	Provider/health worker Other (list)
Sex of storyteller: (tick one) Male	Female
Name of person recording story	
District:Blc	ock:
Date	

* If they wish to remain anonymous, do not record their name or contact details—just write job title or category – ie, service provider, user, MOH official, or some similar description.



CONFIDENTIALITY

We may wish to use your story for reporting to our partners, or sharing with other people in the region.

Do you (the storyteller):

 Allow us to write down your story and share it with others? (tick one)
 Yes ____ No ____

 Would you like to have your name on the story? (tick one)
 Yes ____ No ____

 Would you like to have your photo on the story? (tick one)
 Yes ____ No ____

QUESTIONS

1. Tell me about how you learned about *[innovation]* and how you got involved with *[innovation]*.

2. Please take a few minutes to think about all the changes that have happened this past year.

For users and community members: Changes related to using the [innovation] For providers / health workers: Changes related to including the [innovation] in your services For program managers: Changes related to including the [innovation] in your program

Pause here to allow the story teller to think about all the changes.



3. From your point of view, describe a story that best illustrates the most significant change that you have experienced as a result of *[innovation]* being offered in your program or community or being used in your personal life.

4. Why is this story significant for you?

Domain of story (tick one):

- Domain #1: User perspective on [innovation]
- Domain #2: Provider perspective on [innovation]
- Domain #3: Program perspective on [innovation]
- Domain #4: Other

BUILDING INNOVATION-COMPETENT ORGANIZATIONS: ORGANIZATIONAL CAPACITY ASSESSMENT TOOL (OCAT)

PURPOSE

To regularly assess changing organizational capacity to the point where an organization or institution was deemed 'Innovation competent.'

A key aim during the scale-up process is to transfer capacity to other organizations, preferably local ones that remain in-country over the long term. IRH's goal was to create 'Standard Days Method® (SDM)-competent' organizations, in a given technical or management area, with an understanding that once competency was built and responsibility transferred for specific activities, IRH could focus capacity building on a new round of resource and user organizations that were not yet SDM-competent.

For example, IRH's technical assistance to PSI offices in DRC, Mali, and Rwanda helped these country-level PSIs to become SDMcompetent and graduate from technical assistance. By mid-point in the scale-up phase IRH no longer had active TA partnerships; PSI could handle training, promotion, and procurement with little support from IRH. In the early scale-up years, IRH's technical assistance to local NGOs that wanted to add the SDM into their FP programs (e.g., IPPF affiliates in Mali and Rwanda, local NGOs in Guatemala, DRC, and India), also led to NGOs competent in service provision, training, commodity resupply, and community outreach.

The FAM Project monitored capacity building and graduation of targeted organizations over a five-year period in different SDM program areas necessary for SDM sustainability at scale. From the Benchmark Tables we know that by the end of the scale-up phase in the five countries, 66 organizations were deemed SDM-competent and had graduated to full resource organization status.

HOW IT WAS DEVELOPED AND USED

An experiential-evidence-based approach was used by IRH to assess whether an organization should be deemed SDM-competent based on interactions with staff in different resource and user organizations. IRH staff gathered information on the capacity of organizations from a variety of sources, including discussions with management and technical staff during meetings, observations during training, and interactions during joint technical efforts to integrate SDM into materials, procurement lists, FP service delivery programs, etc. An additional information source was how often a partner requested assistance from IRH for help in achieving a specific activity.

Due to the complexity and range of SDM competencies needed during scale-up, a written Organizational Capacity Assessment Tool (OCAT) was never developed. Technical and program management competencies and related capacity-building efforts needed to be tailored to each organization. Different organizations required different capacities, depending on the role they were playing in scaling up, and whether they focused on training, social marketing, demand creation, service provision and supervision, procurement, and/or norms setting. This tool was developed through a review of the key competencies that were deemed important for distinct types of organizations. To IRH's knowledge, the OCAT worksheet presented here is the first such worksheet developed for scaling up a new FP method.

LESSONS LEARNED

- Not all competencies (or areas of competency) need to exist in any one organization, including the MOH; some capacity areas may be externally resourced, e.g., media efforts.
- Once 'graduated' an organization remains SDM-competent or can relapse into needing technical assistance again. This is because staff, including program managers, trainers, champions, leaders, transfer or leave organizations and project/donor bases shift. Relapses also occur when the external environment changes and organizations need to adapt to remain viable. Because of this, monitoring is needed to ensure that built capacity is sustained within an organization.
- Training is a big piece of building capacity. We have learned that getting SDM into training curricula creates a foundation. Ensuring that SDM is treated equal to other FP methods during training delivery is not assured and needs to be monitored. This is especially true in an environmental context of promotion of long-acting and permanent methods.

VALUES

Conducting regular organization capacity assessments relating to innovation scale-up involves initially assessing and then monitoring how organizations (leaders, managers, trainers and norms-setting policies) value the innovation. Likewise, during the capacitybuilding process attention needs to be paid to ensuring organizations understand and apply the inherent values in the innovation. Organizational values will influence the scale-up process and ultimately determine scale-up outcomes.

KEY REFERENCES & RESOURCES

New Partners Initiative Technical Assistance Project (NuPITA). Building NGO Capacity to Implement High-Quality Programs Using the Organizational Capacity Assessment Tool. John Snow Inc. 2011

Fertility Awareness-Based Methods (FAM) USAID Evaluation 2011 Self Assessment. January 2011. Washington, D.C.: Institute for Reproductive Health, Georgetown University for the U.S. Agency for International Development (USAID).

ORGANIZATIONAL CAPACITY ASSESSMENT TOOL (OGAT) FOR INNOVATION SCALE-UP

	Yes	Partial	No	Comments			
MANAGEMENT CAPACITY							
Organizations are "innovation-competent" if they have							
 ability to lead or shepherd the scale-up process in collaboration with other stakeholders 							
 policies within the organization that facilitate scale- up(e.g. support for key values, such as informed choice or gender equality) 							
 skilled staff with experience in capacity building, advocacy, MLE or research 							
 capacity and motivation to do policy and advocacy for the innovation 							
 MIS and reporting systems that include the innovation 							
 MLE system that addresses innovation 							
 an efficient supervision structure for the innovation 							

	Yes	Partial	No	Comments				
TECHNICAL CAPACITY								
Organizations are 'innovation competent' if they have the ability to								
In-service Training								
 prepare accurate training plans and materials specific to the innovation 								
 deliver training, including counseling practicum and use of case study materials 								
 evaluate training participants' knowledge; apply evaluation findings to improve performance 								
Service delivery supervision								
 observe and assess skills of provider performance 								
 provide supportive feedback to improve performance and address potential biases 								
 undertake whole-site supervision: systematic monitoring of commodity availability and stock out history, availability of IEC materials, correct recording of services (e.g. FP users) 								

	Yes	Partial	No	Comments
Monitoring, learning & evaluation				
 compile and use service statistics data to track expansion progress, identify issues and make mid- course adjustments 				
 apply evaluation tools, compile findings, and use findings to monitor quality of services and/or use 				
Health workforce education institutions (Pre-service training) apply knowledge underlying the innovation (ex. the biological basis for SDM effectiveness and mode of action)				
 identify and utilize technical resources related to innovation 				
Organizations developing and distributing IEC materials and implementing mass media campaigns				
 integrate technically correct and appealing images and messages related to innovation into print materials 				
 develop technically correct and appealing messages for mass media applications 				
Organizations involved in commodity procurement				
 Ability to make realistic commodity projections, using the NUMs guide or historical data 				

	Yes	Partial	No	Comments
Organizations using social marketing to increase access of FP products				
 Ability to develop creative briefs that accurately reflect innovation and correct misconceptions 				
 Ability to develop messaging based on formative research findings 				
 Ability to develop media spots to promote sales 				
Development of sales strategy for a new method/SDM				
 determine market price based on willingness-to-pay studies 				
 support new product expansion using strategies such as deploying retail promoters to promote sales to retailers 				